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# FINANCIAL TIMES

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## NEWS SUMMARY

### GENERAL

#### Greece opens port to Russia

Greece has agreed to allow Russian navy ships to use port and shipyard facilities for the first time in 140 years under a deal signed by the state-controlled Neorion shipyards and a Soviet shipping company.

The move comes only three days before Greek Premier Constantine Karamanlis visits Moscow, and at a time when Greek-U.S. relations are at their lowest over the control of Greek armed forces.

The agreement will allow repairs of merchant auxiliary ships of the Russian Mediterranean Fleet at the Greek company's facilities on the Aegean island of Syros. Page 3

### Vance warning

U.S. Secretary of State Cyrus Vance is believed to have stressed to Russian Ambassador to the U.S. Anatoly Dobrynin the risks to Senate ratification of the SALT 2 caused by the presence of a Soviet military brigade in Cuba.

### Taleghani dies

Huge crowds lined the streets of Tehran for the funeral of Ayatollah Mahmoud Taleghani, the city's spiritual leader, and the most senior member of the clergy to campaign for the Shah's overthrow. He was 68. Page 4

### Land sale plans

Nationalised industries and local authorities may soon be compelled to sell off unused land to developers, under plans announced by Environment Secretary Michael Heseltine. Back page

### Brabourne leave

Lord and Lady Brabourne and their son Timothy, 14, who survived the IRA explosion which killed Lord Mountbatten two weeks ago, left hospital in Sligo. They were flown to West London.

### Left challenge

An attempt by trade union leaders to block the Labour left-wing challenge to James Callaghan's leadership has failed. By 11 votes to six, the party's organisation committee rejected union demands to defer voting on changes to leadership election procedure. Back page

### ITV talks fail

Talks aimed at ending the month-long blackout of independent television have broken down. Alan Sapper, general secretary of the technicians' union ACTT, said the two sides were nowhere near settlement. Page 11

### Schmidt deputy

West Germany's Social Democratic Party has chosen Hans-Juergen Wischnesski, one of Chancellor Helmut Schmidt's closest allies, as deputy party chairman. Page 2

### England party

The 16-strong England cricket party to tour Australia includes Kerry Packer player Derek Underwood of Kent, and two uncapped players, Graham Dilley, Kent, and Wayne Larkins, Northants.

### Briefly...

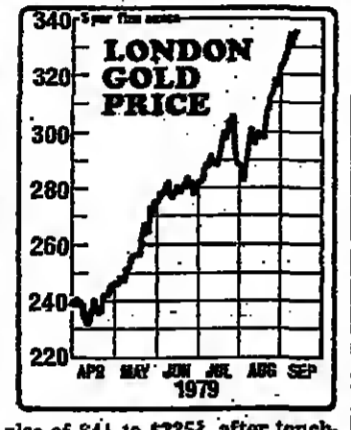
Jackie Stewart, three times world motor racing champion, has turned down a \$2.5m (£1.1m) offer to return to formula one circuits with Brabham.

Bernard Ingham, a former journalist, has been appointed chief Press secretary to the Prime Minister. Page 9

### BUSINESS

#### Gold at new high close; Gilts ease

GOLD rose to its highest closing level in London, with a



rise of 54¢ to \$335, after touching \$338 at one point.

● **EQUITIES** were firm at the start of the new Account, and South African gold shares recovering sharply after last week's shakeout. The Gold Mines index rose 1.1 to 199.3 while the FT ordinary index rose 1.5 to 475.0.

● **GILTS** eased marginally and the Government Securities index fell 0.07 to 73.11.

● **STERLING** fell 45 points to \$2.2455 and its trade-weighted index fell to 71.3 (71.6). The dollar's index fell to 84.3 (84.5).

● **WALL STREET** was 1.96 up at 876.11 just before the close.

● **IRAN'S** central bank has made nearly \$400m available to seven commercial banks to help them pay off foreign debts incurred before the revolution. Page 11

● **JAPAN** has won a \$400m contract to build 20 ships for the Far East Shipping group of Hong Kong, in one of the largest merchant shipping deals signed in the past five years.

● **RETAIL** spending appears to have recovered after the drop caused by the VAT increase, and in August the provisional index for the volume of retail sales rose 3.4 per cent to 112.5. Prices of UK manufactured goods rose much more slowly last month, indicating that most of the early summer oil price rise has been passed on. Back page; Editorial comment, Page 18

● **DOW CORNING** is to be offered a \$33m state aid package by the Government to encourage the Dow Chemicals \$134m expansion ahead with a plant in Barry, South Wales. Back page

● **CEGB** has said it will be submitting a proposal, but not a final bid, for the 50 per cent stake in the Australian Ranger uranium project. Page 10

● **PROCESS** industry capital expenditure is expected to reach £12.8bn in the three years to 1981, with expenditure on process plant forecast to be \$5.19bn. Page 9

● **PILKINGTON** Brothers is to create a venture capital company to finance new businesses in St. Helens, the site of its largest factory. Page 10

### LABOUR

● **GOVERNMENT** industrial civil servants began strike action at selected key establishments over the staging of a 22-30 per cent pay offer. Main areas affected were naval dockyards, the RAF and defence operation establishments. Page 11

● **MORE LAYOFFS** in the engineering industry are expected when workers return tomorrow after the second day strike in support of a national wage claim. The Employers' Federation has warned. Back page

## CAR PRODUCTION TO BE STREAMLINED

# BL plans to cut 25,000 jobs

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BL Britain's State-owned car company, is to streamline its manufacturing operations because of the changed economic outlook, Sir Michael Edwards, the chairman, said yesterday.

The company is also to bring forward the introduction of new car models.

BL (formerly British Leyland) will reduce manning levels by at least 25,000 over the next two years from the present level of 165,000. The total will include about 2,000 from Leyland Vehicles, the bus and truck division, and the rest from BL Cars.

Trade union leaders, who were told of the proposals yesterday by Sir Michael, said they were "shocked by these very grave proposals."

Mr. Terry Duffy, president of the Amalgamated Union of Engineering Workers, called on the Government to assist BL "to regenerate the economy of this country."

Mr. Derek Robinson, chairman of the BL Shop Stewards' Combine, described the plan as "disastrous for BL and for the British motor industry in general." Unions should take the strongest possible action to defend jobs, he maintained.

Although the plan is known to have the backing of the Government and the National Enterprise Board, BL's parent, Sir Michael insisted last night that the plan had been evolved by the BL board and there had been no formal consultation with the Government.

"There has been no insistence by the Government that there should be plant closures if BL is to receive more funds."

The broad outline of the board's proposals had been put to the unions for discussion but details should be finalised in time for the plan to be presented to the NER and the Government in October.

Until the final details had been worked out BL would not know how much more cash it would require. "But we will

certainly need more than the £1bn already agreed," Sir Michael said. He pointed out that there was £225m of the £1bn still left to be drawn.

Apart from the need for further equity funds from the NEB, "other sources will be explored including the raising of funds from the disposal of assets and businesses."

He stressed: "We have no immediate cash problem. We have several hundred million pounds of unused private sector borrowing facilities."

However he warned: "The outlook warrants our taking firm action before the trading profit deteriorates to ensure our position through 1980 to 1981."

The factors which had influenced this decision included the change in the outlook for total UK car sales next year—now expected by BL to show a 10 to 12 per cent decline on the 1979 level—and the

Continued on Back Page

Details and map Page 11 ● Editorial comment Page 18 ● Lex Back Page ● Joseph in Chrysler talks Page 9

Car output for east Page 10

## Compromise by both sides urged in Rhodesian talks

BY MARTIN DICKSON AND MICHAEL HOLMAN

LORD CARRINGTON, the Foreign Secretary, opened the Lancaster House conference on Rhodesia yesterday with a call for the Salisbury government and Patriotic Front to compromise. He said it was "illusory to think that any settlement can fully satisfy the requirements of either side."

The weekend summit, marked the Rhodesian delegations, carried over into the conference's first day with the boycott of the Foreign Secretary's cocktail party by the Patriotic "socialising" with the delegation of Bishop Muzorewa.

Earlier the Front, led by Mr. Joshua Nkomo and Mr. Robert Mugabe, raised objections to seating arrangements which left them facing their rivals, but which remained unchanged.

Lord Carrington expressed "great regret and disappointment" that hostilities were continuing during the conference. "It must be our objective to proceed as soon as possible to a stage at which there can be agreement on a ceasefire," he said.

In a low key opening speech, the Foreign Secretary declared "we were under 'no illusions' about the magnitude of the task before us."

"It is our intention to approach this conference on the basis of the same principles, and with no less strong a determination to succeed, than in the case of those other conferences, which resulted in the granting of independence by this country to our former territories."

In the conference chamber, where the atmosphere was described as "businesslike," the Rhodesian delegations were seated along opposite sides of an open square. The British delegation and the conference secretariat occupied the two other sides. Mr. Ian Smith, the former Rhodesian Prime Minister, was in the front row of Bishop Muzorewa's team.

The Rhodesian delegations had arrived for the 4 pm opening to be met by small demonstrations by rival supporters, waving flags and chanting slogans on opposite sides of Pall Mall.

Condemning last week's Zimbabwe Rhodesian raids into Mozambique, a Patriotic Front spokesman said of the decision not to attend Lord Carrington's cocktail party last night: "We felt we could not at this time distinguish the colour of the tea we might have tonight from the blood of the women and children that the puppet regime of Muzorewa are shedding at this moment."

However, the spokesman made it clear the Patriotic Front would continue talking inside the conference chamber.

In his opening speech, the Foreign Secretary strongly emphasised his concern that the conference adopt a step-by-step approach to the problem, discussing a new constitution before considering the extremely sensitive issue of pre-independence, transitional arrangements.

"It is essential to the prospects of success that we should first seek agreement on our destination—which is the independence constitution. If that can be achieved, it will be necessary to decide the arrangements to give effect to that agreement."

He reiterated that the British

Government was prepared to "accept its full share of the responsibility for the practical implementation of those arrangements. The central element will be free and fair elections, properly supervised under British Government authority."

Setting out his view of how the conference should proceed, Lord Carrington said he would first like to hear the two sides' opinions on the outline British constitutional proposals circulated to them last month.

If agreement was possible on the general framework for the independence constitution, the British Government would then be prepared to put forward more detailed proposals to effect that agreement.

Imperial Group, the UK brewing, tobacco and foods concern, has launched one of the biggest ever British takeover bids in the U.S. with a \$630m (£280m) agreed offer for the Howard Johnson restaurant and motel chain.

The proposed deal, which would create a company with total sales of some £4bn, follows widespread speculation that Imperial was planning a major acquisition, possibly in North America.

The move is in line with the growing trend towards U.S. investment by British, European and Japanese companies seeking to take advantage of the relatively low valuation of the dollar and the vast American market.

Imperial, the sixth biggest UK company, made a pre-tax profit last year of £131m on sales exceeding £2.4bn. Acquisition of Howard Johnson would add 28,000 employees to its present 100,000.

Mr. Peter Davies, Imperial director responsible for group development, said that the company cast its eye across the whole spectrum of U.S. industry before deciding on the restaurant and hotel sector, where "Howard Johnson stood out almost as a unique opportunity."

With changing U.S. life-styles leading to more people eating away from home "Howard Johnson is ideally placed to benefit," he said.

As well as activities in the U.S., the company is also represented in the Virgin Islands, Puerto Rico, Canada and the Bahamas.

If Imperial manages to acquire Howard Johnson, the proportion of its trading profits from tobacco activities will be further reduced to around 40 per cent from the 45 per cent of last year, said Mr. Jim McKinnon, the finance director.

The remaining 60 per cent would be roughly split between the brewing, food and Howard Johnson operations, he added.

Lex, Back Page  
 Feature, Page 15

£ in New York

	Sept 7	Previous
Spot	1.9640-1.9700	1.9600-1.9600
1 month	0.95-0.96	0.95-0.96
3 months	0.85-0.86	0.81-0.82
12 months	0.80-0.80	0.75-0.75

Completion remains subject to a definitive agreement between the two companies, as

Imperial said it would pay for Howard Johnson either from its existing resources or from additional loan resources or a combination of the two.

The U.S. company will retain its present management and name if the acquisition goes through.

Imperial Group is offering \$28 a share in cash for each common share of Howard Johnson, which last year obtained just under half of its operating income from restaurant operations.

Mr. Howard B. Johnson, present chairman and son of the founder, is recommending the offer to shareholders. He and his family are believed to own nearly 6 per cent of the company, with institutions having about 16 per cent.

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### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS	FALLS
Treasury Var. 1981	397 + 9
A.B. Electronic	208 + 10
Aberdeen Constrcn	102 + 4
Arncliffe	80 + 5
Crouch Group	319 + 5
Dow	475 + 12
Electrocomponents	473 + 12
Esperanza Trade & Transport	107 + 7
F.P.A. Constrcn	18 + 3
Guinness (A.)	296 + 6
Harris Queensway	210 + 9
Healderson - Kenton	126 + 6
Home Charm	125 + 9
House of Fraser	315 + 10
Lloyds Bank	635 + 30
Macdonald Martin	18 + 3
May & Hassell	92 + 4
Midland Bank	363 + 11
Milbury	65 + 7
Mills & Allen	302 + 9
Oliver (G.) A	107 + 5
Parker Timber	285 + 30
Peters Stores	76 + 7
Racal Electronics	267 + 13
Richards & Wilgtn	74 + 4
Sharna Ware	164 + 20
Standard Telephons	244 + 20
Trusthouse Forta	153 + 5
Zellers	79 + 4
BP	1180 + 27
LASMO	272 + 8
Charter Conditd.	144 + 9
Minoreo	233 + 35
St. Helena	210 + 11
St. Piran	85 + 7
Treas. 12pc 1995	2105 + 1
Avery's	262 + 4
Collins (Wm.) A	90 + 10
Dutton-Porshaw	47 + 3
London Mchnt. Secs.	104 + 7

### CONTENTS

Imperial Group: Record \$630m takeover bid for Howard Johnson	18
Planned Civil Service Cuts: Big change in scope of Government	19
Wines: Sampling the '78s and sweet Bordeaux	16
Lombard: Looking for a Chief Economic Adviser, by Peter Riddell	16
Management: The man who took the buzz out of entertainment	13
Editorial Comment: Future of BL, Consumer spending	18
India's Faltering Economy: Danger signals ignored	4
The Swedish Vote: Next week's campaign centres on performance, not principles	4
Survey: Reinsurance (inset)	
American News	6
Appointments	32
Arts	27
Business	20
Commodities	31
Crossword	18
Entertain. Guide	16
European News	5, 26, 28
European Options	30
FT Actuarial	32
Int'l. Companies	26-28
Leader Page	18
Letters	18
Lax	38
Lombard	16
Management	13
Men & Makers	22
Mining	22
Money & Exchange	26
Overseas News	4
Racing	25
Share Information	34-35
Stock Markets	32
London	32
Wall Street	30
Bourses	30
Technical	12
Today's Events	19
TV and Radio	18
UK News	18
General	9-11
Barton & Sons	24
Charterhouse	23
Constrcn	24
Northants	21
Portals Ltd.	23
ANNUAL STATEMENTS	
Collection Inds.	22
Dowry Group	24
Henderson-Kerton	24
Mining Supplies	24
Prisick Cppr. (Pty)	24
INTERIM STATEMENTS	
Banko Caw. Inds.	24
Barton & Sons	24
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Portals Ltd.	23

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EUROPEAN NEWS

EEC ENTRY TALKS EXPECTED THIS MONTH

Spain reaffirms its ties to West

BY DAVID GARDNER IN MADRID

THE SPANISH Government is expected to make a major effort this week to re-state its basic attachment to the Western alliance, as well as to prepare the way for substantive negotiations on its prospective entry into the European Economic Community.

Communists campaign against economic plan

BY OUR MADRID STAFF

SPAIN'S LARGEST trade union, the Communist-led Comisiones Obreras (CCOO) is to launch a nationwide campaign against the economic programme unveiled by the Government last month.

IMF resumes talks on \$50m Portugal loan

By Our Lisbon Correspondent A THREE-MAN team from the International Monetary Fund returned to Lisbon yesterday to resume negotiations with the Portuguese Government for a new \$50m standby loan.

EEC row over Russian butter

BY MARGARET VAN HATTEN IN BRUSSELS

REPORTS OF planned further sales of European Economic Community butter to the Soviet Union have sparked off a row between Mr Finn Olav Gundelach, the EEC Farm Commissioner, and Sir Henry Plumb, newly-elected chairman of the European Parliament's Agriculture Committee.

substantive talks later this month on Spanish entry into the EEC. In the talks, Sr. Oreja will stress his Government's commitment to the Western bloc. This, he is expected to say, is a renewal of the Friendship and Co-operation Treaty with the U.S.—through which American forces enjoy the use of Spanish bases—as well as from Spain's EEC application.

month. Another target of the campaign will be the "workers statute" legislation being prepared by the Government, which the union believes will seriously limit the right to strike. Although the CCOO is prepared to carry out this campaign unilaterally, it stresses that it will be seeking a joint stance with other Spanish unions, in particular the Socialist Union General de Trabajadores, the country's second largest union.

Bonn tries to soothe relationship with Israel

By Our Bonn Correspondent

WEST GERMAN leaders yesterday held talks with Mr. Moshe Dayan, the Israeli Foreign Minister, which apparently went some way towards soothing the troubled relationship between Bonn and Israel.

Herr Hans-Dietrich Genscher, the German Foreign Minister, described his discussions as "good, rewarding and constructive," and indicated they dealt with the Palestinian question, Israel's relations with the European Economic Community, and the recent visit of Egyptian President Anwar Sadat to Israel.

Schmidt supporter picked as deputy party leader

BY ROGER BOYES IN BONN

THE LEADERSHIP of the West German Social Democratic Party, in a bid to close ranks before the 1980 elections, has chosen one of Chancellor Helmut Schmidt's closest allies, Herr Hans-Juergen Wischnewski, to be a deputy chairman of the party.



Herr Hans-Juergen Wischnewski... trouble-shooter for Schmidt

He is seen rather as the Chancellor's man and has acted as a trouble shooter for Herr Schmidt in a number of delicate situations, including the hijack of the Lufthansa jet in Mogadishu in 1977. Bonn's dispute with Iceland over fishing limits and quotas, and in negotiations between East and West Germany.

At the same time as the Wischnewski move, Herr Schmidt has announced that the new Minister of State in Chancellery will be Herr Gunter Huonker, a tax expert who stands to the left of the party.

A muted form of electorship has already become evident. At the weekend, Herr Brandt criticised Count Otto Lambsdorff, the Economics Minister and member of the Free Democrat party (the SPD's partner in the governing coalition) for excessively defending the oil companies and for insulting political opponents of nuclear power.

France, Poland 'work for closer links'

By Robert Mauthner in Paris

FRANCE AND Poland have agreed to co-operate in making a success of next year's European security conference in Madrid and to prevent a repetition of the disagreements which marked last year's East-West European conference in Belgrade.

Central bankers discuss SDR reserves scheme

BY DAVID MARSH IN BASLE

THE PLAN by the International Monetary Fund for a special drawing right (SDR) substitution account, intended to lower the reserve currency importance of the dollar, came under active debate at the meeting of leading central bank governors at the Bank for International Settlements in Basle yesterday.

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EUROPEAN NEWS

Greece opens port to Russian navy

BY OUR ATHENS CORRESPONDENT

AGREEMENT has been reached to allow ships of the Russian navy to use port and shipyard facilities in Greece for the first time in 140 years. The move comes only three weeks before an official visit to Moscow by Mr. Constantine Karamanlis, the Greek Prime Minister, and at a time when Greek-U.S. relations are at their lowest over the question of control of Greece's armed forces. The agreement signed by the state-controlled Neorion shipyards and Sudeport, a Soviet shipping company, allows for the repair of merchant and auxiliary ships of the Soviet Mediterranean Fleet at the Greek company's facilities on the Aegean island of Syros. Government officials have been careful to stress that the Karamanlis visit does not herald any exploration of a fresh alignment. They also say that it is the first, and overdue, visit of a Greek Prime Minister to Moscow. But diplomats here see it as inevitably bringing some pressure on the NATO alliance to accept the special arrangement proposed by Greece under which the Greek armed forces would remain under national command during peace-time and revert to NATO command only in emergencies. This arrangement is being blocked by Turkey which wants its disputes with Greece over military responsibilities and seabed rights in the Aegean settled first. Neorion Shipyards, once owned by N. J. Goulandris, a

leading family of shipowners, was taken over last year by a group of state-controlled banks led by the National Bank of Greece for \$12m. It is now managed by A and P Applodore International. With the addition of a 15,000-ton lift floating dock installed last month the yards can now repair ships of up to 40,000 dwt. The Soviet Union is known to have four anchorages in international waters in the Aegean, three of them about ten nautical miles from Crete and the fourth west of the island of Mytilene. Syros will be the first island to offer Russian ships facilities ever since the Russian fleet abandoned its base at Poros Island in the 1840s. Announcing the agreement, Mr. Constantine Mitsotakis, the Minister of Co-ordination, said the Government encouraged the negotiations initiated by the Soviets early this year. Most Greek newspapers yesterday banner-headlined the news of the agreement. The opposition daily Ta Nea said it was the first step towards the granting of homeport facilities to Soviet warships operating in the Mediterranean, though the Government has reacted angrily to earlier such claims. Ta Nea said that even under the present agreement the crews of the Soviet ships to be repaired in Syros will be allowed shore leave in civilian clothes. A Government spokesman said the agreement for Syros involved only merchant ships and unarmed supply ships of the Soviet fleet.

Oil price rise may hit Denmark harder

BY HILARY BARNES IN COPENHAGEN

THE OPEC oil price increase earlier this year will have a far more serious effect on Danish current balance of payments than so far supposed, according to an analysis by the Economic Advisory Council, an independent but publicly-financed research body. The Council says that, even if restrictive economic policies are not adopted by other nations in the Organisation for Economic Co-operation and Development, the Danish current deficit is likely to rise from Dkr 12bn-13bn (£1,02bn-£1,1bn) this year to Dkr 18bn (£1,53bn) in 1980, and Dkr 19.3bn (£1,68bn) in 1981. Restrictive measures by the Danish Government in July, however, are intended to bring the 1980 figure down to about Dkr 16.5bn. If other countries adopt restrictive policies, says the report, the 1980 and 1981 deficits are likely to be around Dkr 17.5bn and Dkr 20.2bn and there will also be a sharp rise in unemployment. Both these forecasts assume that less than 100 per cent of the increased OPEC oil revenues will be spent

on tradeable goods in the next two years. The Government has recently forecast a deficit of Dkr 12bn in both 1979 and 1980. The council's analysis is bound to strengthen speculation that the country will be forced before long to adjust the international value of the krona. The report is based on an OPEC model of the impact of the oil price increases on the economies of member countries. One striking finding of the Danish analysis is that, if the OPEC nations spent all the extra oil revenue on tradeable goods, the price increases could actually stimulate the OECD economies in the second and third years after the increases, although there would be a slight depressive effect in the first year. There would be a modest depressive effect, it says, if 50 per cent, 70 per cent and 100 per cent of revenues are spent in the first, second and third years respectively, but this effect would be strongly reinforced if the OECD countries adopt restrictive policies for balance of payments reasons.

Gas development proposal

BY OUR COPENHAGEN CORRESPONDENT

THE DANISH Underground consortium has submitted a Dkr 3bn-Dkr 8bn (£250m-£680m) programme to the Ministry of Commerce for the development of gas fields in the Danish sector of the North Sea. The consortium is under contract to begin delivering gas to the state distribution company in October, 1984. The main field is on the Cora structure, now renamed the Tyra Field, where there will

be two production centres each with two 12-well production platforms and a processing platform. On the Bent structure, renamed the Roar Field, there will be a 12-well platform and a processing platform. All will be steel structures. Associated gas from the Dan and Gorm oilfields—the latter is due to come on stream with 1.5m-2m tonnes of oil a year in 1981—will also be linked to the Tyra and Roar gas complex.

Soviet Union denies plan to raise price of clothes

BY OUR FOREIGN STAFF

THE SOVIET Government has resorted to Press and television to deny widespread rumours that the state-set prices of textiles, clothing, and footwear are about to be increased. It is the second such public denial in 18 months. Mr. Nikolai Glushkov, chairman of the State Committee on Prices, said in Trud, the labour newspaper, that "such rumours have no grounds." A similar denial was made on the main television news programme by Mr. Alexander Struyev, the Minister for Trade, who runs the USSR's retail business. Mr. Struyev took the opportunity to deliver a lecture on the "credulity" of consumers who rush to stock up goods for hoarding which, he said, led to speculation and black marketeering. In recent weeks, Moscow and other big Eastern cities have been awash with tales of the impending price rises. Shoes have been cleaned out of cotton fabrics, cotton clothing and leather boots, warehouses holding fresh supplies are said, to have been pad-

locked pending the increases. Such fears have good grounds, despite the official claim that there is no inflation in the Soviet Union. Four waves of price increases have occurred in the past three years, although they have not affected basic commodities. In January, 1977, prices of books, carpets, glassware, natural silk articles and dress-making were raised. In April of that year, taxi, air, and ship fares followed. Petrol prices doubled (to 62p a gallon), coffee trebled, and chocolate, gold and platinum jewellery and spare parts and repairs for cars went up in March of 1978. On July 1 of this year, precious metals took another 50 per cent jump, while furs, fur articles, carpets, and furniture were also boosted. The price of cars was raised by 18 per cent, making the most popular small family sedan \$4,400. The July boost followed a similar warning against rumours. Last March, Investia denied that meat, milk, sugar, and other foods were about to go up.

The Swedes vote next week after three years of non-Socialist rule. William Dullforce reports from Stockholm Campaign centres on performance, not principles

WHEN THE non-Socialists came to power in Sweden in 1976, some of their supporters were unsure about their competence to run the economy after nearly half a century of Social Democratic rule. Now, campaigning for the September 16 General Election, they have some points of reference. An upswing in the economy started in the second half of 1978 and has continued through this year. Gross National Product growth in 1979 should be between 4.5 per cent and 5 per cent, among the highest rates in the developed world.

But the opposition is not without its arguments. The budget deficit has expanded to a disturbing degree. After the oil price increases the 1979 current account deficit will probably be double that forecast in the spring. The inflation rate is still modest but accelerating. Industrial investment, a key indicator of business confidence, is lagging. Moreover, while the Centre, Liberal and Moderate (Conservative) parties can claim to have earned credentials as managers of the economy, they have not produced a coherent alternative to Social Democratic economic doctrines. They nationalised more of Swedish industry in three years than the Socialists had done in

a quarter of a century. Accepting the commitment to full employment, they extended the resources of the Labour Market Board, the instrument created by the Social Democrats to protect jobs. They managed largely with Social Democratic tools.

A three-year parliamentary period is too short for the non-Socialists to steer the Swedish economy on to a new course. But it is also doubtful whether in Sweden it will ever be politically feasible for them to aim at the radical change of direction now being attempted by Mrs. Thatcher's Government in Britain. The Centre and Liberal parties would feel too vulnerable to an erosion of their electoral support by the Social Democrats.

Although Mr. Gösta Bohman, the Moderate leader, campaigns resolutely against the Socialist planned economy and the bigoted public sector, the real economic debate in the current Swedish election campaign has been about method and performance, not principles. The resuscitation of the economy is undeniable, but for such an export-orientated country the new recessionary signs in the U.S. and Western Europe are worrying. Mr. Pehr Gyllenhammar, Volvo's managing director, recently warned of the coming recession when he announced a 87 per cent climb



Mr. Gösta Bohman attacking the public sector

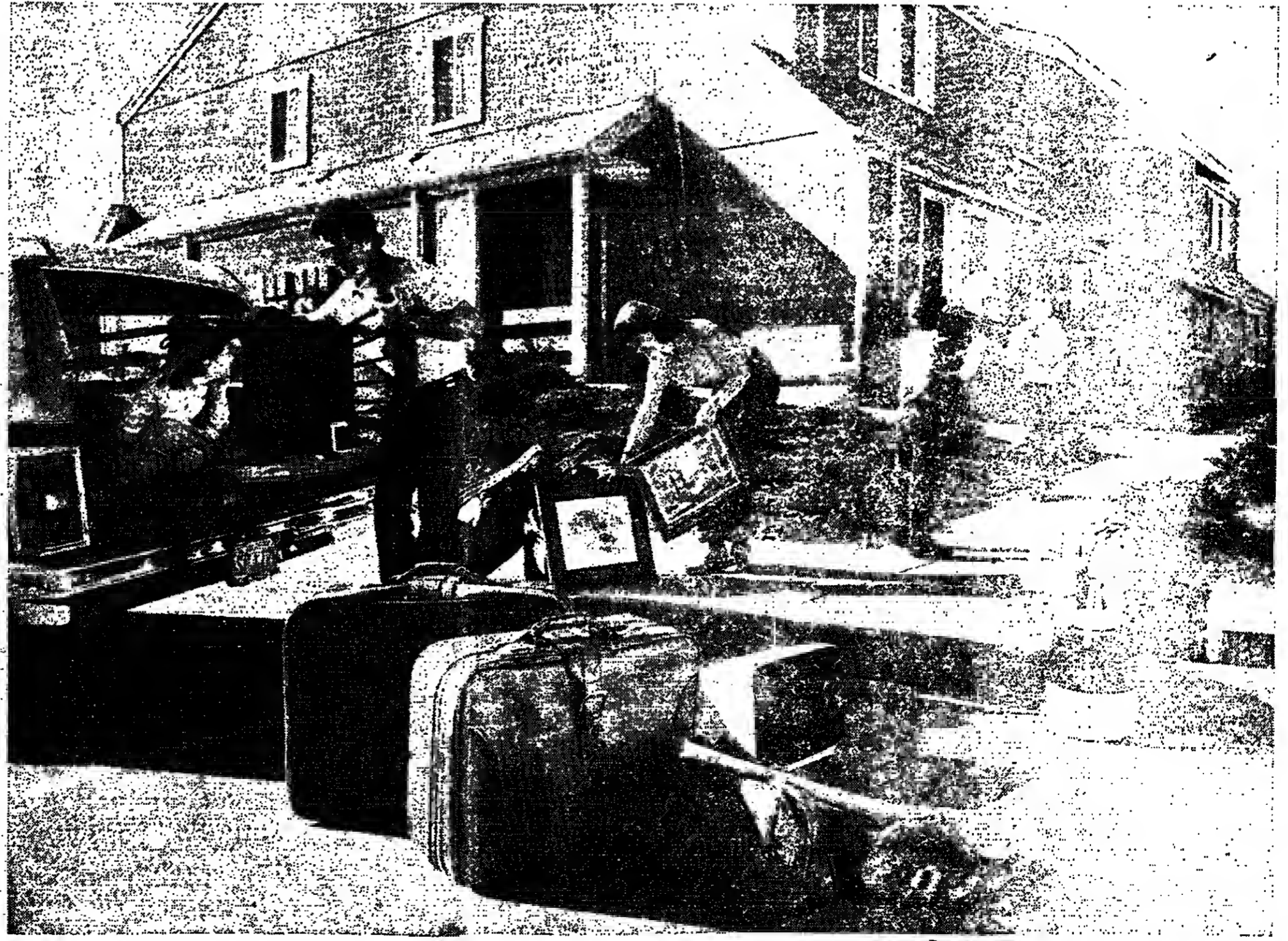
in his vehicle group's half-year earnings. Business confidence was so badly hit in 1977 and 1978 when company profits plunged and so much discussion of Sweden's "economic crisis" has taken place that the buoyancy has gone out of the Swedes' belief in their economic capacity. At grassroots level voters are told by trade union spokesmen that they have "lost" income equivalent to one month's earnings over the past two years. This is an argument which creates uneasiness among business leaders who know that crucial negotiations on a new long-term wages agreement will start in November. The claim of the non-socialists to be effective managers of the economy rests on their successful devaluation of the krona in August 1977. The devaluation was caused by high wage settlements and the krona's link to the Deutsche Mark through Swedish participation in the European currency "snake" which had seriously undermined the price competitiveness of Swedish exports. The devaluation worked mainly because the unions accepted a low two-year wage agreement in 1978. Now, in election month, the situation is that industrial production has picked up and is growing at an annual rate of about 8 per cent. Exports have recorded a substantial volume growth last year and this, and the country is well on the way to recovering the shares of foreign markets lost in 1976 and 1977. So far so good. The non-Socialists have plenty to shout about from the hustings. But the many upward indicators are accompanied by the unprecedented budget deficits for 1978 and 1979, a widening payments deficit which has prompted much heavier foreign borrowing by the state than anticipated and a quickening in the acceleration rate. In 1978 the budget deficit was more than SKr 33bn (£3.48bn), equivalent to more than 12 per cent of GNP. This year it will not be less and could move much closer to SKr 40bn. The main reason for the violent expansion of the deficit has been government spending in support of industry and employment. At the beginning of this year the foreign payments deficit was expected to be about SKr 6bn, to be covered almost entirely by state borrowing abroad. After the oil price increases it is unlikely that the deficit will be less than SKr 10bn and it could be larger. At the end of 1978 foreign debts amounted to SKr 56.6bn. This is a relatively modest sum, but the fast growth in indebtedness is quite a new factor in the economy. The inflation rate, too, while not among the most alarming in the developed world, has exceeded the 5 per cent increase between the beginning of the year and October while entitles the unions to call for wage compensation. Talks with the employers about this compensation will start only a month before the negotiations on the next long-term wages contract. All these factors mean that, which ever government emerges from the election, it will have to switch to a much more restrictive economic policy than the one the Liberal minority Cabinet has been willing to pursue before the election. None of the parties has offered the electorate a coherent picture of how this change is to be effected. A vital piece in the economic puzzle will be missing at election time. Sweden is to hold a referendum in March on the future of its nuclear power programme. An energy programme for the 1980s can be worked out until the result of the referendum is known. The voters are not being offered any comprehensible loose-term economic strategies from which to choose. The two economic issues which have appeared to preoccupy voters most during the campaign have been taxation and employment. The number of jobless amounts to about 2 per cent of the workforce, with another 2 per cent in emergency work or retraining schemes. This is an extremely low unemployment level by most West European standards. All in all the 1979 general election will scarcely produce any fundamental decisions about the future of the economy. Voters will be selecting a short-term management team. The crucial issues will be fought over and determined later.

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OVERSEAS NEWS

Leading Iranian Ayatollah dies

BY ANDREW WHITLEY

IRAN'S STEADY move of recent months in a more conservative direction took another lurch forward yesterday with the death of Ayatollah Mahmoud Taleghani, the leading radical among the Shia Muslim clergy.



Ayatollah Mahmoud Taleghani, diplomatic and Ambassador to Tehran. The meeting was apparently called to discuss this weekend's outspoken criticism of the Iranian regime.

A commentary believed to reflect Khomeini thinking said the high hopes born of Iran's Islamic revolution had collapsed into economic chaos, political repression and ethnic suppression. The strength of the criticism, in contrast with the low-key posture adopted up to now, apparently signalled a change in Soviet policy.

Ayatollah Taleghani's main value to the ruling clergy and Prime Minister Bazargan lay in his links with the radical Islamic guerrillas, the Mujaheddin-Khalq—the most important political/military organisation not co-opted into the country's new power structure—as well as with the old-fashioned nationalists among the middle class.

who was the leading Tehran clergyman, had appeared to abandon his previous liberal credentials by siding with other establishment figures in strongly attacking both the left and the country's rebel Kurds. To mark his death three days of mourning were decreed.

Reuters reports from Tehran: Twenty-eight soldiers were shot dead after being lured into a trap by guerrillas of the banned Kurdish Democratic Party. Iranian chief of staff Major-General Hossein Shaker said in a newspaper interview today.

He told the English-language Kayhan International that the 28 were killed after the Kurdish town of Saqqez fell to a Government column. He did not say when the incident occurred.

Iraq 'has paid £223m to allies'

By Our Foreign Staff IRAQ SAYS it has paid out more than \$600m (£223m) this year to Syria, Jordan and the Palestine Liberation Organisation, as agreed at last November's Arab summit in Baghdad, when payments to Egypt were halted because of the Camp David agreement.

The payments go to the states confronting Israel, to help with balance of payments and to finance military expenditure. Syria has received \$273.5m from Iraq this year, Jordan \$185.7m and the PLO \$44.8m. The Iraq News Agency quoted Mr. Thamer Rezouki, Iraqi Finance Minister, as saying: "Iraq has thus become the leading Arab country to honour its national obligation and pay on time its commitments in line with the Baghdad summit conference."

At the conference, seven States agreed to pay \$3.6bn (£1.6bn) annually for 10 years. They were: Saudi Arabia (\$1bn); Kuwait (\$550m); Iraq (\$520m); the United Arab Emirates (\$400m); Libya (\$350m); Algeria (\$350m) and Qatar (\$230m).

Of this, Syria should obtain \$1.85bn a year; Jordan \$1.25bn, the PLO \$350m and the people of Gaza and the West Bank (\$150m).

Iraq's reported payment to Syria came against speculation that it would cut aid to its neighbour because of President Assad of Syria's alleged role in a conspiracy against President Saddam Hussein of Iraq.

Baghdad may ask more for oil

BY RAY DAFTER, ENERGY EDITOR

MAJOR OIL industry customers of Iraq are expecting tougher conditions and higher prices when their supply contracts come up for renewal at the end of the year.

Iraq has already warned several major companies that the present contracts have become "inappropriate," owing to changing circumstances. British Petroleum (BP), which lifts 50,000 barrels a day

(b/d) of Iraqi crude (around 4 per cent of its refinery needs), said yesterday: "We have had a communication from Iraq. We are taking this as a notice of change in general terms and conditions."

The spokesman added that the company was already having discussions with Iraqi officials. Shell, which has a contract to lift 225,000 b/d (again around 4 per cent of its needs),

referred to its future talks with Iraq as a "straightforward negotiation of an annual contract which was due around now anyway."

Among other companies which have been told that their present contracts will be terminated at the end of the year are: Gulf Oil (60,000 b/d); Mobil (50,000 b/d); and Exxon (30,000 b/d).

Kenya, Somalia reconciliation bid

BY OUR FOREIGN STAFF

SAUDI ARABIA is attempting to reconcile two rival states in North-East Africa — Somalia and Kenya. Crown Prince Fahd yesterday had separate talks in Tall, with President Daniel arap Moi of Kenya and President Siad Barre of Somalia.

Relations between Somalia and Kenya have been strained ever since the two countries became independent in the 1960s. The new Somali state wanted to incorporate the Somalis living in the Northern Frontier District of Kenya, and a cross-border guerrilla war was fought from 1964 to 1967.

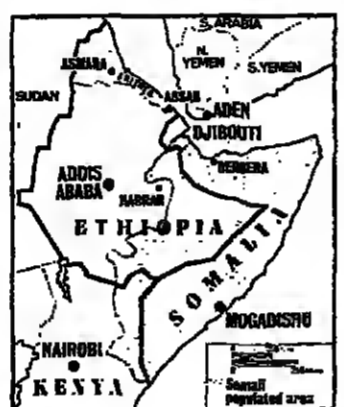
Kenya's fears of continuing Somali designs on its territory have forced it into a loose alliance with the Marxist Government in Ethiopia, which fought a war with Somalia in 1977-78 over its own Somali-populated Ogaden region. Saudi Arabia, which has close rela-

tions with Somalia, a fellow Arab League member, and with Kenya, a trading partner, with a conservative regime, has wanted to reconcile the two states for some time.

Somalia denies that it has a formal claim to Kenyan territory and its newly approved constitution speaks only of its government supporting the liberation of "Somali territories" by "peaceful and legal means."

The Kenyan President will want assurances that the Mugadishu Government will do nothing to encourage separatist tendencies among the Kenyan Somalis. For President Siad Barre a key problem is domestic opinion, which would strongly oppose any formal abandonment of Somalis outside Somalia.

Crown Prince Fahd of Saudi Arabia was host to a dinner for the two Presidents on Sunday



night. While President Siad Barre is a frequent visitor to the Kingdom, it is the first visit by a Kenyan head of state. There is some Saudi investment in Kenya, and a growing export trade in Kenyan agricultural products.

Park faces fresh opposition challenge

By Ronald Richardson

KIM YOUNG-SAM, ordered by the courts to step down as leader of South Korea's opposition New Democratic Party, said yesterday he is ready to lead a "non-nationalist movement to overthrow" the regime of President Park Chung Hee.

Mr. Kim, who has been leading an aggressive challenge to the Government for the past three months, told a Press conference: "I have been advising President Park to prepare for a peaceful transfer of power, but he has not listened. Now I have to force him to step down with all the methods I can employ."

Mr. Kim and his supporters have refused to accept the weekend ruling by Seoul District Court that he should relinquish the party leadership.

He said the court decision was "a conspiracy to abolish the opposition party and to form a government-made opposition."

The court ruled that 22 of the 751 delegates to the party convention which narrowly elected Mr. Kim as president on May 30, were ineligible to participate. It issued an injunction sought by three former branch chairmen recently expelled by the party, ordering Mr. Kim and his four vice-presidents to stand down from their positions pending a full hearing.

The Government reacted immediately to Mr. Kim's challenge to the authority of the court with the warning that his action was "clearly illegal," raising the possibility that Mr. Kim and his four vice-presidents will be arrested if his position continues.

The South Korean economy grew by 11.4 per cent in the first half of 1979, considerably below the 16.9 per cent recorded in the first six months of last year, according to figures released by the Bank of Korea, the central bank.

The gross national product, in real terms, continued on the declining growth path it has followed since the start of last year, with growth in the second quarter down to 9.9 per cent, compared with 13.6 per cent in the first quarter and 16.7 per cent in the comparable quarter of 1978.

Production in the latest quarter is boosted by bumper harvests, which led to abnormal expansion in the agricultural sector. This helped offset a sharp decline in growth of secondary industry from 19.3 per cent in the first quarter to 11.3 per cent in the second quarter.

This setback was attributed mainly to the deflationary economic package adopted by the Government early in the year in an attempt to dampen excessive demand for resources.

INDIA'S FALTERING ECONOMY

Danger signals ignored

JUST SIX months ago, officials in New Delhi were still brimming with confidence over the performance of the Indian economy. Wholesale prices had just risen for the first time in more than two years, but a Finance Ministry spokesman dismissed the need for what he called "sledgehammer measures." He was able to point to the customary indicators of economic well-being—a record food grain stock of around 20m tonnes and growing foreign exchange reserves which now exceed \$7.5bn.

Today that confidence in the resilience of the Indian economy has been sharply dampened. The first drought in four years makes it certain that food grain production will drop although by how much will be known only when the summer and winter crops are harvested. Industrial growth has also gone into reverse gear and in the first quarter of 1979-80 (April-June), production is down by about 2 per cent with no sign of improvement.

Worst year

Thus, with the prospect of national income actually falling in 1979-80, India faces its worst economic performance year since 1972-73. Indeed, there are striking similarities to that year when not only did national income fall, but prices soared by more than 20 per cent just before the oil crisis bit the economy.

Projections for inflation in 1979-80 are, in fact, worse. Since February, when the Budget was presented, wholesale prices have gone up by nearly 20 per cent at the rate of more than 3 per cent a month. If this persists, India faces inflation of more than 30 per cent this year, partly due to external forces over which the Government has no control.

Certainly the rise in oil prices imposed by the Organisation of Petroleum Countries (OPEC) means that part of the inflation is imported. Equally, with the rise in world commodity prices, the cost of imported supplies has risen.

But it is now apparent that the political problems over the past several months have also contributed to the economic crisis, merely because politicians have been too preoccupied with political manoeuvring to take the "sledgehammer" measures that are clearly needed. Nothing was done when the danger signals were becoming apparent three months ago, and nothing is being done now.

It is also clear that the Government to coordinate the working of various raw materials and essential reserves were used to make good

economic Ministers, although an integrated approach is clearly needed to improve production, since the main bottlenecks are shortages of power and coal, aggravated by slow movement by rail and road.

Even the much talked about anti-inflationary package has come as an anti-climax. All the Government has announced are minor credit cuts, which have irritated industrialists, and small cuts in "non-development" expenditure.

This has been done in a attempt to cut the soaring

There have been shortages of coal and poor deliveries to power stations. Together with the increased price of oil and the first drought in four years this has led to erosion of the confidence which had pervaded the Indian economy six months ago. K. K. Sharma reports from New Delhi

shortages in such consumer goods as edible oil and cement. It has now become clear that the foreign exchange reserves do not provide the safety net for the economy that they were thought to. Apart from adding to money supply, the reserves cannot be used to counter shortfalls in the short run. Even after heavy imports of edible oil, prices for it have soared in the past few weeks.

Better examples are the power shortages and transport bottlenecks which are the main constraints on industrial production. The reserves cannot help transport problems because these are key sectors. They cannot improve the power supply because importing capital equipment does not result in electricity being generated immediately. Even gas turbines—the quickest to install—take about 18 months to commission.

Because of the large stocks of food grains, the foreign exchange reserves are not needed to offset the problems arising from the drought. Indeed, officials secretly are not unhappy because the problems with storage, which led to nearly 20 per cent of the foodgrain stocks being kept in the open, will be alleviated. The only use to which the foreign exchange reserves have been put is to finance the growing bill for oil imports. It is certainly not what they were supposed to do.

Power cuts

What is immediately needed is action to improve the power supply. This has become complicated by poor coal production, which is not expected to reach even last year's figure of about 100m tonnes because, ironically, power supply to the mines has caused a crisis in industry, since electricity generation increased by a marginal 5 per cent during April-August (compared with 15 per cent in the same period last year).

Officials are simply transferring the blame to others. The Ministry of Steel and Mines blames the Railway Ministry for not providing enough wagons to transport coal to power stations, while the railways claim that falling coal production is the real cause.

Whatever the reason, the railways have suffered a 41m in freight earnings of Rs 410m in the April-June quarter—a sum that would be not moving fast enough and that production is down.

No improvement is expected, because the caretaker Government is unable to act decisively. Many decisions are pending, including that on the draft sixth five-year plan, which should have begun last year. The Government has been barred by the President from taking "policy decisions," and it is using this as an excuse for inaction and evasion which threatens to continue for at least four months.

Notice of Redemption

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NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of October 1, 1971 between International Standard Electric Corporation and Euro-American Bank & Trust Company, Trustee, \$1,123,000 in principal amount of Debentures of the above issue will be redeemed through the operation of the Mandatory Sinking Fund and Optional Sinking Fund on October 1, 1979 at 100% of the face value thereof (the "redemption price"), together with interest accrued to the date fixed for redemption.

The coupon Debentures to be redeemed bear the following numbers:

Table with columns for Debenture numbers and amounts. Includes sub-sections for \$1,000 Coupon Debentures and \$100 Coupon Debentures.

Philippines to keep martial law

MANILA — President Ferdinand Marcos of the Philippines said yesterday it would be folly to lift martial law while there were increasing threats of confrontation between the super powers, regional conflict, internal problems and even the possibility of nuclear war.

His strong speech during a military parade to mark his 62nd birthday today dashed hopes that he might announce a definite timetable for ending martial law on September 21, the seventh anniversary of its imposition. In an apparent attempt to pacify church leaders, who have been increasingly critical of abuses of power by the armed forces, he assured Filipinos that he would weed out those abusing their power.

He also announced pay rises and improved promotion prospects for the armed forces, and promised local elections within 18 months.

Accompanying the President on the reviewing stand were several church leaders, including Cardinal Jaime Sin, who has been increasingly vocal in urging an end to martial law.

President Marcos welcomed the church's participation in the ceremony—including a special thanksgiving Mass—and praised the clergy for bringing the alleged abuses by the armed forces to his attention.

The President also announced an amnesty for 1,500 prisoners.

Telex extended

BRITAIN'S 80,000 Telex users can now dial direct to 123 countries, with addition of Liberia and Sierra Leone yesterday. Each month about 2,400 operator-connected calls are made from the UK to Liberia and around 2,000 to Sierra Leone.

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AMERICAN NEWS

Jurek Martin in Washington reports on the phony war breaking out in the rival camps as the 1980 Presidential bandwagon begins to roll

Thanksgiving Day deadline for Kennedy's election decision



Senator Kennedy and his wife, Joan, at a reception last month.

PRESIDENT CARTER and Senator Edward Kennedy have not gone so far as to swap kid gloves for mailed fists in their political exchanges, at least not yet. But it has now become apparent that their potential rivalry for the democratic party's presidential nomination next year has entered a new, and more barbed stage.

Last Friday the Senator from Massachusetts announced that his family, specifically his mother, Mrs. Rose Kennedy and his wife, Joan, from whom he has been to all intents and purposes separated for some time, had agreed not to oppose any bid for the Presidency should be decided to launch one. On the same day, he lunched at the White House with the President.

Over the weekend, the Atlanta Journal and Constitution reported that, at that session, the Senator had told the President that he was a political "cripple" and should not run next year for the sake of the party and the nation.

Mr. Carter immediately denounced this speculation as "silly," and the Senator's aides said no such advice had been

tendered. But up in New Hampshire on Sunday, Mrs. Lillian Carter, the President's mother, told a rally "I hope to goodness nothing happens to him" if the Senator does run next year. She was booed by Kennedy partisans, and subsequently apologised.

An element of needle has thus been firmly inserted into the "phony war" that always precedes the election campaign proper. It has always lurked beneath the surface, since the Carter and Kennedy camps dislike each other, but up until now, in spite of the Senator's big lead over the President, it has been more or less restrained.

Intuitive guesswork

It has to be pointed out that neither man is yet a candidate and it is at least conceivable that neither will be. There is a strong, if minority, school of thought in Washington, admittedly deriving its arguments more from intuitive guesswork about the President's character than any hard evidence, which believes it possible that Mr. Carter will simply not seek re-election—even though his cam-

aign apparatus is in order.

But for the Senator, titular head of the leading American post-war political family, it is now clear that he faces some ten weeks of intense analysis on his future plans. Between now and the Thanksgiving holiday towards the end of November—the deadline he has set himself for a decision on whether or not to run—he will be focusing on three principal areas:

President Carter's chances of re-nomination by the Democratic Party; Mr. Kennedy's preference is probably still for a second Carter term in the White House, but if it looks as though the President is going to be beaten for the nomination by such as Governor Jerry Brown of California, he will probably intervene. If, as has recently been suggested, Vice President Walter Mondale, whom Mr. Kennedy likes and admires, appears a viable candidate, the Senator's decision is more ponderable.

The chances of any Democratic nominee, of all whom trail Mr. Kennedy by wide margins in the public opinion polls these days, beating whomsoever the

Republicans choose. Again, recent surveys have put Mr. Carter behind several prominent Republicans, most notably Mr. Ronald Reagan, the former California Governor. Mr. Kennedy clearly would not sit on the sidelines if a conservative Republican seemed set for the Presidency.

The state of the nation, and particularly its economy: There has always been the potential for ideological disagreement between Mr. Carter and the Senator, though for much of the last two and a half years this has cropped up only intermittently. If the Carter administration does not manage to combat the current recession in the months ahead, the naturally more activist Mr. Kennedy may conclude there is no alternative but to enter the fray.

According to intimates, the Senator's opinion on the political future of President Carter has become much more gloomy in the past month. He is aware, however, that, no matter what his current leanings over Mr. Carter, the amounts left for monetary use—and speculators—are difficult to predict.

The IMF shares some of the U.S. reservations about gold and with the U.S. strongly in support of the fund has pushed its special drawing right (SDR). Ironically, the fund, like the U.S., has benefited from the present high price of gold, raising almost \$3bn in its monthly gold auctions in the last three years. The proceeds have been used for the benefit of poorer IMF members.

without seriously splitting the Democratic Party.

Senator Robert Byrd, a leading Democrat, pointed over the weekend to the inherent divisiveness of such a confrontation, but did not go so far as to warn Mr. Kennedy not to enter the race. Many other political seers in Washington, however, have interpreted the announcement of the Kennedy family's blessing for a presidential campaign as a necessary prelude to a formal bid.

Florida convention

A key date in the Senator's calendar will be October 18 when Florida Democrats meet to choose delegates for a convention a month later. Florida is a critical early primary state next March, one which put Mr. Carter solidly on the road to the White House in 1976, and though the November convention will produce no binding decisions, it is seen as the first test of the relative strengths of Mr. Carter and Mr. Kennedy in a state hitherto well disposed to Mr. Carter.

Such a practical test well ahead of next year's primaries is doubly important, because of

the inherent suspicion attached to pre-election year public opinion polls. It is unlikely that President Carter is actually as weak as he currently seems, as measured by the polls. It is worth remembering that in 1971, only a year before the second greatest landslide in history, President Nixon was found to be behind Senator Edmund Muskie from Maine.

As the election itself approaches, the voting public tends to concentrate more on the respective, and real, merits of candidates, as opposed to their theoretical attributes. This has been a persistent consolation to Mr. Carter's advisers in recent months, and it is a fact which is appreciated by the Kennedy camp.

But it is now clear that Mr. Kennedy has put himself in the position of being able to run, if he thinks it important that he do so. He has thus avoided the trap which crumpled the late Senator Hubert Humphrey, who in 1972 and 1976 tended to assume that the party would come to him. It never did, demonstrating that in modern politics the Presidency is a prize that has to be won the hard way.

Congressman urges \$17bn increase in federal spending

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE CHAIRMAN of the House Budget Committee yesterday proposed a \$17.5bn increase in U.S. federal spending for the fiscal year beginning next month above the ceilings tentatively laid down by Congress earlier this summer.

Congressman Robert Giacomini, the Democrat from Connecticut, said that this was made necessary by a combination of factors, including larger outlays on military spending, the cost of President Carter's energy proposals and, above all, the impact of inflation on existing programmes.

Mr. Giacomini said that he was opposed to any supplementary tax cut in the immediate future, a position diametrically opposite to that advanced yesterday morning by two Republican senators, William Roth of Delaware and John Danforth of Missouri, who called for spending cuts or a measure to make

possible a \$24bn tax cut. Congress is operating under a tight schedule to meet its obligatory commitment to have the budget cut and dried in the next few weeks. Its final draft could have a substantial impact on measures the Carter Administration might propose to remedy the current recession.

This was discussed at the first full session of the President's re-organised Cabinet yesterday morning, at which Mr. Charles Schultz, chairman of the council of economic advisers, presented the latest analysis of the state of the economy.

Mr. Giacomini acknowledged that his proposals would add at least an extra \$10bn to the federal budget deficit, last projected for fiscal 1980 in the \$28bn range. He said he took no pleasure in recommending a higher deficit, but said that economic realities made the increase necessary.

Dollar holding steady as the gold rush goes on

BY DAVID BUCHAN IN WASHINGTON

BARRIERS ARE again likely to be broken next Tuesday when the U.S. Treasury opens its monthly gold auction.

Although some profit-taking by dealers at the end of last week cut the price in London exchanges from \$349 an ounce to \$331.37, there seems little doubt that the average price at the Treasury auction will be higher than the \$301.08 average achieved at last month's auction. When the Carter Administration sold its first batch of the metal in May, 1978, the average price was just \$180.35.

At the same time, Treasury officials are nervously keeping their fingers crossed that the dollar stays relatively firm on the foreign exchanges. So far, the latest upsurge in gold prices appears to have broken the link that was regarded as existing between gold and the dollar as late as last autumn. Then gold rose, as the U.S. currency went down against other currencies.

This was the major factor that led the Carter Administration last November to increase the amount of gold it was offering on auction each month to 1.5m oz. (Since April this has been halved to 750,000 oz.) Now

senior Treasury officials comment that there seems to be a general interest in gold as a hedge against worldwide inflation, and not just against a slipping dollar. Even some Deutsche Marks and Swiss francs are being sold to buy the yellow metal.

Nor is gold the only commodity attracting investor attention. Treasury officials point out. Silver prices have risen more than 80 per cent since January, or twice as fast as the gold market price. Some of the reasons for the Treasury's interest in gold is that increased political unrest in the Middle East, such as at the present time of tricky negotiations over the Palestinians, and upsets in Iran, always tends to whet the appetites of investors there for the perceived solidity of gold.

How long the dollar can remain steady on the foreign exchanges will, of course, hang on key U.S. domestic factors—how seriously the Carter Administration is seen to be combating domestic inflation, and how long the Federal Reserve keeps U.S. interest rates at their present peak or pushes them higher. The 13.05m oz sold so far have brought in \$3.1bn into the

Federal exchequer. The Treasury refuses to say how long it intends to continue the auctions, but says it will sell 750,000 oz each month until further notice. It still has a virtually inexhaustible supply left—265.9b oz—in its coffers.

The most pressing reason for the U.S. decision to make regular sales of gold was the need to improve the country's trade deficit. Many, indeed most, of the buyers at its auctions have been foreign banks and dealers, most notably Dresdner Bank of Frankfurt, which spectacularly scooped 96 per cent, or 720,000 oz of the gold sold in the Treasury's August auction.

The volume of Treasury sales has probably turned the U.S. into a temporary net exporter of gold, and has certainly reduced bullion imports into the U.S. which are down from 7.9m oz of gold in 1977 to 4.4m oz in 1978.

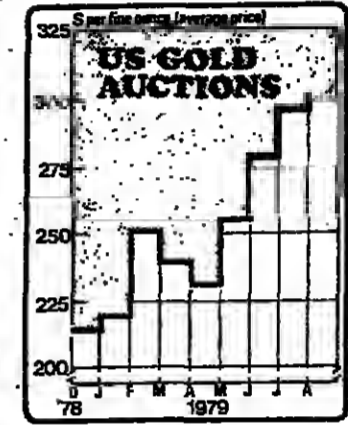
A second stated aim of the Carter Administration, like its predecessors, was to downgrade the role of gold in the world monetary system by showing that the U.S. set no special store by its gold hoard and was willing to sell it off like any other commodity.

The core of the U.S. objection to gold is its supply is too unstable and volatile to provide a sure basis for the world money system, and for expanding world liquidity. Production and mining of gold is fairly reliable, but with large fluctuations in commercial and industrial use of monetary use—and speculators—are difficult to predict.

The IMF shares some of the U.S. reservations about gold and with the U.S. strongly in support of the fund has pushed its special drawing right (SDR). Ironically, the fund, like the U.S., has benefited from the present high price of gold, raising almost \$3bn in its monthly gold auctions in the last three years. The proceeds have been used for the benefit of poorer IMF members.

If the U.S., and for that matter the fund, thought their monthly sales would depress or slow down the rise in gold prices, they were clearly wrong. A lot of private investors obviously regard gold as the soundest investment going, or at least a prudent diversification.

What really counts, says the Treasury, is the role of gold in



official Government transactions and reserves. "Only about 12 countries in the world have reported any increase in their gold holdings since 1972 and the increases are quite small," says Mr. Lyle Widman, deputy Under Secretary for Monetary Affairs.

World-wide holdings of gold in reserves declined slightly from 1.177bn oz in 1972 to 1.139bn oz in March this year. The only major increases in holding were by the oil exporting countries. Most of the increase in industrialised countries' holdings was caused by a book-keeping change in Japan.

Mr. Widman concludes that the "gold rush" has been a gradual "demolition" of gold, which he stresses is only a very long term U.S. goal. He does not interpret the arrangements inside the European Monetary System (EMS), whereby European Currency Units (ECUs) are partly backed by gold, as a serious threat to the U.S. position.

Where gold prices are headed is virtually anybody's guess, and no official in Washington is making any predictions. One known is how long the U.S. Treasury will continue its auctions and in what volume. The IMF is due to end its forecasts of monthly auctions next May, thus cutting off an important source of supply (about 10 per cent of total world supply in 1978).

On the other hand, general economic recession could well squeeze demand, especially from the jewellery industry, which last year consumed 200,000 oz of the total 56m oz available worldwide. In the 1974 recession, jewellery demand for gold dropped to 7.5m oz. That could happen again.

Bell Canada pay deal agreed after strike

BY VICTOR MACKIE IN OTTAWA

BELL CANADA and its 15,000 technicians and maintenance workers have reached an agreement on a new three-year contract.

The employees voted 79 per cent in favour of accepting a contract which will give them a 10.3 per cent wage increase

backdated to December 1, 1978, with a further 10 per cent increase from December 1, 1979 and an extra 9 per cent from December 1, 1980.

The agreement ends a month-long strike. Workers are expected to be back on the job today.

Eurocurrency finance likely for Third World

BY DAVID DODWELL

EUROCURRENCY lenders with "an embarrassment of funds" are likely to step in to ease the widely-predicted debt-repayment crisis faced by many of the world's developing countries, according to a director of the International Finance Corporation, the bird-loan arm of the World Bank.

Mr. Dick Richardson, development department director of the IFC, said at a

briefing in London yesterday that commercial banks throughout the West, with increasingly higher levels of funds on their hands, cannot in the short term be as selective as before about the sort of projects they finance.

"You could say that bankers are taking an increasingly liberal view of risk-taking," Mr. Richardson said. Private capital flows to

developing countries surged by 70 per cent in 1978, while Eurocurrency credits almost doubled the 1977 level. Private capital investment totalled \$32.9bn in 1978.

Current external debts in developing countries rose from \$90bn to \$250bn between 1972 and 1977. Almost 50 per cent of outstanding debt at the end of 1977 was due to be repaid by 1982. Of this, the share

of private debt to be repaid by 1982 is 70 per cent.

Mr. Richardson felt confident that western bankers, who are having to become "straw men," would be amenable to rolling over debts, offering refinancing arrangements, and switching to loans of longer maturity.

There has been concern among economists at the World Bank and the Inter-

national Monetary Fund that an increasing amount of developing countries debts are soon due to mature. This is due to a higher proportion of short-term commercial borrowing over five or 10 years.

The World Bank itself would lend on more lenient terms, often with a long grace period, and with up to 50 years for repayment, said Mr. Richardson.

GDP growth fall in Latin America

By Our Own Correspondent

ECONOMIC GROWTH in Latin America slumped to 4.3 per cent last year, compared with 4.5 per cent the previous year and 4.7 per cent in 1976, according to the Washington-based Inter-American Development Bank.

The gross domestic product, in 1976 dollars, was \$354.7bn in 1978. The population of the region grew 2.3 per cent to 329m last year.

The bank's report points out, however, that GDP growth varied sharply from country to country. Five Latin American countries had negative growth—most significantly Argentina, where the decline was 4.1 per cent, due to an inflation rate of 175.3 per cent.

The civil war in Nicaragua contributed to a fall in that country's GDP of 5.8 per cent.

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Pound Peseta Yen Franc

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BANCO DE BILBAO

Canadian report 'kept from Ministers'

BY VICTOR MACKIE IN OTTAWA

SENATOR federal bureaucrats are concealing important documents from some Canadian Cabinet Ministers in the new Conservative Government, the Prime Minister's office said yesterday.

The practice, disclosed last week with the leak of a confidential Defence Department report, is causing concern within the Prime Minister's office which fears the potentially embarrassing situation in which the fledgling Government could find itself in the new Parliament.

The report, leaked last week to the media, appeared to support criticism voiced by Mr. McKinnon when in opposition, that McDonnell Douglas was on the negotiating short list only as a "straw man" to be used

as a lever in getting better terms from General Dynamics for its F-16 fighter.

Mr. McKinnon said he had not seen the report before it appeared in the Press. Several of his senior staff members also claimed they were unaware of the report's existence.

An official in Prime Minister Joe Clark's office said: "This is typical of what is happening to some of our Ministers."

At the root of the problem, he said, is the feeling among senior bureaucrats that the Conservative Government is only an "aberration".

FAA scraps plan to control small aircraft

BY JOHN WYLES IN NEW YORK

INTENSE and apparently successful lobbying by the owners and users of small aircraft has prompted the Federal Aviation Administration to scrap plans which would have substantially increased its control of the U.S. air traffic system.

The FAA decided to seek a tighter grip of inter-city flight movements after a collision above San Diego's Lindbergh airport between a Pacific Southwest Airlines Boeing 727 and a small Cessna aeroplane which cost 144 lives.

The agency aimed to increase its control by lowering the flight ceiling from 18,000 ft to 10,000 ft above which it would guide all inter-city movements. It also planned to add 44 airports to the current list of 23 which are covered by mandatory aircraft control.

Claiming that the proposed new regulations would increase congestion in controlled air-

ways and would require aircraft owners to install expensive new equipment, the general aviation lobby inundated the FAA with more than 43,000 comments.

At the same time it went to work on the aviation subcommittee of the House Public Works Committee, which recently voted to bar the FAA from imposing the new rules.

The FAA is now withdrawing its proposal to extend its control of airspace and reducing the number of cities whose airports will be governed by mandatory control from 44 to 33.

U.S. Rubber Uniroloy Holdings Société Anonyme

Table with columns for M-9, 1011, 1489, 1894, 2484, 3067, 3482, 3915, 4462, 6235, 7217, 7993, 9036, 9312. It lists serial numbers of debentures selected for redemption.

On and after the Redemption Date the Debentures designated above will become due and payable upon presentation to the office of Chemical Bank, by mail, P.O. Box 285, at 100 Wall Street, New York, New York 10038 or at the office of Deutsche Bank A.G., in Frankfurt, the office of Societe Generale de Banque S.A. in Brussels, the office of Banco Nacional del Lavoro in Milan and the Office of Credit Lyonnais in Paris.



When you pay over £10,000 for a motor car, there are one or two things you should be able to take for granted.

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On both counts, you'll find the new Vauxhall Royale saloon a refreshing and original departure.

It costs £9711 and there isn't a cheaper version even if you wanted one.

Only two options are available: manual transmission at no additional cost (automatic is standard) and air conditioning for a further £794.

Everything else you could possibly wish for is standard equipment.

The engine is a 2.8 litre, six cylinder unit that carries the Royale to a top speed of 115 mph (Manufacturer's figures), with no sense of strain or urgency.

Inside, the car is virtually a Puritan's nightmare.

The driver's seat, covered like all the seats in crushed velour, adjusts for height, as well as for reach and rake, to give you the perfect driving position.

The steering wheel is-tiltable and the steering is, of course, powered.

There is central locking for the doors, a steel

sunroof, radio/stereo cassette player with three loudspeakers and electrically operated tinted windows.

While a brilliantly engineered suspension and superbly aerodynamic body shape make the Royale uncannily quiet at any speed.

Outside, you'll find double skinned metallic paint, alloy wheels and a headlamp wash/wipe system. And styling that is a welcome relief from some of today's commonplace Pan-European designs.

Ask your nearest Vauxhall dealer to arrange a demonstration in the Royale.

We have every reason to think you'll be impressed.

Sale price £9711, Comp £10,000. Prices correct at time of going to press. Includes Car Tax 5 VAX, Delivery and Member Motor extra.

**It has everything you could unreasonably demand.**

# GATT warns of inflation threat to trade growth

BY BRIJ KHINDARIA IN GENEVA

THE RECENT oil price increases have added a new element of uncertainty to the prospects for steady growth in world trade at a time when inflation rates have again begun to move upward in most countries.

The latest annual report of the General Agreement on Tariffs and Trade (GATT), which reviews world trade up to mid-August 1979 and analyses prospects for next year, says that the resurgence of inflation even in strong currency countries (such as Switzerland and West Germany) is an ominous sign for the future.

The world economy has been stumbling along for most of the decade in a vain effort to recapture the earlier confidence and progress. Any policy which

does not have price stability as its primary objective is fraught with fearful risks," the report says.

The value of world trade in 1978 amounted to \$1,300bn, an increase of about 16 per cent in dollar terms. The corresponding increase was about 8 per cent compared with about 4.5 per cent in 1977.

The volume of world trade in agricultural products, which remained unchanged in 1977, increased by nearly 9 per cent last year. But mineral exports increased by only 1 per cent because of oil production cut-backs by exporting countries.

Export prices of primary products other than fuel continued their upward movement begun in late 1978 because of

substantial price increases in industrialised country exports. Although the industrialised countries have increased imports from developing countries at a faster rate than goods exported to the Third World, the richer nations continued to have a huge trade surplus in manufactures. This surplus now stands at a record \$120bn, an increase of \$20bn over the 1977-78 period.

The more advanced developing countries last year increased their exports to the West in sectors such as engineering goods which unlike textiles have not yet come in for protectionist measures.

China's imports from industrialised countries increased by nearly two-thirds last year compared with the previous year.

# Nigerian curbs may halt production at Peugeot plant

BY MARK WEBSTER IN LAGOS

THE LARGE Peugeot car assembly plant in northern Nigeria may have to shut down because of a Government deadline to the company to comply with regulations on airfreighting.

The company, which airfreights about 1,000 tonnes of car parts every week to its factory in Kaduna, is believed to have been given two weeks to comply with a measure controlling airfreighting introduced in this year's Budget.

In the Budget it was stated that companies would have to give a good reason why they were airfreighting rather than using the sea ports. At the time, the measure was explained by the Government as a move to relieve airport congestion while the ports were considerably under-used.

Peugeot has 10 flights weekly from Lyon to Kano with Boeing 747s of the French airline UTA carrying parts for the assembly of 170 vehicles a day. Although some parts are locally manufactured, most are ferried from France.

Peugeot's best-selling 504 might have to go out of production if the flights are halted, because it would take

months to put an alternative delivery system by sea and then by road or rail, into operation.

Peugeot has been airfreighting since 1975 and has found that the unit cost is competitive with sea shipment, especially considering the distance the parts have to travel by land once they reach one of the big southern ports.

Since the Budget statement no decree has actually been published by the Government, but it has been left to the Central Bank to put the measure into practice. The Central Bank has used its circulars in companies in order to make the statement effective.

Officials say that companies with a genuine reason for carrying cargo by air have been allowed to continue the practice. But they say it seems that an example is being made of Peugeot because it has not complied with the spring Budget statement.

Peugeot in Lagos did not wish to make any comment, but it is believed that negotiations are carrying on between the company and the Government in order to get some delay on the enforcement of the order.

# Alitalia places \$580m order for Boeing 747s

BY PAUL BETTS IN ROME

ALITALIA has placed a \$580m (\$250m) order for nine Boeing 747-200 aircraft, the Italian company reported yesterday.

The deal replaces Alitalia's earlier plans to buy six McDonnell Douglas DC-10/30 aircraft.

Alitalia said it had cancelled a preliminary agreement for the purchase for more than \$900m of six DC-10s because the Italian Government would not approve the deal in time to meet the company's long-haul fleet planning and development requirements.

Delays in Italian Government approval for the DC-10 deal announced by Alitalia last May followed the Chicago air disaster and doubts over the safety of the aircraft.

Alitalia also confirmed details of its \$1.3bn longer-term programme for the renewal and expansion of the company's long- and medium- and short-range passenger and cargo fleet. This includes the purchase of eight Airbus A-300/B4 aircraft for \$310m for delivery between April, 1980 and February, 1982. Alitalia has an option for a further three Airbus aircraft for delivery in 1982-83.

The latest contract with Boeing signed in Seattle involves the purchase of five 747s in the "combi" half cargo and passenger version and four in the full passenger version. The \$580m contract also includes the

purchase of spare engines and rotation equipment.

Government approval for all but the fourth passenger 747 aircraft has been granted with full approval for the remaining aircraft widely expected.

Moreover, Alitalia also announced yesterday it had signed an additional agreement with Boeing whereby its five 747s already in operation in the Alitalia fleet since 1970-72 will be sold back to the U.S. manufacturer for \$140m.

Michael Donne adds: Aircraft orders worth more than \$10m have been announced with the past week-end by both Boeing and McDonnell Douglas.

McDonnell Douglas said that Aeromexico was buying two DC-10 long-range tri-jets and six short-to-medium range twin-engine DC-9s, for a total cost of about \$180m.

The U.S. Export-Import Bank of Washington said that it had

approved financing of \$152.5m for the purchase of Boeing jets by China Airlines of Taiwan and a Norwegian charter airline.

China Airlines is buying two Boeing 747s and spares, while Airsecutive of Norway is buying a 737 short-range jet.

● Cargolux of Luxembourg and Spanair of Spain have decided to re-engine their existing narrow-bodied DC-8 jet airliners with the new Franco-U.S. Snecma-General Electric CFM-56 engines.

These deals, worth more than \$53m, are with Camunacorp of Los Angeles, the project manager of the re-engineing programme.

They are additional to previous orders from United Air Lines, Flying Tiger and Delta, all of the U.S., to re-engine their DC-8s with CFM-56s, and bring total CFM-56 orders to date to over \$500m.

# Norwegian shipping earnings improve

BY FAY GJESTER IN OSLO

CROSS foreign currency earnings by Norway's merchant fleet this year are likely to reach Nkr 21bn (£1.25-1.17 per cent) up on 1978, while net currency earnings will rise by about Nkr 1bn to Nkr 8.8 bn, according to Mr. Kjell Stovik, deputy managing director of the Norwegian Shipowners' Association.

On top of these higher earnings, said Mr. Stovik, came the benefit to the country's payments balance resulting from lower imports of new ships, combined with higher exports of second-hand ships.

A consequence of the prolonged shipping crisis, this reflects the fact that many Norwegian shipowners are selling off ships to buyers in lower-cost countries. But it was pos-

sibly a rather dubious benefit, he said.

The net reduction in Norway's merchant fleet last year amounted to 6.4m dwt, and this year would see a further fall of 3.8m dwt. This represented a loss of 9,500 jobs over the two years, Mr. Stovik said.

However, only 5.8 per cent of the fleet, by tonnage, was now laid up, compared with 33 per cent three years ago.

## "THEIR CREDIT INFORMATION IS ABSOLUTELY RED HOT"

-says James Corcoran, Managing Director of Adamson Containers Ltd. of Stockport whose exports to the major shipping countries of the world were running at £6.4m in 1978.

"The shipping container industry is still growing rapidly, and it won't level off for another 10 years in my opinion.

"So, with new overseas customers coming into the field all the time, a good credit rating information service is invaluable.

"And that's one of the things that impresses

us about ECGD. Even if you're selling to people for cash or on letter of credit, it's good to know how sound they are.

"We also like our person-to-person relationship with ECGD. If an urgent problem arises, we can talk direct to their underwriters at the Regional Office.

"Finally, of course, in a competitive business where payment terms are vital, we'd be sunk without the access to cheap medium-term bank finance that an ECGD policy gives you. Naturally, we always want a bit more than they're prepared to offer, but let's face it, you'd have to go a long way to find anything like it"



# Swiss consider new export risk fund

BY JOHN WICKS IN ZURICH

THE SWISS Government is investigating the possibility of forming a special Federal fund for the running of the country's export risk guarantee programme.

Industry and other interested parties are to be asked for their opinion on the formation of such a fund, which would be responsible for export and currency risk commitments totalling some SwFr 23bn (£8.2bn) at the end of 1978.

Swiss exporters have been complaining at the integration of the export risk guarantee system in the Federal exchequer.

Although up to now claims have been wholly covered by premiums, payments are listed annually by the Government as

Federal contributions, thus leading to the belief that the export industry is subsidised by the State.

Also, the large reserves resulting from the excess of premium income over claims have not been set aside to earn interest for the system.

The Government itself points to growing claims on the ERG system and says that provisions are likely to cover claims for no longer than until 1981, after which the Government will have to contribute to the scheme.

Since an independent fund would mean a massive rise in premiums and high administration costs, the Federal council foresees a Federal-administrated institute without an individual legal entity.

# Offshore Centre to widen activities

BY RAY DAFTER, ENERGY EDITOR

THE OFFSHORE CENTRE, a UK-based marketing organisation serving companies involved in the offshore oil and gas industries, is to expand its interests to cover all major energy forms.

The expansion follows an invitation from the Argentine Government to the Offshore Centre which has been asked to organise a trade mission to Buenos Aires in November.

The talks will involve not only the exploitation of oil and gas—onshore and offshore—but also the development of other energy forms including hydro-electric power, nuclear power and coal.

Sr. Alejandro Estrada, the Argentine Secretary of Trade and International Economic Relations, has told the Centre that the visit could lead to the initiation of joint venture operations, provisions of technical services and "investment in the vast scope of our energy programmes."

As a result of the invitation the Centre has told its 250 company members—most of them based in the UK or on the Continent—that the time is ripe to expand the organisation's interests beyond just the offshore oil and gas sectors. It is pointed out that many of the members

serve a number of energy sectors anyway.

The Offshore Centre describes itself as a private enterprise business communications link between governments, trade bodies and international energy corporations on the one hand and contractors and suppliers on the other.

● British oil companies and manufacturers of oil related equipment stand on the threshold of a multi-million pound market in South America, according to a South American oil executive.

Dr. Fernando Mendoza, secretary-general of the Association of Latin American State Oil Companies, said at a meeting at the Aberdeen Offshore Europe Exhibition this week: "They are in a very good position to get a good share of the Latin American market. I expect Latin American companies will buy in British expertise and equipment."

The total worth of the market over the next few years for the four largest oil-rich countries, Argentina, Venezuela, Mexico and Brazil, is reckoned to be £45bn. Over the next two years alone Brazil will spend £17bn, Mexico £20bn in six years, and Venezuela £5bn in seven years.

# Brazil to examine limits

BY DIANA SMITH IN BRASILIA

BRAZIL'S wide range of restrictions against imports are to be closely studied and debated in the next few months, according to Sr. Karlos Rischbieter, the Treasury Minister.

The restrictions range from high tariffs and taxes, market reserves for some Brazilian-made items and a "similarity law" banning imports of specific pieces of capital equipment capable of production in Brazil to a compulsory deposit regulation for selected raw materials imported from outside the Latin American Free Trade Area. The regulation requires a 100 per cent deposit on the value of the goods to be imported.

In the first half of this year, the compulsory deposit regulation brought in Cr\$5bn (£1.5bn) to the Treasury. Last year, Sr. Mario Simonsen, then the Treasury Minister, said Brazil would phase out the com-

pulsory deposit system through semi-annual cuts of 30 per cent until it was fully abolished by the end of 1983.

But Sr. Rischbieter told reporters that the idea of phasing out the deposit more rapidly—such as with quarterly cuts—would be abolished before 1983 would be discussed.

While he said no decision has yet been taken on it, he suggested that "of one thing you can be sure, we will not slow down the phase-out."

Sr. Rischbieter indicated that the Government favoured more selective import restrictions, not the current "blanket" deposit system.

As for the similarity law, its modification or abolition is already under study by the Ministry of Trade and the Bank of Brazil's foreign trade bureau, but without guarantees from Sr. Paulo, which is the heart of Brazil's capital goods industry.

# Saudi contract for UK

BY RHYS DAVID

THE North West Electricity Board in Manchester has won a second contract worth £5m to help modernise the electricity undertaking in Riyadh.

A 50-member team of engineers, administrators and accountants from the Board and a number of other UK area electricity boards, have been working in Riyadh since 1973 under an existing two-year contract.

The new contract has been negotiated by the Saudis with British Electricity International, the overseas consultancy service of the electricity supply industry. It is hoped the Riyadh contract will provide the basis for further deals involving UK electrical equipment manufacturers, and the supply industry.

ECGD issues from date of contract or despatch of goods. Cover is available for contracts in sterling or other approved currencies for: Continuous sales worldwide of raw and processed materials, consumer goods and production-line engineering goods.  Sales to and by overseas subsidiaries of UK firms  Sales through UK confirming houses and by UK merchants  Single large sales of capital equipment, ships and aircraft  Construction works contracts  Services ECGD also makes available:  Guarantees to banks providing export finance, often at favourable rates of interest, including project loans and lines of credit to overseas borrowers  Guarantees for performance bonds  Guarantees for pre-shipment finance  Consortium contingency insurance  Cost escalation cover  Tender to contract cover  Cover for investments overseas  For full details call at your local ECGD Office.

To make an appointment or for information contact the Information Officer, Export Credits Guarantee Department—quoting reference FTX—at Glasgow, Belfast, Leeds, Manchester, Birmingham, Cambridge, Bristol, London West End, Croydon or Tottenham offices; or Joan Swales, Information Section, ECGD, Aldermanbury House, London EC2P 2EL. (Tel: 01-626 6699. Extn. 258).



مركز الأمل



هكذا اننا نعمل

# Howell hints at BNOC assets' sale

BY RAY DAFTER, ENERGY EDITOR

MR. DAVID HOWELL, Energy Secretary, hinted yesterday that the Government would go ahead with the sale of some British National Oil Corporation assets.

Such a move would introduce private capital into the state undertaking, in spite of mounting political opposition.

However, at today's Cabinet meeting Mr. Howell will probably urge that the corporation should at least be allowed to keep its most attractive North Sea oil interests. These include Ninian and Thistle fields.

The Government has asked BNOC for a list of possible disposals, which could raise up to £400m for the Exchequer.

BNOC has told Mr. Howell that, if it must sell off some of its assets, it would prefer to dispose of its Viking gas in-

terests and its oil interests in the Stafford and Dunlin fields. But the corporation's chairman, Lord Kearton, has made it plain he is against any disposal. The corporation has recommended four alternative money-raising methods.

Lord Kearton will probably be overruled, in spite of strong support from Mr. James Callaghan, Opposition leader. Mr. Callaghan has warned the Government that to dispose or lose control of part of Britain's national resources would be to "sell the seed corn of the future."

Mr. Howell yesterday described Mr. Callaghan's criticism as an exaggeration.

Speaking after a visit to British Petroleum's Forties Field, Mr. Howell said he had told the

Commons that future plans for BNOC included the disposal of assets and the bringing in of outside capital. "My guess is that there will be both."

Earlier the Energy Secretary had said that the "excellent success" of the North Sea development programme was a tribute to private and nationalised industries working together. But he pointed out that private industry had provided 92 per cent of the £10bn investment in the oil and gas activity.

Speaking in Aberdeen, Mr. Howell likened the development of the North Sea to America's lunar exploration programme. "Ten years ago man first landed on the moon. About the same time—in September 1969—oil explorers discovered

Britain's first offshore field, Montrose.

"The achievement in bringing Britain's oil ashore over the last ten years is just as remarkable as the moon programme."

Britain had moved to a position, achieved in June, where it was producing more oil than it was consuming.

"Those responsible for this remarkable feat have been working at the frontiers of technology, no less than their counterparts in the space programme."

Amoco, as operator for the four-company group in the Montrose Field consortium, is considering ways of exploiting a small reservoir to the south of the field. The group, which also includes Amerada Hess, British Gas and Texas Eastern,

may well take a development decision next month.

In the meantime, Amoco has chartered the Sedco 703 rig to drill an appraisal well on the South Montrose structure in blocks 22/17 and 23/18 to see if it is worth commercial development. Recoverable reserves are believed to be about 50m barrels. This is tiny by North Sea standards. The recovery rate could be about 15,000 barrels a day.

If the Amoco group decides to go ahead, it will use an inexpensive production system, go ahead. It will use a possibly a simple steel structure, underwater units or a floating platform. The group has ordered a steel drilling frame (template) from McDermott of Ardseris.

# Joseph in Chrysler talks with French

By John Elliott, Industrial Editor

THE FUTURE of PSA Peugeot-Citroen's investment in Britain's Chrysler car plants, which are shut by a strike, will be discussed with the French Government by Sir Keith Joseph, Industry Secretary, when he visits Paris at the end of this week.

Sir Keith will be in Paris for two days for talks with M. Giraud, the French Minister for Industry, on general industrial collaboration between the two countries.

The meeting was arranged several weeks ago under the umbrella of the two-year-old Anglo-French industrial co-operation agreement drawn up when President Giscard d'Estaing visited Britain at the end of 1977.

M. Giraud attended talks in London in May last year but, despite these and other meetings between Government officials of the two countries, no major initiatives have emerged from the co-operation agreement.

# EEC move to aid garment industry

BY RHYS DAVID, TEXTILES CORRESPONDENT

THE EUROPEAN Commission is to fund a £87,000 research programme into new ways of making clothing which could enable European companies to be more competitive against low cost developing world producers.

The project was proposed by AEIH, the European Clothing Manufacturers Federation. It will be carried out by an international team reporting to the London office of Kurt Salmon Associates, U.S.-based management consultants specialising in the textile and clothing industries.

The study, due to be completed before the year-end, will seek to identify areas for further commission-sponsored research and development. It will look in particular for ideas which could lead to labour reductions, which would benefit high, rather than low, wage cost countries.

The project is being undertaken against a background of continued decline throughout the industry in Europe due to steady growth in fibre, fabric and garment imports from developing countries with low labour costs.

Employment in clothing in the EEC at about 1m is down by 300,000 over the last decade, with the biggest decline in high labour cost countries, such as the Netherlands.

The Commission, by sponsoring the study, appears to acknowledge that Europe should try to retain a viable clothing industry rather than allow developing countries to supply Europe.

However, it is being made clear that if the industry is to survive, it will do so through technical advance rather than various forms of protection such as quotas.

KSA's consultants will talk in about 50-100 organisations including clothing machinery manufacturers, international clothing companies such as jeans makers, and high tech-

nology groups which may have processes which could be transferred to clothing.

In garment-making generally, most attention recently has been on improving methods and speeds of cutting and stitching fabric. But some 50 per cent of the work content is in handling and manipulating fabric for machine working.

The KSA research will therefore concentrate heavily on ways of automating whole sequences of operations and transfers from process to process.

Robot technology and new ways of handling three dimensional clothing operations—such as fitting out sleeves—will be researched.

# Arbitration for filling station licensees

By James McDonald

ABOUT 2,800 British petrol filling stations owned by oil companies and operated under licence will now be able to approach an independent arbitrator if their licences are terminated.

The oil companies' undertaking came into effect yesterday and schemes approved by Mr. Gordon Borrie, director general of Fair Trading, have already been brought into effect by Shell, BP, Total and Petrofina—the four companies owning petrol stations operated under licence.

In future, oil companies will be able to grant licences only on condition that they agree to an independent arbitration scheme with Fair Trading first.

The undertaking also provides that, in general, licences shall be granted for at least three years and that licence renewals will be on fair terms.

The undertaking was one of a number given to ministers in 1978 by all the major oil companies following the Monopoly Commission's first report on petrol supplies. Its formal implementation has been delayed to allow each of the oil companies first to agree to their arbitration schemes.

Arbitration schemes were introduced by Shell and BP in November 1977, by Total in June last year and by Petrofina in April this year.

# Shell issues bleak fuel forecast

BY RAY DAFTER, ENERGY EDITOR

SHELL HAS issued a strong warning to energy consumers that they face insecure fuel supplies and the "threat of uncomfortably restricted availability" for some years ahead.

The company—the second biggest energy group in the world—says in a new briefing service report that energy demand over the next 20 years can be met only by a combination of conservation effort, continued oil exploitation and the development of every new source of energy available.

"This is a challenge to governments, to companies, to technical skills and man's innovation. Success will depend also on huge capital investment."

In a new projection of energy supply and demand balances, Shell estimates that demand in non-communist countries will rise from its present level, equivalent to just under 80m barrels a day of oil, to perhaps about 165m b/d of oil equivalent by the year 2000.

Even assuming that about

25m barrels a day of oil equivalent (b/d) could be lopped from this demand by conservation measures—efficiency improvements which could be achieved without affecting living standards—the energy industry would still have to provide an extra 50m b/d by 2000, more than two-thirds of which would have to come from non-oil sources. Reviewing the various energy forms, Shell states that:

"Oil will continue to dominate world energy supply. Given new supplies from expensive recovery methods, shale oil, tar sands and substantial future discoveries, oil was likely to be available in today's volumes until well into the next century."

"Natural gas supplies should increase until well beyond the end of the century. Shell estimates that 20 to 30 new liquefied natural gas export projects will be on stream by 2000 in addition to the 12 now operational or in preparation.

"Coal use should also increase. Technically and economically recoverable reserves

could last for hundreds of years, sustaining a substantial international coal trade.

"Nuclear energy, in spite of uncertainties, must meet an increasing share of world energy needs, says Shell. The accident at Harrisburg, Pennsylvania, had underlined that there was a 'no-risk future', although it did indicate that in spite of human and equipment failure, hazards could be contained. If the world did not develop its nuclear industry the result would be constraints on energy use, further reduction in economic growth and consequential increases in unemployment."

"Alternative energy sources, like hydro electricity, solar and tidal wind power, and biomass, would all make valuable local contributions to supply but they were unlikely to make a significant impact within the next two decades.

Pointing to the rising costs of developing new energy sources,

Shell said that 10 years ago the group's capital expenditure of \$593m was 40 per cent greater than its net income. Although by 1978 the group's net income had risen by more than two and a half times (to £1.1bn), capital expenditure had quadrupled to £2.55bn.

In the U.S. two new studies of oil supplies have concluded that while the world will probably avoid a repeat of the recent supply crisis over the next 18 months, the outlook beyond that is not very good.

"Barring unforeseen negative developments, a continued improvement in the near-term world oil supply and demand balance can be anticipated," says a study by the Petroleum Industry Research Foundation of New York. "In 1981 the market outlook becomes potentially more troublesome," it adds. The opinion echoes the conclusions in a recent study by the U.S. Central Intelligence Agency.

# Navy order for GEC-Marconi

By Michael Donne, Defence Correspondent

THE GEC-MARCONI Electronics group has won a £25m order from the Royal Navy for integrated communications systems.

The systems will be produced jointly by Marconi Communication Systems and Marconi Space and Defence Systems. They include transmitting, receiving, and other equipment for a further 20 ships of the Royal Navy, and brings to £40m the Navy's investment with GEC-Marconi in this type of equipment.

# Process industries set to spend £12bn

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

CAPITAL SPENDING by the process industries is expected to total £12.68bn in the three years 1979-81.

Expenditure on process plant by the industries, which cover chemicals, oil, gas and electricity, is forecast at £5.19bn.

The investment forecast, published today by the economic development committee for the process plant industry, indicates a significant increase in expenditure during the current year. This will fall off in 1980 and 1981.

Offshore oil and gas accounts for more than half (£1.23bn) of the forecast expenditure on process plant in 1979, which totals £2.21bn. By 1981, this is expected to have fallen to £453m out of total spending of £1.28bn (all figures at October 1978 prices). Figures for steel have been excluded from the current forecast, because the British Steel Corporation has not completed its investment programme.

Spending on process plant in 1978 has been boosted by an increase in investment from the petroleum refining and electricity generation sectors. The decline foreseen in 1980 and 1981 is due principally to an investment drop in the offshore oil and gas, refining and chemicals sectors.

The forecasts are based on the

# Process industries set to spend £12bn

investment intentions supplied by the Chemical Industries Association, the Department of Energy, the British Gas Corporation and the Central Electricity Generating Board.

The CIA estimates are an aggregate of intentions expressed by companies accounting for about three-quarters of the sector's capital expenditure, grossed up to allow for spending by the rest of the sector. The survey warns that the spending level "is perhaps greater than current levels of demand and profitability justify."

The survey shows that the value of orders placed with British manufacturers of hardware by contractors in the UK increased sharply during the past year. In 1977-78 the figure was £135.7m compared with £194.2m in 1978-79 (at current prices).

The proportion of orders placed with overseas manufacturers also went up from £49.3m in 1977-78 to £69.6m in 1978-79.

Contractors are optimistic about the volume of design and construction business they expect to pass through their companies during the next five years. Most expect their level of activity to increase, or to remain stable.

Process Industries Investment Forecast. NEDO Books, £6.00.

# Ingham to be Downing Street Press secretary

MR. BERNARD INGHAM, a former journalist, has been appointed chief press secretary to the Prime Minister.

Mr. Ingham, at present an Under-Secretary in the Department of Energy, will take over the post on November 1.

He succeeds Mr. Henry James, who is returning to Vickers as public relations adviser. A former head of the Central Office of Information, Mr. James was seconded to No. 10 Downing Street for six months after the General Election.

Mr. Ingham, who is 47, was an industrial and labour reporter on the Yorkshire Post and the Guardian before becoming Press and public relations adviser to the National Board for Prices and Incomes in 1967.

He was appointed Chief Information Officer at the Department of Employment in 1968 and was the department's Director of Information from 1973 to 1974.

For the next three years he served in a similar capacity at the Department of Energy before being promoted to Under-Secretary and head of the energy conservation division.

# Printing prices 'to weaken'

By John Lloyd

SERIOUS over-capacity in the West European printing and writing paper industry over the next five years is forecast in a report by English China Clays, whose products are used for coating fine quality papers.

The report, assuming a growth of 2.1 per cent a year in demand, says consumption in Western Europe plus exports will be 13.2m tonnes by 1985, while capacity will be 17.2m tonnes.

This over-capacity will have a "dampening effect" on prices. "These artificially low prices can only lead to a worsening in the return on invested capital, unless by mutual understanding operating rates are commonly reduced."

The report believes that "hidden subsidies" to the paper industry provided by most European governments—in the form of tax incentives, soft loans and regional employment schemes—will continue, together with non-tariff barriers.

In this case "operating rates will sink to around 76 per cent by 1983, with consequent weak prices. This will be the cost of over-capacity, which would not materialise if market forces of supply and demand were allowed free play."

The forecast for increased capacity is based on plans announced for 1.67m tonnes of additional capacity to come on stream by 1983, and a 2 per cent a year rise in productivity.

The U.S. is expected to become self-sufficient in high quality papers, and exports there are forecast to fall off.

# Liberals to reassess strategy

BY IVOR OWEN

IN THE wake of recent electoral defeats, this year's Liberal Assembly at Margate from September 24 to 29, will be dominated by a searching reappraisal of the party's philosophy and political strategy.

In spite of the reduced representation in the House of Commons—three former Liberal constituencies were captured by the Conservatives in the General Election—and the failure to secure even a single seat in the European Parliament the party managers are optimistically preparing for a Liberal revival.

Unveiling the final agenda in London yesterday, Mr. Michael Meadowcroft, chairman of the Liberal Party Assembly Committee, set the 1,200 delegates the task of "clearing the decks for success."

He insisted "We aim to be better prepared organisationally, strategically and politically than ever before."

In sharp contrast to last year's events at Southport the party managers have been assured that they will not have to contend with the unwelcome presence of the former leader, who will not attend the Assembly this year.

This has encouraged the hope that the emphasis at Margate will be on policies rather than personalities.

Lively debates are promised on the role of community politics in the party's overall strategy, an attack by the Young Liberals on the concept of sustained economic growth, and a renewed call for the fixing of a date for the withdrawal of British troops from Northern Ireland and their replacement by a UN peace-keeping force.

Mr. David Steel, the party leader, will break with tradition by making his major speech to the assembly on the Friday afternoon instead of on the Saturday morning.

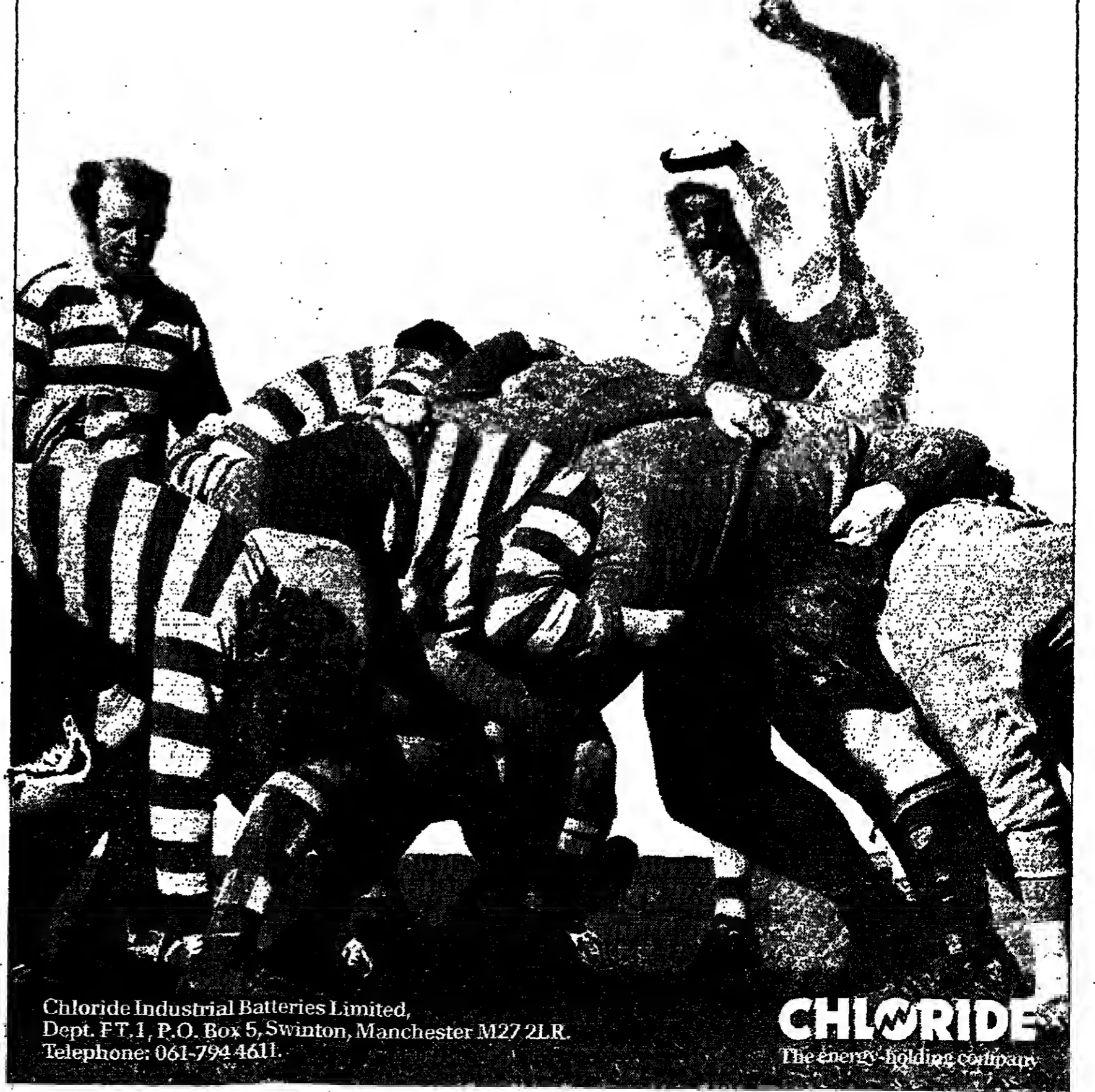
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UK NEWS

# CEGB joins uranium rush

BY PAUL CHEESERIGHT

THE Central Electricity Generating Board has emerged as the most likely UK candidate to seek a 50 per cent equity share of the Ranger uranium project, under development in the Northern Territory of Australia.

The stake has been offered for sale by the Australian Government, which has decided that the venture is not an appropriate state activity. The Australian Government wants firm proposals from potential buyers by the end of this month.

Confirming that it had expressed an interest in Ranger, the CEGB said it would consider submitting a proposal by the deadline, but it could not make a final bid.

The CEGB faces the difficulty that the Australian Government will not apparently reveal more information about Ranger than that which has already been pub-

lished. Thus while it is known that Ranger is a good deposit and relatively cheap to mine, the lack of detail means that accurate costing of the bid is almost impossible.

A similarly tentative approach seems to have been adopted by Japanese power utilities who have also been in touch with the Australian Government. Indeed, there are thought to be about 40 possible contenders for the Ranger stake.

These contenders were widely supposed to include British Petroleum, which has recently extended its Australian mineral interests by entering a joint venture with Western Mining Corporation for the exploration and possible development of a copper and uranium deposit in South Australia.

But BP did not express an interest when it was given the chance to do

Of other London groups, Rio Tinto-Zinc has become indirectly involved. Mary Kathleen Uranium, a Queensland producer which is 51 per cent owned by Conzinc Riotinto of Australia, which in turn is 68.2 per cent owned by RTZ, is investigating the possibility of a bid.

Consolidated Gold Fields and Seleclim Trust, however, have stood aside. Seleclim Trust is not associated with energy minerals, save for open-cast coal in the UK, while Gold Fields has been content to watch the situation through its Australian subsidiary.

Final bids for the Ranger stake are likely to cost about A\$300m (£151m), made up of about A\$50m for the equity stake, with the balance needed for assuming the Australian Government's previously agreed contribution of 75 per cent of the capital costs. The present private sector share-

holders in Ranger are two Australian companies, EZ Industries, and Peko-Walsend.

Possible CEGB involvement is consistent with its policies of building up links with the developing Australian uranium industry and at the same time of seeking additional security of supplies for its nuclear power stations by entering the mining industry at grassroots level.

The UK's uranium needs are expected to grow to 5,000 tonnes a year by 1980. Ranger is expected to start production at an annual rate of 3,000 tonnes in 1982-83.

The CEGB's uranium acquisition programme is now being conducted within the framework of the Civil Uranium Procurement Directorate, established last month with British Nuclear Fuels and the South of Scotland Electricity Board.

# Norwich household rates up

By Eric Short

THE NORWICH Union Insurance Group has increased premium rates for household contents insurance.

From October 1, about 600,000 policyholders will pay between 5p and 15p more for each £100 sum insured.

The NU has revised its rating structure dividing the UK into four areas, instead of three. The highest premium rating covers certain London areas. Here rates have been lifted from 60p to 70p per cent.

Central Glasgow and Liverpool have been added to the remaining Greater London area for the second rating district. Here the new premium rate is 50p per cent, previously 45p for Greater London and 30p for Glasgow and Liverpool.

Certain areas in Manchester form the third rating area, the premium rates rising from 30p to 40p per cent. The fourth area covers the rest of the country with a rate of 35p per cent against 30p.

This increase reflects several factors which have sent insurance claims from private dwellings soaring—an increased number of thefts; a series of bad winters with accompanying storm and flood damage; and the effects of subsidence following the dry summer three years ago.

The NU was one of the first companies to insist on index-linked household insurance

# Brokers forecast 2% fall in car output this year

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

CAR PRODUCTION in the UK is likely to fall by 2 per cent this year but recover slightly by 0.5 per cent—in 1980, according to stockbrokers Hoare Govett.

Mr. Robert Fringle, Hoare's analyst, suggests that car output will be about 1.195m this year and 1.2m next. In the overall total he expects BL's output to fall by 13 per cent to 540,000 this year and a further 7 per cent to 500,000 in 1980.

Ford is expected to recover from last year's strike with a 33 per cent rise in production to 430,000 this year but to fall back by 2 per cent—reflecting an expected drop in demand—next year.

Of the other UK-based car

makers, Talbot is forecast to show a 31 per cent fall to 135,000 this year, but recover to 170,000 next year, a rise of 26 per cent. And, after a 4 per cent fall in 1979 to \$1,000, Vauxhall should have a 23 per cent increase to 100,000 next year, says Mr. Fringle.

He suggests UK commercial vehicle output will follow the heavy demand and rise 13 per cent to 435,000 this year but drop back 7 per cent to 405,000 in 1980.

Mr. Fringle also makes the following major points:

Sterling strength has had a serious impact on the profitability of the motor component companies in the UK, particularly on exports.

Vehicle production worldwide

is forecast to fall by 10 per cent next year (15 per cent in the main industrialised countries). This is considerably less than the 25 per cent drop in 1974, the calendar year after the last substantial rise in oil prices.

UK motor component companies should escape the worst of the impending recession with automotive profits anticipated to be unchanged next year, while activities linked to aerospace or specialised engineering should continue to make progress.

General Motors is expected to achieve the highest growth rate in car production in Western Europe over the next 10 years and this will provide many opportunities for the big UK component groups.

# Wimpey wins £1m Shotton estate contract

BY ROSIN REEVES, WELSH CORRESPONDENT

THE WELSH Development Agency is pressing ahead on the Deside industrial park—a major new industrial estate being laid out next door to Shotton Steelworks, where the British Steel Corporation wants to end steelmaking with the loss of 6,300 jobs.

The agency has awarded a

£1m contract to Wimpey Construction to pump nearly 2m tons of sand over two miles to raise some 300 acres of low-lying land on the estate.

The operation will raise the land by more than three feet to provide the correct fall for drains and sewers for additional factories. It is due to

be completed by December. Work on developing the estate, which will eventually run to 375 acres, began several years ago when uncertainties over the future of Shotton steel-making first appeared.

The WDA has already invested some £4.5m buying 160 acres of land and building 17 advance factories. Fourteen

have been let or provisionally allocated to companies which expect to provide 550 jobs over three years.

The Steel Corporation's industrial diversification arm, BSC (Industry), has prepared 54 acres for development and supplied sites for five companies to build factories which promise more than 300 jobs.

# Illegal tapes cost £150m sales

BY MAURICE SAMUELSON

RECORD COMPANIES have lost an estimated £150m in potential sales in the past year because of people recording music on blank cassette tapes.

This emerges from an analysis of 99 companies' performance in the past three years carried out by ICC Business Ratios. It says that the number of people illegally recording

records and music at home is increasing.

Sales growth has been declining for record and tape producers, musical instrument wholesalers and retailers, publishers and general music companies. The main growth has been in the sale of singles records, but manufacturers make little profit in this market.

The main money spinners are long playing records. But there has been a 4 per cent decline in volume and only a 3 per cent increase in money terms, while inflation has risen at nearly 10 per cent. As a result, manufacturers' profits have been badly dented.

Consumers will spend £42m on blank cassette tapes this year. This places the UK second to Germany in Western Europe's cassette-using league, according to Memorex, a British audio-tape maker.

Blank cassette sales are in-

creasing by 10-15 per cent a year, according to Memorex. At least 50 per cent of homes are believed to have a cassette recorder.

Memorex predicts that this year's total West European market for blank cassettes will be about £220m, a £25m increase compared with 1978.

The loss of recording companies' revenue comes at a time when the industry's profits are being hit by rising costs.

EMI Records, one of the world's three biggest selling record companies, announced a loss in the second half of the 1978-79 financial year. Its parent company, EMI, has sold half its interests in the record subsidiary to Parlophone for almost £20m.

ICC Business Ratios Report on the music trade, published by the Company Comparison Service, City Road, London EC1Y 1BP.

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# Pilkington aid for new business in St. Helens

BY ELAINE WILLIAMS

PILKINGTON BROTHERS, Britain's biggest glass manufacturer, is to create a venture capital company to identify, aid and finance new businesses in St. Helens: the site of its largest factory.

The company is doing this—and supporting other local job creation schemes—because research has shown that new jobs are generated by big, established companies like Pilkingtons.

New jobs are very dependent on the start and growth of new small companies. In the U.S. 66 per cent of all such jobs came from companies employing less than 20 people. About 80 per cent were provided by organisations less than five years old.

Pilkington is not in a position to provide new jobs. Its £25m new technology development plan at its float glass works would have cost a quarter of the jobs there. However, the unions advocated reduced work-

ing hours instead of massive redundancies.

Pilkington hopes there would be less resistance to job reduction if there are more opportunities in the area. The company believes it is under an obligation to help provide alternative employment.

If its local efforts are a success, Pilkington thinks it might result in a national movement with other companies joining.

It has already advanced a project to set up a small company called Industrial Building Components to make glass fibre reinforced cement by a year. The company was sited in St. Helens to alleviate unemployment.

Other involvements include supporting the work of the Community of St. Helens Trust which has already created 200 jobs; providing premises for small businesses and assisting the Merseyside Enterprise Forum.

# Scrap deal for rail asbestos carriages

BY LYNTON McLAIN

BRITISH RAIL has signed an agreement with A. King and Sons, scrap metal reclaimers of Norwich, for the scrapping of railway carriages insulated with blue asbestos, the fibrous mineral which can damage lungs.

The contract, for an undisclosed sum, calls for the company to scrap 2,000 carriages over the next 10 years in a new, purpose-built plant near Snodwell, Cambridgeshire.

British Rail said it had long had a problem finding outlets for old carriages insulated with blue asbestos. Under the Health and Safety Act, tight control has to be exercised over all scrapping operations involving the mineral.

Few scrap merchants have been prepared to invest the

sums needed for plant which meets the Act's requirements.

British Rail said its contract price for the carriages took account of the company's investment in the plant.

Most of the railways' older carriages insulated with blue asbestos are expected to be offered to the Norwich company.

British Rail started stripping carriages of blue asbestos 11 years ago after the mineral's dangers had been confirmed by the Health Department.

A total of 6,000 railway vehicles had been insulated by blue asbestos by the late 1960s. It has been removed from over half the driving cabs and guard's compartments of stock to be returned to service. The total programme is likely to cost £40m.

# Ferry service expands

P & O Normandy Ferries has bought a third ship for its Dover/Boulogne cross-Channel route.

The ship, which will be renamed Panther when she enters service next February, is a sister ship of the 3,961-ton Tiger, one of the existing ships on the route. She was built in Denmark in 1972 and has since been operating in the Baltic.

The three ships will offer 24 daily crossings at two-hourly intervals. Operating at speeds of up to 20 knots, on each 100-minute crossing Panther can

carry 1,000 passengers, 250 cars and up to 25, 15-metre freight vehicles.

Modifications and improvements costing more than £2.5m, including stabilisers, will be carried out before Panther enters service.

The number of cars, passengers and freight carried so far this year has already broken record figures, says the company.

Lord Inchepe, chairman of the P & O, announced the addition to the fleet during a visit to Dover and Boulogne and said: "We are pleased to have acquired Panther."

# Death of Mr. Kirkpatrick Young

Mr. Kirkpatrick Lee ("Pat") Young, senior partner of City accountants Dearden Farrow, has died after a short illness. He was 63.

Recently, Mr. Young was one of the Department of Trade

inspectors in the Dowgate and General Investments inquiry. He was chairman of Associated Paper Mills, honorary treasurer of the British Paper and Board Industry Federation, and a director of Industrial and Commercial Property Unit Trust.



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SIR MICHAEL EDWARDES ANNOUNCES DRASTIC CUTS AT BL
13 plants and 25,000 jobs being axed

BL yesterday announced that it plans to cut its work force by at least 25,000 over the next two years from its present 165,000.

will prejudice future employment. If the strike continues for much longer it will have a major bearing on the board's investment policy.

Market share

Quite apart from the immediate effect of these one and two day stoppages, the overall outlook has deteriorated in a number of important aspects. This will necessitate streamlining the business and accelerating model programmes.

The main problems we face are as follows:

First, we are helped by having some uniquely economic models, including the Mini and the Allegro. The high demand for these augurs well for the Mini Metro to be launched next year and for economy-oriented trucks shortly being launched.

Second, our market share in the UK has been under great pressure from importers who have been helped by the sudden strengthening of the pound.

Third, as against our level of market share, we have facilities and fixed expenses designed to cope with higher volumes. Our efforts to solve the volume problem by increasing exports are being frustrated by the recent sudden exchange rate changes which make our goods less competitive overseas.

Volume

Fourth, it would be tempting to apportion all the blame on the strength of the pound. This would be wrong. We have fundamental problems that are well known and recognised and are being dealt with methodically and steadily.

Currency

Our main problem is to do with future financing — to fund the next stage of streamlining the company and accelerating the model programme in 1980, 1981 and 1982.

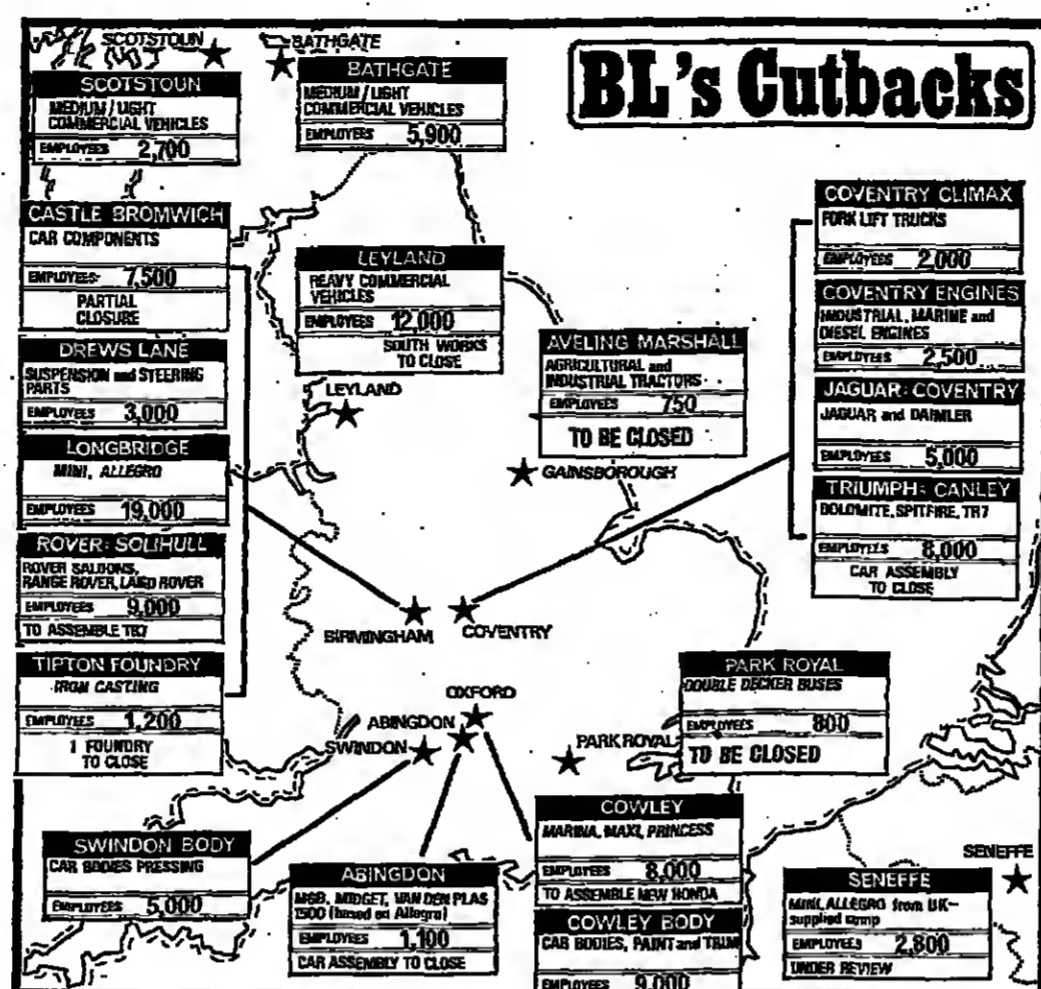
Disruption

Although major restructuring lies ahead it should not be overlooked that with considerable co-operation from employees, we have already reduced our manning levels by nearly 18,000 since January of last year.

Streamlining

The proposals to meet the new situation which are being tabled with employee representatives today, embrace three general propositions:

1—Over the next two years the



Car assembly is to be concentrated at Longbridge (Austin), Common Lane, Birmingham (Sheep), Solihull (Rover, Triumph and Land Rover) and Browns Lane, Coventry (Jaguar). Investment in car bodies will be mainly at Swindon and Cowley Body, but the press shop at Speke will be retained.

Engineering operation which has consistently failed to provide five new models from 1980 to 1984. We are extending the Honda collaborative deal and its scope. The new Honda car will now be built at Cowley.

Our new model programme will be accelerated, while modernising specified plants on which we will now concentrate resources on backing winners.

Funds would be needed over and about the original plan to cope with the costs of streamlining the business. These funds would come from various sources.

First, the streamlining programme. We just do not have the resources to back losers. Some plants have already been modernised; in others like Leyland in Lancashire, Land-Rover at Solihull and Austin at Longbridge, modernisation is already in progress.

On cars, the proposition is that we should concentrate car assembly at Austin at Longbridge, Morris at Cowley, Sheep at Common Lane, Rover at Solihull and Jaguar at Browns Lane. Pressed Steel Fisher would concentrate investment on Swindon and Cowley Body.

The effect would be to cease car assembly at Canley in Coventry and Abingdon. Abingdon would be converted to become an extension of Cowley to enable the Cowley modernisation programme and therefore model introductions to be accelerated. We would retain the MG marque. We are reviewing the scope of our activities in a number of other locations including Senefte in Belgium.

Development of Range Rover and Land-Rover (and the expansion of output) would go ahead as planned. Jaguar having launched the Series III will now concentrate on an engine programme to achieve greater economy.

The TR7 and TR8 sports cars would be built on the unused third line at Solihull.

In Austin Morris, the mid-car programme would be accelerated with the plan to introduce one new model in 1983 does not meet the case. Major product actions are now planned for 1980, 1981, 1982 and 1984 which

Some body building would cease at Speke but the press-shop would be retained. Because of the excellent co-operation of the workforce and productivity over the last 12 months since our other plant at Speke was closed last year, we will seek to maintain employment levels by transferring other work to that plant.

Major parts of Castle Bromwich would be closed, together with the Hill and a substantial part of West Yorkshire Foundries. No. 2 foundry at Tipton would be closed and the Cosley

Strike by civil servants hits key defence bases

BY PHILIP BASSETT, LABOUR STAFF

GOVERNMENT industrial workers yesterday began strike action at selected key establishments over the staging of a 22-30 per cent pay offer. RAF, dockyard and other defence operations were mainly affected.

The Ministry of Defence said that the strikes and overtime ban, involving 166,000 industrial civil servants, could have a "significant effect" on defence capabilities.

Service men would take over strikers' work if the action jeopardised health and safety or essential defence operations, the Ministry said.

The main effects yesterday of the action included disruption of operations at Devonport dockyard in Plymouth by a strike of about 250 workers, including crane drivers, lock gate workers and emergency lighting crews.

Sir Peter Berger, Port Admiral, warned that if essential operations were disrupted it might be necessary to lay off some of the yard's 14,000 workforce.

Dockyard workers at Chatham and Portsmouth did not follow the strike call, though union officials expect them to fall into

line by tomorrow. Work in the reactor compartment of the Polaris nuclear submarine Renown was halted when about 30 health physics monitors at the Rosyth nuclear base on the Clyde stopped work.

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refused to cross the workers' picket line. There was disruption and picketing at some prisons, though the effect is not yet considered serious.

The joint co-ordinating committee, representing all 12 unions involved in the action, met to examine the effect of the first day's action, but called no further areas out. The committee will meet again next Monday, when the targets may be altered to spread the action evenly among union members.

The purpose of the action is to alter the Government's firm position on the staging of a pay offer based on an independent comparability study. Union officials said yesterday that no approaches had been received from the Civil Service Department.

The Government has offered increases of 9 per cent plus £1 from July 1, a further 5 per cent in November, and the balance of the recommended figure due in April.

The full offer would take lowest-paid labourers from £44.50 to £54.50, an increase of 21.65 per cent, and top craftsmen from £58.55 to £73.95, a rise of 26.71 per cent.

Action may hold up students' cheques

BY GARETH GRIFFITHS, LABOUR STAFF

CLERICAL and administrative staff at 41 universities plan to block the registration of all new students and to call a one-day strike at the start of the new academic year next month.

A delegate conference of the 20,000 staff, who are members of the National and Local Government Officers' Association, decided yesterday to reject an offer worth about 9 per cent and a reference to the Clegg Commission on comparability, with the findings to be implemented in April 1980.

The union's claim is for 24 per cent, the consolidation of £312 a year and a 35-hour working week. Mr. Alex Thompson, NALGO national officer, said the decision on industrial action had to be confirmed by the union's national executive at the weekend but he expected the conference's decision to be approved.

The planned action includes an overtime ban, a refusal to cover staff vacancies, a withdrawal of goodwill and a refusal to handle student registrations. This could mean between 70,000 and 80,000 new students having problems about getting their grant cheques from local education authorities.

The university committee for non-teaching staff, the employees' group, and the union have both had informal talks with the Advisory, Conciliation and Arbitration Service, ACAS officials are hoping to organise a formal session shortly. However, there are strong indications that NALGO will not promise on new money before it agrees to attend.

Some universities are unlikely to be affected by the dispute. These include Cambridge, Bradford, Manchester, Salford, Liverpool, Manchester Institute of Science and Technology, Loughborough, Nottingham and the Open University.

ITV dispute 'nowhere near settlement'

BY GARETH GRIFFITHS, LABOUR STAFF

TALKS AIMED at ending the month-long blackout of independent television failed to reach agreement yesterday, Mr. Alan Sapper, general secretary of the Association of Cinematograph, Television and Allied Technicians, said the two sides were nowhere near a settlement.

The talks were organised by the Advisory, Conciliation and Arbitration Service under Mr. Andy Kerr, its chief conciliator. The companies and the three unions involved settled full negotiating terms.

Before the resumption of the talks, adjourned from Friday evening, Mr. Sapper said there was no possibility of the meeting providing any basis for negotiation.

"The ITV companies are just putting up more and more hoops for the unions to jump through. The topics they are now raising have never before been mentioned at any stage of our discussions," he said.

The television companies, however, were guardedly optimistic that the talks would produce a move towards a settlement although it could take up to several days. The companies

Provincial journalists to demand 30% rises

By Alan Pike, Labour Correspondent

NATIONAL UNION of Journalists delegates have decided to press for 30 per cent increases in the coming wage round for 9,000 members working in provincial newspapers.

Last year's NUJ negotiations in the provinces led to a seven-week strike. The effects of this are still alive at the Nottingham Evening Post, where NUJ members who were dismissed for taking part in the strike have not been reinstated.

NUJ leaders recommended that there should be no national negotiations on behalf of provincial journalists unless the Evening Post management was expelled from the Newspaper Society — the employer's representative body. Under this plan claims would have been submitted to individual managements at local level.

But the union's provincial newspapers industrial council was instructed by delegates meeting in Birmingham to submit the claim with the Newspaper Society in the normal way. The conference also increased the demand to 30 per cent from the 25 per cent previously proposed by the industrial council.

The claim will be submitted soon but a new agreement is not due to come into effect until January.

NUJ offices throughout the country are being told to hold meetings to consider a programme of action in support of the dismissed Nottingham journalists and this will be examined further by the union's executive next month.

Power supply deal given union go-ahead

A THREE-STAGE agreement worth about 15 1/2 per cent covering 40,000 clerical, sales and administrative staff in the electricity power supply industry was given the go-ahead yesterday.

The deal between the Electricity Council and the National and Local Government Officers' Association was approved by a delegate conference. There are also plans for some staff restructuring next year and the consolidation of £312 a year.

Luton factory faces pickets from Cheshire

FOUR HUNDRED flying Vauxhall pickets yesterday travelled 250 miles to demonstrate outside their sister factory in Luton, Beds.

The pickets arrived by coach from Ellesmere Port, Cheshire, where a strike and lay-offs have stopped production. The dispute is over the annual pay claim by the company's 35,000 hourly paid workers.

Demonstrators began by picketing the main gates, and then started a march. They are demanding a 25 per cent pay rise. The company has offered 17 per cent, which includes extra holiday pay and a longer Christmas holiday.

Three thousand workers at Luton and Dunstable have been laid off by the dispute, and truck and van assembly have been halted.

The company, already faced with a £2m loss for the first six months of 1979, warned that its offer would remain on the table only if accepted with the minimum of disruption.

CBI study criticises council

BY RAYTS DAVID, NORTHERN CORRESPONDENT

LOCAL GOVERNMENT services in the north west could be improved by tighter controls on staffing levels, a major overview of the council executives system, designed as a cost centre, and a new approach to financial planning, according to a study by the Confederation of British Industry.

The recommendations appear in a study of Cheshire County Council's services commissioned from P.A. management consultants because of concern among industrialists over the rate increase announced for 1979-80.

The study, conducted over seven weeks cost £8,000, was paid for by CBI members and was carried out with the council's co-operation, but the trade unions declined to take part.

The study directs its main criticism at the council's financial planning procedures which are described as time-consuming and expensive. Any five-year plan, says the report, is likely to be out-dated as soon as it is completed and is probably not needed except in the case of major projects such as road schemes.

noted and the method of dealing with inflation in the Budget is also seen as inadequate. The study urges that Cheshire — and by implication many other local authorities — should adopt an entirely new method of financial planning. This would take account of economic uncertainties, provide mechanisms for assessing the financial effects of policies, ensure a continuing review of expenditure policies, minimise the need for short term expenditures and refer to cash balances.

In spite of its remarks on financial planning the report concludes that Cheshire is well-run and it pays tribute to the professionalism and enthusiasm of the council's staff.

The services provided by the council were generally good and many of the problems it faced stemmed from the system with which local authorities in the UK had to operate.

There is concern however, at the increase in employment in Cheshire. Between 1976 and 1979 the increase was 5.1 per cent and originally planned increases for 1979-80 would have raised this to 6.7 per cent during the same period. In some areas there are legitimate reasons for this apparent anomaly, for example an

increased proportion of school children and elderly people. However, whatever the underlying cause, the steady growth in numbers employed is certainly a contributing factor to the increased rates, experienced by ratepayers, the study says.

The report is also concerned that in education the decline in the number of primary teachers and support staff has not fallen commensurately with the drop in primary schoolchildren. It commends the move towards treating individual schools as cost centres where the head teacher has a budget for expenditure and argues that the system should be taken further, allowing heads freedom, for example, to switch expenditure from salaries to supplies.

The study also urges that councilors should have less responsibility in managing county affairs and should concentrate on policy-making. It also recommends the setting up of consumer bureaux through which complaints by members of the public could be handled.

Cheshire County Council welcomed the study yesterday and said it would make a useful contribution to promoting public discussion. Volue For Money, CBI, Emerson House, Albert Street, Eccles, Manchester M30 0LJ.

Prices for steel scrap cut by £8 a tonne

BY ROY HODSON

PRICES BEING paid for ferrous scrap have been cut by up to £8 a tonne by British steel mills in both the public and private sectors reflecting the steel industry's generally low level of activity.

Merchants in the £1bn-a-year steel scrap trade are expecting a difficult winter in the home market. The new cuts have reduced the price paid by mills for the most commonly used grades of steel scrap to about £46 a tonne.

The British Scrap Federation, representing the merchants, said yesterday that prices are back at 1978 levels and represent a serious decline in real terms.

The steel mills poor demand for scrap is due to fears that steel will continue as a buyer's market this winter with imports taking up to half the British market in certain products. Merchants are turning to exports to maintain turnover. Since the Government virtually removed the restrictions on scrap exports last month, companies have been investigating export trade possibilities with countries outside the European Community. Spain is the biggest single customer for British steel.

Export restrictions on common scrap have been removed for a trial period of six months. The British Independent Steel Producers' Association and the British Steel Corporation will monitor scrap movements closely during that period.

Steel companies fear that free licence to export scrap will result in too large a share of Britain's recirculating scrap steel being sold overseas thus threatening home market supplies when the mills become busier once again.

But the merchants' exporting plans are being restrained at present by the low level of scrap demand in third countries, experiencing also a steel industry recession.

British scrap is looking less attractive to Spanish steel mills since the value of the pound rose. Merchants are finding it more than usually difficult to assess the market because of having to work to a new series of standards governing quality and grading of iron and steel scrap. The standards were introduced last month after agreement by the steel and reclamation industries to recommendations of a joint working party.

The Post Office Prestel Service and Pye TMC advertisement. Includes text about Prestel service, Pye TMC, and contact information for Malmesbury, Wilts.

# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHÖETERS

## • SERVICES

### Stops the bugs from damaging ships

SCIENTISTS AT University College, Cardiff, Department of Microbiology, experts in the way bugs attack industrial plants, are increasingly involved with microbial problems on ships.

Full microbiological testing and advisory services for the marine industry are now being offered and where problems are detected advice is available based on many years' experience of solving problems encountered in various industries.

In the shipping industry microbes have been shown to grow and cause problems in fluids such as petroleum products. The main engine lubricating oil may be affected and microbial growth can result in extensive corrosion and eventually major engine failure.

Other petroleum products affected include hydraulic oils, particularly in propeller installations, and, in certain circumstances, fuel oils.

Engine cooling systems may also be infected; this growth can result in rapid depletion of the corrosion inhibitors, a resultant increase in corrosion and spread of infection to the

crankcase oil. These infections can be detected at an early stage and corrective measures implemented.

National in-shore and harbour regulations (e.g. U.S. coast-guard) now require strict control on the microbial content of sewage discharge from ships. Consequently the sewage effluent must be tested to ensure compliance with the regulations. This testing can be carried out in Cardiff and the necessary certification supplied.

Portable water can be tested and certification given on its quality. Other microbial spoilage problems may arise in cargo, cordage, liferafts, etc.

The service offered by UCC includes the supply of suitable sample containers, recommendations regarding correct sample procedures, or if necessary a staff member can attend to collect samples. If a microbial problem is confirmed, advice on corrective measures can be given by tele. telephone or by a visit to the vessel.

University Industry Centre, University College, POB78, Cardiff CF1 1XL, Cardiff 44211.

## • ELECTRONICS

### Balance has a brain

WELL KNOWN for its precision mechanical scales, Ohaus Scale Corporation has introduced the first models in its range of electronic balances.

Known as Brainweigh these units are suitable for weighing pre-determined quantities or unknowns in manufacturing processes, quality control, laboratory procedures, checkweighing, science, education and many other applications; the units are very easy to use, calibrate and maintain.

Of die-cast construction for stability and protection in harsh environments, the balances have a large, stable weighing platform, an inclined display window

with large digits which are easily read from any angle, and clearly labelled controls carefully recessed to avoid accidental operation or ingress of spilled liquids.

A microprocessor retains the weight of objects tared and will display a negative reading when an object is removed from the pan. A red "g" lights up to confirm a stable reading, and insignificant zeros are suppressed to avoid reading errors for small samples.

More from the company at Unit L, Broad Lane, Cottenham, Cambridge CB4 4SW (0954 52343).



Matra (UK) of Bedford, has produced this prototype road rail tamper based on a Ford D1111 truck. Normal tamping machines, which are used to re-lay and smooth out railway lines by compacting the ballast beneath the sleepers, have to use the railway tracks to move from site to site and

have a top speed of 30 mph. This vehicle, however, can drive between jobs like a conventional truck at speeds of up to 50 mph. Once on site the vehicle can quickly transfer to the railway track and proceed as a normal rail tamper at speeds up to 20 mph.

## • COMMUNICATIONS

### Will improve phone links

WORK WITHIN various parts of the GEC is leading towards the realisation of an improved form of coding-decoding device (codec) that will allow easier communication between telephone instruments using multiplexed pulse code modulation techniques.

Basically a codec, in its transmitting mode, converts the speech audio signals into pcm and reverses the process in the receive mode. In this way two phones can be linked while many others are using the same communications bearer.

Although a number of codec devices in integrated circuit form are available most have a certain amount of common circuitry, making asynchronous working difficult and requiring

careful design to minimise cross-talk.

Synchronous working entails the transmission of synchronising pulses, which can easily get lost or be spuriously generated on a telephone network and so the new codec has been designed for asynchronous use.

The approach at GEC Semiconductors, where the large scale integrated codec is being developed for GEC Telecommunications, is to electrically separate the two sides of the device. There are no common parts and all clock inputs are separated. Better matching has also been achieved.

GEC Semiconductors is at East Lane, Wembley, Middlesex HA9 7PP (01-904 9303).

### Vibrates in the pocket

FOR USE in circumstances where the prevailing noise level is so high that neither the telephone nor a normal "bleeping" pager could be heard, TeleNova can supply paging receivers that vibrate in the pocket.

An early installation has been at Dawes and Company, a Lancashire cotton mill where, in certain areas, the noise of the

machinery makes it quite impossible to hear the telephone. It has therefore proved difficult and time consuming to locate senior management when they are in the mill. The new system vibrates three times to alert the wearer that he is needed on the phone.

More from the company at 111, Endwell Road, Brockley, London SE24 2LY (01-692 9816).

## • PROCESSING

### Pure sugar at low cost

DEMAND FOR refined sugar has grown faster than supply and many beetlers and candy manufacturers have had to purchase grades of sugar lower than required. This necessitates an expensive in-house treatment to upgrade the quality.

Tate and Lyle Process Technology has made available the new batch Talofloc process which reduces conventional processing costs by up to 75 per cent, the company asserts.

Based on an existing process of the same name the new batch version can treat between 500 kg and 100 tons of sugar solids per day; while a semi-continuous process is available for operation on between 100 tons and 180 tons of sugar per day.

Talofloc at present has over 80 licenses in sugar refineries around the world producing 15-20 per cent of the world's sugar refined from cane. It provides three main advantages over conventional refining methods.

More efficient decolourising is obtained at the first stage—compared with conventional phosphatation, colour improvement is increased from 25 per cent to 70 per cent. Up to 10 times faster separation of phosphated floes is another result, consequently a smaller plant which allows low capital investment will suffice. Improved quality sugar liquor after clarification, giving high filter rates and liquor of bright and sparkling appearance, is the third advantage, the developers say.

In most cases the treatment of sugar liquor can be carried out in a single tank. This not only minimises capital cost, but also reduces the number of operators required.

Tate and Lyle Process Technology, 35 Liddon Road, Bromley BR1 2SR, 01-460 9182.

## • TRANSPORT

### General Motors looks ahead

FOLLOWING Ford and Lucas a somewhat more guarded statement about the future of its motor car design has now also been made by General Motors.

GM is saying nothing about fundamental mechanical changes in the engine block on the lines of Ford's PROCO engine with special fuel injection or Lucas's solenoid operated valves, but does commit itself to the extent of declaring that "virtually every GM car will have an on-board computer in 1981, primarily for the control of emissions and for fuel economy."

Vice-President M. J. Caserio says that these demands will make sophisticated electronic systems "absolutely essential" and that they will be met using catalytic converters and electronically controlled fuel metering.

The company's main emphasis seems to be on central computer control. Beyond auto-

matic gear changing the company believes that given computer control of the ignition, fuel flow and transmission it would be possible to take the next step and disconnect the throttle from the floor pedal.

The accelerator would then serve only to transmit the driver's desired rate of acceleration to the computer, electrically. Derived signals would immediately open or close the throttle in accordance with an optimum fuel efficiency curve based on the engine and transmission requirements and performance characteristics.

Apart from control of motive power, GM believes that once an on-board processor is available, digital control of other functions becomes relatively straightforward, with signals carried round the car on a single pair of wires using multiplexing techniques. Such a signal pair would carry a constant pattern of pulses, each function (for example, "operate power win-

down") having its own minute time slot which can only be recognised by the appropriate actuation unit. The signal only appearing in the time slot when the corresponding dashboard button is pressed.

A likely further development would be self-diagnosis of faults: the presence of the computer would make it relatively easy to sense when something is going wrong or is out of adjustment. The instrument panel would display a warning.

Then appropriate equipment at the garage would soon discover the nature of the fault via coded displays. Such systems are already available in a limited way on some U.S. built cars.

Other possibilities include starting the car by coded push-button anti-theft devices, radar braking, keyless doors, and the ability to cheaply pick up and process information from roadside devices concerning traffic or other problems.

## • SECURITY AND SAFETY

### Machine lock fails safe

MANAGING DIRECTOR of Industrial Solenoids, Mr. Eric Mason, believes that a simple product his company has designed will "go a long way to erasing the many dangers and accidents that confront machine operatives today."

The device, called Isolock, is a fail safe solenoid-operated mechanism which prevents unsafe or unauthorised opening

of machine guards, lift doors, enclosure gates and other means of access.

Made and tested in accordance with BS 3304, Isolock consists of a spring extended, electrically released bolt suitable for ac or dc operation.

More from the company at London Road, Tetbury, Glos. GL5 5HZ (0666 52199).

## • COMPONENTS

### Fibre optic link

HIGH SENSITIVITY low-cost transmitter and receiver designed specifically for industrial fibre optic communication applications are offered by Burr-Brown International, Cassio-Brown House, 11-19 Station Road, Watford, Herts, WD1 1EA (0923) 35337.

The two units, when used in conjunction with a power supply and a suitable fibre optic cable, are all that is necessary to implement a TTL-in, TTL-out, optical data link over a distance up to at least 1.7 km.

Each unit is contained in a 40 x 76 x 16 mm metal package to give noise immunity, and electrical connections are made by pins on the underside of each module with optical connectors. An inexpensive AMP single fibre connector. The transmitter takes 60 mA from 5V and the receiver 20 mA from 15V; operation is up to 200,000 baud.

## Photographs at night

A LOW-LIGHT surveillance camera for observation and photographic recording by both civil and military security forces has been designed for hand-held operation. The camera which weighs only 2.5 kg is powered by self-contained penlight type batteries and uses ordinary 35 mm film cassettes.

It has reflex viewing and exposes film by direct contact on to the fibre-optic screen of a high resolution image intensifier.

Viewing brightness is pre-set to suit the observer and it can be used over a wide range of light levels from daylight down to overcast moonlight. Exposure control is completely automatic.

The camera is to be supplied by John Hadland (Photographic Instrumentation), Newhouse Laboratories, Newhouse Road, Boringdon, Hemel Hempstead, Herts HP3 0EL. It will cost £7,000.

## How to stop having to explain why the computer won't do everything the boss expects



Every DP man has had the experience of explaining to management the limitations of his system. With any system based on applications, limitations are inherent—and removing them discouragingly expensive.

Dataskil's IDMS removes the need for those embarrassing explanations. It enables your system to carry out what the MD demands—cheaply. You can add whole new files without re-writing programs, bring new departments on line without re-arranging all the data. Integration of systems need not be brought to a halt by expense when only three or four applications have been linked in; and you can integrate with TP systems too.

And, incidentally, run times can be significantly reduced.

All this makes for a much happier working environment for your staff. But from management's point of view the important thing is saving money. IDMS (Integrated Database Management System) has typically saved 30% of both development and

maintenance costs in the field.

IDMS is obviously particularly suited to businesses in which a number of different user departments need to look at the same sets of facts from different points of view. Good examples include construction, banking and insurance, and production and stock control in general manufacturing. Its simple to use—the language is a high level one based on COBOL. And it conforms to the CODASYL standard.

Satisfied users include British Overseas, Total, George Wimpey and Shovel Brothers, Ring Brian Nunn, of the Marketing Department, on Reading (0734) 361253 for an exploratory talk. Or write to him at ICL, Dataskil, Reading Bridge House, Reading, Berkshire, RG1 6PN.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Nicholas Colchester looks at the achievements of Ray Dolby, whose name has become a by-word for high quality recorded sound

# The man who took the hiss out of entertainment

RAY DOLBY'S name is everywhere. His company's logo appears on cassette and tape recorders, on the vast majority of pre-recorded cassettes, sometimes on records and radios, increasingly on cinema soundings. It has become synonymous with good quality sound—more precisely, sound without hiss.

The story of Ray Dolby and his famous noise reduction system is a text-book example of how to capitalise on an invention. In the eight years 1963-73 he turned an idea into what is now virtually an international standard. He concentrated on the deployment of his idea, methodically ticking off its possibilities. He embodied it in products where it made sense to do so and licensed it skilfully where to manufacture would have been disastrous.

By marketing his idea from the start as an international standard, he established what must be one of the smallest world-famous companies in the world. Indeed, it partly because the company is small that it manages to dominate its field.



Dolby's career began to revolve around hiss (or rather the elimination of it) when, in his late 20s, he was engaged in post-graduate studies at Cambridge in the early 1960s. He had come over from California where he had already helped Ampex develop the world's first videotape recorder. One of his hobbies at Cambridge was tape recording university musicians. His equipment was excellent; so he was doubly aggravated by the hiss from his tapes.

Two basic cures for hiss already existed, both with flaws. The first option was to filter out all the highest sounds (including the hiss) produced by the tape recorder. This had the disadvantage of filtering out high musical sounds as well.

"compander." This amplified high frequency sounds before they were recorded and then reduced them to their original level when the tape was played back. The reduction left the music unchanged but reduced the hiss coming off the tape itself. The problem here was the initial hiss: if the music was already loud, overwhelping the tape and introducing distortion.

Ray Dolby says that he put his finger on the problem at Cambridge: "I knew it was absurd to manipulate the whole signal to get rid of a very small amount of hiss." He then pondered the problem for two years in India, where he was working with Unesco, and finally thought of the answer in late 1964.

Driving back to England overland he had time to think about the necessary circuits. They would leave the signal untouched whenever the music was loud enough to mask the hiss. Only in quiet moments, when the hiss would be noticeable, would they use a sort of compander technique to suppress the noise from the tape.

He tried out his circuits, patented the principle behind them, and set up business in part of a dressmaking factory in Fulham, London. Initially he engaged his company as a research laboratory supplying the electronics industry with ideas, but having financed his enterprise out of \$25,000 of savings and loans from friends he quickly found he needed income to survive. He decided to make and sell noise reduction units himself.

As he peddled his Dolby boxes round recording studios he realised that he had to establish an international standard or fail. Recording engineers were impressed, but they pointed out that their master tapes were flown all over the world. They could not put Dolby's hoisted signals onto their tapes until all their potential customers had equipment to unboost them. So during 1966 to 1968 Ray Dolby had to travel everywhere at

once, getting his small snowball to roll.

Decca became Dolby's first customer in January 1966. His cause was greatly aided by the emergence at just that moment of the technique of multi-track recording. The greater the number of magnetic tracks recording engineers wished to superimpose, the more the problem of hiss loomed. Dolby's boxes became indispensable rather than desirable.



In marketing his invention to professional users Dolby sold it only in the form of equipment (Dolby units): he did not allow other manufacturers to embody his ideas in their products. The market was small enough for him to do this without inviting competition. To this day Dolby Laboratories supplies the entire world market for professional noise reduction equipment from a small factory in South West London.

But though Dolby built all this equipment in his own company, he consciously avoided secrecy. He set out to convince engineers that his patented circuits were the elegant solution.

The keystone to his whole story is that this solution was sufficiently different from all that had been tried before: this made it easily recognisable and therefore patentable. Since 1965 Ray Dolby has erected a wall of patents around his approach. His company incurs considerable annual costs in patrolling this patented territory and in protecting and promoting the Dolby trademark.

This technique of well-protected openness was basic to the subsequent expansion from the professional market into that for consumer electronic equipment.

Dolby was urged into this assault in 1968 by Henry Kissinger, an influential figure in the U.S.

hi-fi market. The major impact of the simplified consumer circuitry which Dolby developed was in raising the cassette recorder into the realms of high fidelity. "We bought a cassette recorder in the Edgeware Road and it proved surprisingly susceptible to improvement," Dolby explains today.

But in moving into the cassette market the commercial problems were more formidable than the technical ones. "I quickly saw that the consumer and professional markets were far, far apart—the one so small, the other so vast. If we tried to manufacture Dolby consumer equipment ourselves we would straight away invite competition."

"So our policy was to declare at the outset to every potential licensee that we would never become a competitor. The manufacturers did not have to fear us. We presented ourselves as a central organisation which would nurture them all."

Dolby set the licence fee at just 50c per circuit, a level which, for the two circuits required in a stereo cassette deck, was not calculated to invite retaliation. He sold his first cassette licences to three U.S. companies in 1969, and signed up his first Japanese licensee, Hitachi, the following year.

The concepts of openness, and of being a standard, took on new dimensions. Dolby Laboratories became a sort of technical clearing house in the cassette recorder industry. In return for their licence fees manufacturers can submit their new products to Dolby for detailed criticism and advice. Dolby Laboratories issues "cookbooks" to licensees covering every aspect of cassette recorded design. Improvements in the Dolby circuitry are made available to them without charge.

As for the status as a standard, Dolby's marketing has done everything possible to reinforce that. Licensees are required to display the Dolby name and logo on the front of their equipment. Pre-recorded

cassettes, which are Dolby processed, have to have the Dolby logo shown on them. "It has to be there," says Ray Dolby with invincible logic, "because it's a processing instruction. It tells you that the cassette should be listened to through a Dolby circuit if possible."

Despite this disarming approach, Dolby's hold on the cassette noise reduction business was not gained without problems. Philips, the company which invented the cassette, resented Dolby's appearance. It had introduced the pre-recorded cassette in the mid-sixties and was worried lest Dolby started a fragmentation of recording standards. Philips produced a "playback-only" noise reduction system called DNL which it promoted in the early seventies. Ray Dolby admits that this was a scary period. But in 1973 Philips was won round and became a licensee of Dolby.

Dolby then had to protect his patents against a major Japanese manufacturer. This company in developing a noise reduction system of its own, had infringed some Dolby patents. However, Dolby agreed to compromise whereby the Japanese company would pay royalties and continue to promote the system as its own.

There was also a bitter partition-of-the-ways with AEC, Teletunken, which once marketed Dolby equipment but now promotes a rival system. In fact, Ray Dolby says that West Germany as a whole proved a uniquely difficult market to crack because "they prefer to do things their own way."



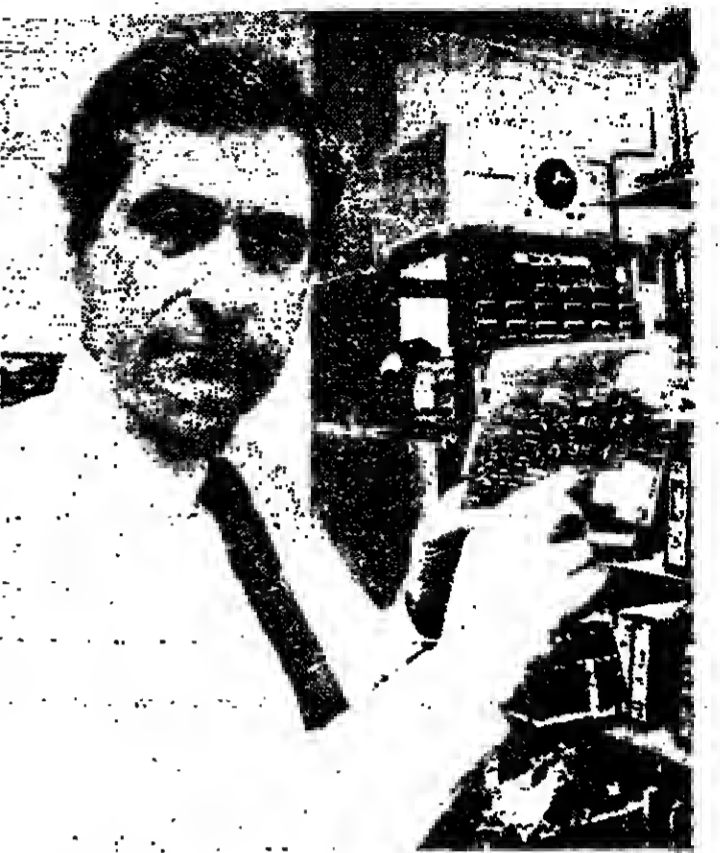
Ray Dolby likes to cite Rudolph Diesel as his model, not only because he invented the diesel engine, but also because he methodically set about exploiting his invention without getting distracted on to other paths. Having consolidated his pos-

ition in the cassette market, Dolby's next targets for unswerving exploitation were the radio and film markets. The Dolby campaign to take the hiss out of VHF radio started in 1971. Technically it was quite a tour de force in that Dolby had to preserve compatibility with long-established broadcasting standards. Commercially it was a relative flop. It made headway with U.S. broadcasting stations but not with the more monolithic European networks. By and large, VHF hiss was not had enough for consumers to demand Dolby radio sets.

The film market, in contrast, has recently blossomed for Dolby, after a slow start. It was an uphill struggle because film sound was so bad that Dolby Laboratories had to persuade each cinema to buy expensive sound equipment to make it worthwhile installing Dolby equipment as well. It was only the special effects of "Star Wars" and "Close Encounters of the Third Kind" which finally persuaded U.S. audiences to converge on cinemas with "Dolby Sound" advertised in lights. Since then, Dolby's cinema salesmen have increasingly prevailed.

Today, 50,000 professional tape recording tracks all over the world are Dolby equipped. There are 850 different pieces of consumer equipment available with Dolby circuits, selling at a rate of about 10m units a year. Some 1,500 cinemas around the world are equipped with Dolby sound at a cost of £1,500-£2,000 per theatre. And 100 U.S. radio stations are broadcasting a Dolby-modified signal.

Dolby Laboratories collects \$4m annually in royalty fees through its head office in San Francisco. Its manufacturing operation in Clapham, London, produces \$8m worth of equipment per year. In all, 120 people work in London and 60 in the U.S. Ray Dolby owns the entire company and admits to no bank debt. His enterprise has the atmosphere of a large family, dedicated to the profitable suppression of hiss.



Ray Dolby, 46, was born in Portland, Oregon and educated at Stanford, U.S., and Cambridge, UK. After working for two years with the UN in India he founded Dolby Laboratories in London in 1965 when he was 32. In 1972 he moved his head office and research team to California, mainly because he wanted to live in San Francisco with his family. He is a modest, soft-spoken businessman and is full of deference to the company he owns. He confesses however to being an egotistical engineer "because I know I'm a good one."

## INSEAD

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**National Politics and Business Policy**

A Colloquium jointly sponsored by the US mission to the EEC, and INSEAD. October 16-19 1979

How will nations face the inflation, unemployment and energy shortages of the 1980s? What role can the private sector play in helping formulate national economic and monetary policy?

Limited to 60 of the younger managers, Trade Union leaders and Public Officials who will be grappling with those problems in the next decade, the Colloquium will be addressed by distinguished specialists. Among them: Rene Larre, *Bank of International Settlements*, Sam Britan, *Financial Times*, Aldo Guerta, *IMF*, Professor Reynaud, *Arts et Metiers, Paris*, Professor Theo Peeters, *Louvain*, Lord Kearton, *Murray Seeger, Los Angeles Times*.

Rene Monory, French Minister of Economics, will give the opening address.

A number of places are still available. For details please contact: Jacqueline Martin, INSEAD, 77305 Fontainebleau, France. Telephone: (1) 422 4827 Telex 690399F.

### Business books

Introduction to Financial Management, by Iqbal Mithur, Macmillan, £11.25. A study of established concepts and methods together with a round-up of some more current research in the financial field, this book is aimed primarily at the student of financial management.

The New Protectionism — The Welfare State and International Trade, by Melvyn R. Krauss, New York University Press, New York, \$10. This is the first publication of the International Center for Economic Policy Studies and in it the author traces the roots and the effects of what is described as the "new protectionism." Krauss approaches the subject from the standpoint that the trend toward trade liberalisation, promised by the Kennedy Round of tariff reductions, has been superseded by a wave of neo-mercantilist restrictions. Such non-tariff barriers to trade

violate the intent of the General Agreement on Tariffs and Trade, he says.

International Lending, Risk and the Euromarkets, by Anthony Angelillo, Maximo Eng and Francis A. Lees, Macmillan, £15. This is an examination of international lending, starting with the interacting role of political and business events in shaping U.S. government and private lending overseas, followed by a look at international lending to specific borrowers such as corporations, banks and governments.

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### BUSINESS PROBLEMS

#### VAT on car

THERE SEEMS to have been a misunderstanding about our reply under "VAT on car" on August 29. The first sentence "You are right" refers to the questioner not, as the rest of the reply makes clear, to his friend, who was wrong. Also, the fourth word in the first line of the question should read "input" and the 51 number in the reply should read 1977/1795.

### BY OUR LEGAL STAFF

day). The ratio of (a) exclusively business use to (b) total use each year will determine the proportion of capital allowances or hire charges which is eligible for tax relief (including carry-forward against subsequent years' profits).

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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We are in dispute with a firm of chartered accountants in regard to HM Revenue Interest charges arising from their negligence. Accordingly we have appointed new accountants and informed the firm with which we are in dispute that we are prepared to have the matter of outstanding fees resolved either by arbitration or the county court. They in turn have refused to supply all relevant papers to our new accountants until such time as they are paid in full, thus making it impossible for accounts to be prepared and, therefore, jeopardising our position with the Inland Revenue? What should we do? Your proper course is to have your new accountants offer an undertaking to hold the papers to the order of the old accountants so as to preserve their lien for fees properly payable—and if the papers are not delivered up on such an undertaking, to apply to the Court for a mandatory injunction to deliver the papers up on such an undertaking's being given.

### Starting in business

I am thinking of starting in business in a small way and will need a car both for work and pleasure. Would it be better to buy or lease it? There will not be enough profit to pay the leasing charges for a time. Will the ensuing loss be able to be carried forward until there are profits? If you have not already seen a copy, you should ask at your local tax inspector's office for a copy of the Inland Revenue booklet IR28, called "Starting in business." Booklet CA1, "Capital allowances on machinery or plant," may also help.

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The successful applicant will have a strong commercial background including light industry/manufacturing experience and will have held responsibility for financial planning and control, investment evaluation, and financial and management accounting. He/she will at present head the finance function in a medium-sized company or be No. 2 in a larger environment. The abilities to communicate easily with colleagues and to control and direct staff are essential, as are imagination, flair, an agile mind and an eye for profit opportunities. The ideal age will be 35-43 and past experience in standard costing, retail accounting, leasing and computer applications will be plus factors.

Fringe benefits will be in line with the remuneration and will include pension, medical insurance and company car.

If you currently earn at least £14,000 p.a. you are invited to apply in writing to James M. Heaslip at:

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## Mediterranean Real Estate

Marketing in the UK

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Substantial top level experience marketing and selling real estate and urbanised land to individuals and multi-plot developers is essential. This includes the preparation of advertising and promotional material and guidance on the provision of finance.

Earnings negotiable around £15,000. Car. Location flexible but likely to be London or, possibly, the Midlands.

Please send relevant details - in confidence - to R. M. Cooper ref. B.60617.

This appointment is open to men and women.

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Please write - in confidence - to W. A. Griffith ref. B.41369.

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Please send brief details to Box A.6590,  
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IN WEST END

requires

Assistant to the Investment Officer. Applicants should have previous Merchant Banking/Stockbroking experience in record keeping and simple statistics. The knowledge of Eurobond settlement procedures would be useful. Attractive environment and salary.

Write Box A.6591, Financial Times,  
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(PA Personnel Services Ref: SM45/7008/FT)

Initial interviews are conducted by PA Consultants. No details are divulged to clients without prior permission. Please send brief career details or write for an application form, quoting the reference number on both your letter and envelope, and advise us if you have recently made any other applications to PA Personnel Services.

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Candidates, aged mid-30's to early-40's, should be qualified accountants with senior financial control experience in manufacturing, preferably of comparable type and involving international operations. Knowledge of French helpful.

Starting remuneration to £14,000; car and usual benefits.

Please write with relevant career/salary details to S. W. J. Simpson ref. B.38322.

This appointment is open to men and women.

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## Manager

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Candidates, ideally aged about 30, must be graduates in a numerate discipline and have relevant experience in business development and company acquisition, gained in a substantial industrial group; experience in a line appointment involving man management is desirable.

Salary negotiable up to £14,000 + car, BUPA and other benefits.

Please write - in confidence - to J. M. Ward ref. B.41378.

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## U.K. MANAGING DIRECTOR AND SALES MANAGER

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### Operations Director

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- A RECORD of accomplishment in process flow production of consumer goods is essential, as is the ability to contribute to top management policy making.
- PREFERRED AGE: 40s. Salary negotiable around £20,000, plus bonus and equity participation.

Write in complete confidence to A. Longland as adviser to the company.

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Write in complete confidence to A. Longland as adviser to the company.

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Personnel Department, (Ref 491FT),  
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### COMPANY NOTICES

UKO INTERNATIONAL LIMITED NOTICE IS HEREBY GIVEN that the Debenture interest payment due on the 15th October 1979, is Monday, 15th September 1979 at 9.00 am. By Order, J. G. GILLIS, Secretary.

### PUBLIC NOTICES

#### NORTHAMPTON E.C.

£770,000 Bills issued 5th September 1979 due 5th December 1979 at a rate of 13.5%. Total applications £2,240,000. No other bills outstanding.

#### SOLIHULL METROPOLITAN BOROUGH

£5,000,000 Bills due on 5th December 1979 were offered on 29th September 1979 at a rate of 13.5%. Applications totalled £2.7m. This issue will bring the total of bills outstanding to £4m.

#### EXETER CITY COUNCIL BILLS

£200,000 Bills issued 5th September 1979 due 5th December 1979 at 13.5%. Applications received £1,500,000. Bills are outstanding.

#### WELL KNOWN CITY WINE BAR

£2m 91 2000 bills issued 5th September 1979 due 5th December 1979 at 13.5%. Applications received £1.6m. Outstanding £4m.

#### STRATHCLYDE REGIONAL COUNCIL BILLS

£5,000,000 Bills issued 5th September 1979 maturing 5th December 1979 at 13.5%. Applications totalled £4,000,000 and there are £24,000,000 bills outstanding.

#### HAMPSHIRE COUNTY COUNCIL BILLS

£5,000,000 Bills maturing on 21st November 1979 were offered and issued on 22nd September 1979 at an average rate of 13.5%. Applications received £4,000,000. Bills outstanding.

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LOMBARD

Looking for a chief adviser

BY PETER RIDDELL

WHITEHALL and the economic profession are astray. Since the report in this paper at the end of last month about possible successors to Sir Fred Atkinson as Chief Economic Adviser to the Chancellor has been no shortage of speculation and comment. The appointment is important both because of the significance of the post itself and because of what it shows about the Tories' efforts to change the direction of economic management. The discussions highlight the continuing manoeuvrings between, and among, the new ministers and mandarins, of which the main current at present is the delicately poised debate about medium-term monetary targets.

Short list

For those who have been on holiday the story so far is that the Chancellor has apparently decided to look outside Whitehall for a new chief adviser and Head of the Government Economic Service when Sir Fred retires at the end of this year. The short list is headed by Professor Jim Ball of London Business School and other prominent contenders are Professor Terry Burns, also of the LBS, and Mr. John Flemming from Oxford. Other economists highly rated by the new ministers include Professor Brian Griffiths from the City University, a close adviser of the Chancellor before the election, and Professor Patrick Minford from Liverpool.

Personal

In view of these cross currents there is obviously a danger both in having a chief adviser who could too easily be swallowed up by the discreet charm of the mandarins and at the other extreme of having one who would soon be discredited. There are superficial attractions in dividing the job and having both a new chief economic adviser familiar with Whitehall and a personal economic adviser to the Chancellor, like Lord Kinnaird in the mid-1970s, who would be there for his views. A possible drawback is that this would require the effort to give a new direction to the economic side of the Treasury. Indeed much more important than familiarity with the corridors of Whitehall is the need to find a simple person with the ability to master the forecasting process in order to provide clear advice and this narrows the field considerably.

WINE tastings arranged in London for the benefit of merchants and those who write about wine are different these days. Not so long ago they consisted largely of wines that had at least arrived at the state of being in bottle and to some extent were ready to drink. Now, at least when it concerns Bordeaux and Burgundy, one must expect cast samples hastily put into bottles before being down or shipped over.

Most of the vintage wine tastings that I have attended in recent months have been of distinctly young wines, usually of the 1978 vintage, and directed largely at trade buyers, who now without delay their purchases to their retail and institutional customers. Few apparently can afford to carry stocks—except, it seems, corporate or private consumers, who are now expected to carry not the can but the case, in the sense that they are called on to buy the latest vintage from Bordeaux, Burgundy and even the Rhone before the wines have been bottled.

Yet it is only fair to the merchants to say that, much earlier than used to be the case, they too have to make up their minds—and in the case of the large groups their accountants' minds—as to whether and how much they must buy of each vintage.

Strong line for Hastings-Bass

PACE JEAN, trained by Guy Hardwood, confirmed his usefulness when he won the valuable Sirenia Stakes for two-year-olds by a neck from Hard Fought at Kempton on Saturday. In third place was Braubing, 11 lengths away, followed by Neenah. The race was Pace Jean's third successive win.

RACING

BY DARE WIGAN

The first of these was at Windsor on August 20, when he scored by two lengths from Circuit Judge and Tulchan Lodge. Admittedly, Tulchan Lodge, trained by William Hastings-Bass, was receiving 12 lb from the winner. Even so, I shall be surprised and disappointed if Tulchan Lodge falls to win Division II of the Harleide Stakes at Carlisle this afternoon.

ing the attractive 1978s, but any "era" 1978s still to be found on reputable merchants' lists might well be "looked at" too. Among the German wines I had expected rather better things of the 1978s, compared with the distinctly moderate 1977s; but on the whole I have been disappointed, even with the wines of highly respected estates. Some carefully chosen 1977s, particularly from the Moselle, today seem to have

WINE

BY EDMUND PENNING-ROWSELL

more to them. Unfortunately, severe frosts early this year, particularly on the Moselle, have made a large 1979 crop doubtful, and certainly not inexpensive. In fact, Germany needs a good vintage to follow the fine 1978s and 1979s, though with less emphasis on the richer qualities. Although one or two firms have already offered 1978 Burgundies, I have only sampled a few from the less esteemed, but also less expensive Côte Chalonnaise: Givry, Montagny and Rully. These appear to be fruitier wines, and well worth buying when first offered. As to the Côte d'Ors, there is no reason to doubt their excellent quality, and I am inclined to

Sampling the '78s and sweet Bordeaux

shown by French Wine Farmers Ltd. on behalf of the Moulis firm of Dourthe, which owns the estate of Maucallou, a well-made wine, albeit crunched with the tannic firmness common to all Moulis wines. The 1978 is fruity and plummy. Also shown was the 1975 Cissac, big-coloured and with the oak aroma and taste derived from the new oak casks into which the young wine is put. Two classed growths that showed very well were du Tertre, which has the Margaux appellation, and La Lagune, which had plenty of body and a long taste. Among other 1978 classed growths with an excellent reputation, but which I have not tasted, are Pichon-Lalande, Léoville-Las-Cases and Ducru Beaucastel. These and other wines, often very moderately priced, have been widely offered over the last few months, not least by some of the enterprising smaller firms that are not afraid to rush in where the larger concerns fear to tread. Among such firms from whom I have had offers are Barwell and Jones of Ipswich, Panners of Shrewsbury and Townsend of Colchester, Amerham. If one wants to acquire 1978 clarets, one can hardly go wrong by buying them now—excellent in Bordeaux or in bond here. However, the most agreeable and interesting tasting alcohol I had in recent months was an immense one at Sotheby's of "the great sweet wines of Bordeaux," held in conjunction with a new book on these wines by Jeffrey

ENTERTAINMENT GUIDE

ENTERTAINMENT GUIDE listing various theatres, operas, and performances. Includes sections for OPERA & BALLET, THEATRES, and SAVOY THEATRE.

FOLKESTONE

1.45-Dorner Cottage
2.15-La Trouvaille
2.45-Senator Murphy
3.15-Repeat Performance
3.45-Leopard's Rock
4.15-Louise
4.30-Cumlock Scouse
4.40-Ragonda
4.50-Mitigator
5.30-Tulchan Lodge

Take the right fork at Minsk

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Indicates programme in black and white
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6.40-7.55 am Open University
7.55-9.00 am News
9.00-9.15 am News
9.15-9.30 am News
9.30-10.00 am News
10.00-10.30 am News
10.30-11.00 am News
11.00-11.30 am News
11.30-12.00 am News

F.T. CROSSWORD PUZZLE No. 4070

Crossword puzzle grid with numbers 1-30 and letters A-Z.

ACROSS
1 Competent in race for inscribed plate (6)
2 Set up team-maker for chief performer (4,4)
3 Fool he follows in dress (6)
4 Factory worker told to grind part of a bunch of bananas (4,4)
5 What may be seen on the beach and on little boys' necks (8)
6 Give evidence on an abstruser who is to France (6)
7 Shellfish left in river (4)
8 Bird to fight in front of line (7)
9 One who holds a particular privilege is at liberty on the island (7)
10 Airman going to the north-east could be rash (4)
11 Prickly as a problem may be (6)
12 Pretext to call to give delight (8)
13 Breakfast food's awful in this container (8)
14 In the factory one must be flexible (6)
15 Doctor in call when travelling by road (8)
16 Odds to peruse and distribute (6)
DOWN
1 Signals credit on the nail (4,4)
2 Indicate method in New York (8)

Radio Wavelengths

1 1053kHz/225m
2 893kHz/333m
3 121kHz/247m
4 200kHz/1500m

RADIO 1

6.00 am News
6.30 am News
7.00 am News
7.30 am News
8.00 am News
8.30 am News
9.00 am News
9.30 am News
10.00 am News
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RADIO 2

6.00 am News
6.30 am News
7.00 am News
7.30 am News
8.00 am News
8.30 am News
9.00 am News
9.30 am News
10.00 am News
10.30 am News
11.00 am News
11.30 am News
12.00 am News

RADIO 3

6.00 am News
6.30 am News
7.00 am News
7.30 am News
8.00 am News
8.30 am News
9.00 am News
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RADIO 4

6.00 am News
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THE ARTS

Dartington moves into the Eighties

by NICHOLAS KENYON

Peter Maxwell Davies is to be the new director of the annual summer school of music held at Dartington Hall in Devon. He succeeds Sir William Glock, who has this year retired after guiding the summer school through all but the very first of its 32 years' existence.

The influence which "Glock's circus" had on the musical life of this country during the 1950s is difficult to over-estimate—but also hard to appreciate, as the causes which espoused and the talents it stimulated all won much wider recognition during the 1960s, when Glock was Controller of Music at the BBC. Earlier, though, at a time when English musical life was content to remain insulated from the liveliest developments of post-war music on the Continent, the summer schools (first at Bryanston, and then from 1953 at Dartington), brought a whole generation of young composers and players into contact with some of the finest teachers of the day.

Finally, there is the summer school's equal relationship with Dartington Hall itself—ostensibly just a paying visitor for a summer month, but after 26 years, much more than that. Dartington itself is changing: its schools no longer have the anidely derogatory "progressive" tag of the 1930s. Its teacher training college is officially supported and subsidised; its huge and varied estate now has to work all the harder for its living, Leonard and Dorothy Elmhirst, creators and providers of Dartington's first vision, are both now dead. Under Maurice Ash, as chairman of the trustees, the Dartington ethic has become one of "useful work", which embraces the farm, the workshops, the glass works, the hieble, semi-structured craft centre, and humber, decorated nearby shops and, perhaps, who knows, the cream teas at the estate outpost of Cranks.

Peter Maxwell Davies has declared his interest in interpreting the work of the summer school with Dartington and its pieces (much as he has involved local resources and interest in his own St. Magnus Festival on the Orkneys). As both Dartington and the summer school of music look for new visions for the 1980s, this provides one of the best hope schemes: jazz burlesque, translators' grants, and performance arts awards. Free from tax are bursaries for trainee directors; grants for actors and actresses and for technicians and stage managers; bursaries for people attending full-time courses in arts administration, and Buying Time Awards.

unpredictable succession of half-concerts, open-air serenades, late-night filmings and much else.

Among all this fine music-making and fun, Glock feels that the original didactic purpose of the summer school has been increasingly obscured. The grab which he draws with his hands in the air shows where he thinks the climax of the school's work came—in the years just before he started at the BBC. Now, he says, one cannot start a second revolution. If there is anybody who, understanding the school's tradition and purpose, will be able to give it a new sense of artistic direction, then that is probably Peter Maxwell Davies. This summer he was giving little away about his plans, assuring those who feared immediate and radical change that progress would be evolutionary.

It will, however, be an uphill struggle to turn what has become predominantly a comfortable event back into a challenging one. Only a few years ago at Dartington we were still being faced with Birtwistle pieces in the choral sessions, the Kontarsky Brothers, playing Boulez *Strüchures* and (almost unbelievably) the British premiere of Carter's Third Quartet. There was little in this year's mixture to remind us of those days. Some of us really learnt to listen to music at Dartington, in the unique atmosphere of concentration which will an audience which is willing to work at the task of listening (and not merely relax on a night out) can provide; and we will always regret it if our concentration is not strained to the utmost by what we hear.

Finally, there is the summer school's equal relationship with Dartington Hall itself—ostensibly just a paying visitor for a summer month, but after 26 years, much more than that. Dartington itself is changing: its schools no longer have the anidely derogatory "progressive" tag of the 1930s. Its teacher training college is officially supported and subsidised; its huge and varied estate now has to work all the harder for its living, Leonard and Dorothy Elmhirst, creators and providers of Dartington's first vision, are both now dead. Under Maurice Ash, as chairman of the trustees, the Dartington ethic has become one of "useful work", which embraces the farm, the workshops, the glass works, the hieble, semi-structured craft centre, and humber, decorated nearby shops and, perhaps, who knows, the cream teas at the estate outpost of Cranks.

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Arts Council wins agreement on taxation of awards

The Arts Council has achieved something of a coup by reaching an agreement with the Inland Revenue over the taxing of its awards to artists. In its last financial year the Council made 1,500 such awards with a total financial commitment of almost £600,000. Now, in an unusual move, the Inland Revenue has reached a blanket agreement with the Arts Council on taxing supported artists.

In future awards in respect of training schemes or to enable creative artists to devote time to research and development will be non-taxable, while grants offered in respect of specific non-training projects will be taxable. There is nothing to stop the Arts Council offering both categories of aid to artists who will then be able to offset the expenses against their taxable income first.

Among the awards and bursaries that are chargeable to tax are direct or indirect musical, design or choreographic commissions, as well as sculpture and paintings for public sites; the contract writers scheme; royalty supplement guarantees; scheme; jazz bursaries; translators' grants; and performance arts awards. Free from tax are bursaries for trainee directors; grants for actors and actresses and for technicians and stage managers; bursaries for people attending full-time courses in arts administration, and Buying Time Awards.



'Personification of Fame' by Strozzi

National Gallery

The glory of the seicento

by DAVID PIPER

For most people who enjoy painting—other than professional art-historians—Venetian painting seems to cease after Titian, Tintoretto, Veronese; all dead by 1600, and resurrect only around 1725-50, in the prime of Canaletto, and then of Guardi. For most of us there is a gap for well over 100 years. The whole of the 17th century. This isn't peculiar to Venice—for the 17th century the art of Holland and Flanders, and to a lesser extent France and Spain, still answers most people's visual appetites, rather than that of Italy. The art-historians' obsession with the Italian 17th century, known in the trade as the *seicento*, a huge growth industry of this century, has not infected a much wider public: Caravaggio is probably an exception.

Part of this reluctance to surrender to the majestic achievement of the Carracci, Domenichino, Guercino, Reni, stems evidently from the nature of the subject-matter. This, when religious, the visual expression of the emotional assault of the Counter-Reformation, is not only and inevitably Catholic, but papistical—often, with an emphasis and rhetoric that still bruisés the sensibilities of those brought up to C of E understatement. For those (most of us) who see first in a painting what it says rather than how it says it (before, on a longer contemplation, the two fuse), the immediate reaction may be a shock of revulsion that can prove insuperable and lasting. In the new and pioneering loan exhibition at the National Gallery (until November 30), *Venetian 17th Century Painting*, there is for example the National Gallery's own formidable *Judith with the Head of Holofernes* by Johann Liss.

This could be described in terms of a variation on a theme later formulated by Ingres in one of the most popular of all paintings—his *La Source*: a seductive nude maiden pouring water from an urn on her shoulder. Liss has a maiden, voluptuously half-clad, turned indeed from the spectator so that her splendid back and not her front is seen, but she too has a receptacle dispersing liquid to the spectator, under her arm rather than at her shoulder. Her receptacle is the body of Holofernes, gushing blood from the decapitated neck. The comparison is merely to underline the shock—for those who see the painting in the first instance as an illusion of actuality. Only a bit later may they be prepared to agree with one of the adjectives applied to the painting in the catalogue—

as "prime and exquisite original." Technically, it is indeed a stunning piece of virtuosity: as illusion, it is very bold, and disturbingly ambivalent in its appeal to the senses. Liss's painting is however the most violent in the show, even though there is a fairly frequent thrusting of flesh (usually martyred or wounded in some way or another) at the spectator out from the foregrounds of large, slightly over-lifesize, crowded canvases. The exhibits are however drawn cutely from British collections (plus important contributions from Italian paintings, the altarpiece, is not copiously represented; just as well no doubt, as Venetian painting had generally settled into fairly tedious routine repetition of established formulas when it came to altarpieces. The exhibition is also not concerned with the topographical tradition—the favourite of British grand tourists—Canaletto. Though pious and biblical themes inevitably predominate, the religiosity of much Italian painting of the period is alleviated throughout by that richness of colour, that exhilaration of light, with which Venetian painters managed to inspire painters, whether native or "foreigners" settling. The three outstanding painters in Venice early in this period were indeed from elsewhere: Liss from Germany; Petti from Rome; Strozzi from Genoa. Of these the last two are the best known in Britain, and their variety is infinitely richer than suggested by my remarks so far. Visitors to Hampton Court can normally see much of Petti, as he worked for the Duke of Mantua and was represented prolifically in Charles I's bulk acquisition of the Gonzaga collection. He was also a favourite of later collectors, and responsible for some elegantly vivid portraiture—sometimes in a vein of melancholic apprehension worthy of Van Dyck, though he cannot have known the Fleming's work. Master too of delightfully painted, and small, parable subjects.

Strozzi, who worked longer in Venice (between 1621 and 1654) will have the most familiar and is well represented in all his considerable range. The most purely delightful painting in the exhibition is his *Various strains* are absorbed into his style—from Genoa, very much from Flanders (Rubens loevitly, and apparently also Van Dyck); there is a bedonco pleasure in the sheer handling of paint besides the lift of light and colour that obviously met the Venetian taste. The Gallery's own figure of *Fame*, that insou-

dant girl with the two trumpets, is well known, the marvelous celebration of *Summer and Spring* from Dublin less so; they are among the most delicately enchanting decorative pictures of the whole 17th century. True, Strozzi, like Liss, has a Judith here (from Christ Church), but at once more humane, more matter-of-fact, more credible on a literal level, than Liss's stupendous melodrama: Judith, holding the severed head and a workman-like sword, manages to look both respectable and slightly apologetic—a woman's got to do. Strozzi's achievement in atmospheric portraiture is also well represented. The exhibition is designed to illustrate the acclimatization of many external strains—the Carravagist, the Flemish baroque of Rubens and Van Dyck, the central Italian baroque of Reni and Guercino—into the Venetian tradition. The names of probably several painters of high distinction will be virtually unknown to most visitors, but should not now remain so. Renieri, Zanchi, Calosci, for instance. An astonishing painting by Mazzoni, a steep perspective of three female figures seen from behind, hurtling on some murderous mission, seems to anticipate not so much the movement of Tiepolo as that of a 20th-century Futurist such as Boccioni. The dynamism of the women infects even the architectural setting. A known name will be Pietro della Vecchia. He is a key figure as far as British collectors of the 17th- and 18th-centuries are concerned, not usually for his topiarity but for his ability to recapture (with a zest perhaps of Caravaggism added in) the picturesque poetics of Giorgione, and yet also to express them with true baroque

Edinburgh Festival

R. R. Bennett and others

No other musician than Richard Rodney Bennett would have a new horn sonata and a new work for cello and orchestra presented at a major festival, and at the same festival appear as the late-night partner of such an entertainer as Marian Montgomery—her partner not only at the piano, but vocally too. He even manages to sing American though not with quite sufficient impertinence to bring off the rhyme of "Harriet" with "vary it."

As a jazz pianist his style is crisp but cosy, his platform manner relaxed. His show with Miss Montgomery, coyly entitled "Portrait of Ladies" and presented in the rather over-formal surroundings of the Royal Lyceum Theatre, naturally pleased a Festival audience disposed to take this as light dessert, topping a fairly heavy cultural day. It is difficult to connect this Bennett with the pianist-composer whose partners on Saturday morning at the Freemasons' Hall were Barry Tuckwell and the singers Jane Manning and Richard Jackson.

Mr. Tuckwell introduced (after warming up on some trifles by Saint-Saëns and by Richard Strauss) the new horn sonata which Bennett had written for him. There followed the first performance of a song-cycle written for Miss Manning and Mr. Jackson by Iain Hamilton. This was a distinguished recital: rarely indeed does a single occasion provide two new works by different composers equally deserving acclaim.

What is more, they both aroused unmistakable enthusiasm from the traditionally cautious Edinburgh audience. Bennett's sonata skilfully holds the ear. Within a single, uninterrupted movement, it displays a contrast of tempo and mood interwoven with a strand in the subsidiary theme of the exhibition, that of the taste for and patronage of Venetian 17th-century painters in England from Charles I (and from indeed Sir Henry Wotton, ambassador in Venice and keen collector) up to Consul Smith—Canaletto's patron, but already rather mixed up about earlier attributions, selling Petti's superb *Vincenzo Arrighio* here to George III as a Van Dyck. Pietro is perhaps somewhat under-represented from this point of view of the exhibition: one of the more Giorgionesque pieces (like those at Stonor) would have been very relevant.

The exhibition closes with Bellinci, Sebastiano Ricci, Pellegrini—travellers all, all with their English periods, and opening up towards the lighter and more open key of the rococo, towards Tiepolo. A show not to be missed, and full advantage should be taken of the catalogue, very reasonable priced thanks to the wisdom of the Trustees subsidising out of profits from postcards. In his introduction, Homan Potterton has produced the best concise guide to the subject available, and his catalogue entries are remarkable not only for their lucid orientation in art-historical terms, but for the courtesy with which, by smelling out the story-line in each case they respect the disappearance of biblical and mythological story from common knowledge. You may know what Judith did to Holofernes, but are you aware what innocently niptine Mercurius is about to do to Argus?

Established soloists often get together at festivals and summer schools simply for the pleasure of performing chamber music. The arrangement is usually not intended to be permanent, merely an enjoyable diversion. Lacking a handy collective name one might expect the piano trio of Mayumi Fujikawa, Richard Markson and Michael Roll—all soloists with well-defined careers—to fall into the category of occasional ensemble. But this is not the case. The trio has been playing together as often as solo engagements allow since 1976; Saturday evening's recital, though, was the first appearance in London.

The interpretations and ensemble work was further evidence of their well-established partnership, though perhaps as yet they lack the complete unanimity of thought and positive character of the best permanent trios. Inevitably there were a few bang-overs from concerto playing also. Miss Fujikawa played too consistently on top of the notes for a perfect blend; it may be a useful technique in solo works for setting the violin in relief against a full orchestra, but it's distracting in chamber music. Mr. Roll worked too hard at simplicity in his piano solos, as if individual spontaneity would be out of place, while Mr. Markson seemed afraid of unbalancing the textures and as a result the cello line was occasionally inaudible. But the rest was unalloyed pleasure. The programme consisted of two Beethoven trios, the C minor from Op 1 and the Archduke—separated by Schumann's in D minor. The early Beethoven work brought the most spirited response of all: alert, rhythmically acute playing, relishing the propitiate aspect of the piece more than its Haydnesque moments. The last movement of the Schumann perhaps lost its way, though this was as much the composer's fault as the players', but the Archduke trio was almost entirely successful—magical pizzicato work in the first movement's development and an impulsive, joyous finale, largely thanks to Mr. Roll's enthusiastic prompting and shaping.

ANDREW CLEMENTS

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Albert Hall/Radio 3 Messiah. On Sunday the Albert Hall, home of so many performances in the grand choral society tradition, as well as their "scratch" offspring, entertained a brilliant *Messiah* in the authentic small-scale mould. The chosen version was reconstructed from a score and parts faithfully representing the performance given at Covent Garden and the Foundling Hospital in 1754 under Handel's supervision. Rarely has the recent enthusiasm for authentic text, forces and performance style produced such striking and artful results, revealing fresh insight into a familiar masterpiece. The unified success was due not only to the consistency of the version but to Christopher Hogwood's Academy of Ancient Music, which has at last furnished sufficient experience and rehearsal to weld some of our best performers on baroque instruments into a coherent and confident orchestra. Its neat delicacy and clarity provided a discreet support to the 31 bright and lucid voices of the choir of Christ Church, Oxford which, under the direction of Simon Preston, has also achieved distinguished results recently in the realm of baroque music. The vocal soloists, all expert in the early repertoire, were equally impressive in their crisp phrasing and diction. Martyr Hill exhaled "Ev'ry valley" with superb articulation and ornament; Emma Kirkby sparkled brilliantly in an unusually high (A minor) version of "But who may abide," which sounded somewhat foreign to the prevailing tonality; Carolyn Watkinson achieved an eloquent simplicity in "He was despised," eschewing ornament in the *de capo*. The light forces and brisk tempo of Mr. Hogwood not only revealed the beauty and lucidity of Handel's melody and counterpoint but ceded little of the traditional grandeur and drama. FRANK DOBSON

CENTRO DI FIRENZE PER LA MODA ITALIANA. PITTÌ-DONNA FLORENCE. 6-9 October 1979. PALAZZO PITTÌ - PALAZZO DEGLI AFFARI - PALAZZO DEI CONGRESSI - FORTEZZA DA BASSO. OFFICIAL COLLECTIONS OF LADIES' FASHION SPRING-SUMMER 1980. Admission by invitation is strictly reserved for buyers and the press. For information programmes and list of exhibitors: Centro di Firenze per la Moda Italiana, 109/111, Via Faenza - 50123 Firenze (Italy) - Tel. (055) 219331/2/3.

\$630m OFFER FOR HOWARD JOHNSON By RICHARD LAMBERT in LONDON and STEWART FLEMING in NEW YORK

Imps' U.S. bid to break all records

The future of BL

EIGHTEEN MONTHS ago Sir Michael Edwards, chairman of BL, announced what seemed a radical plan to reorganise the company and to bring manufacturing levels and production capacity into line with market needs.

Realistic To carry out this new restructuring of the company Sir Michael will need some extra government money (the amount is not yet known) over and above the £225m which is still due under the so-called Ryder Plan.

On the car side the new measures are designed to tackle the two fundamental weaknesses—high production costs and the lack of a competitive model range.

Consumers go on spending

CONSUMERS seem determined not to play into the hands of the Government and the Bank of England by cutting back sharply on spending.

The monetary problems created by strong consumer loan demand have been obvious in the past few months.

Experience While it may create immediate monetary problems, the strength of consumer demand could, if it persists, considerably soften the approaching recession.

NO ONE has yet bid for the Statue of Liberty. Until someone does Imperial Group's recommended offer of \$630m cash (about £280m) for the Howard Johnson Company will probably stand as the outstanding symbol of the wave of foreign takeovers in corporate America.

The orange tile rooftops of the 582 Howard Johnson restaurants are one of the more familiar sights of the U.S. highway.



HOWARD B. JOHNSON... a new strategy evolved after the 1974 petrol crisis

For Imperial Group, the bid is the culmination of a process which began seven years ago, when it decided to unwind the market-sharing agreement with BAT Industries which had governed the shape of the two groups since the early 1960s.

Geographical balance

For some years it has been clear that Imperial intended to change the geographical balance of its trading portfolio.

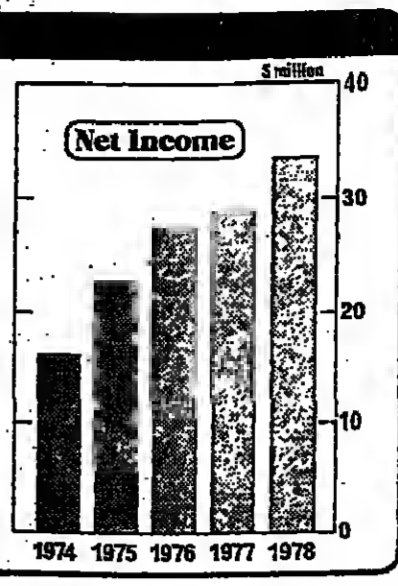
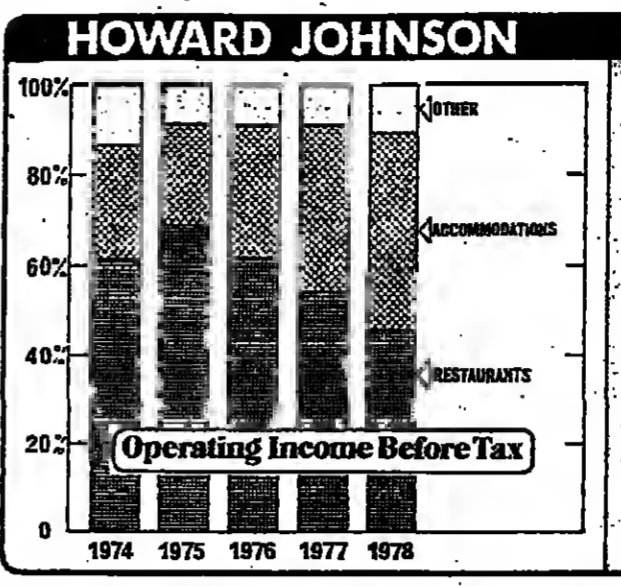
Only last month, Imperial announced that it was holding talks with BAT with a view to selling its 50 per cent stake in the jointly-owned Mardon Packaging International.

With the aid of outside consultants, Imperial then started to work through the sectors of U.S. business, eliminating those which were quite remote from its existing operations.

Only at that point did it start to look at individual companies. Finance director Mr. Jim McKinnon yesterday listed some of the criteria by which acquisition candidates had been assessed.

In the first place, the company had to be big enough to make a major impact in its market sector—and on Imperial's business profile.

As for the financial implications, the enlarged group's interest cost will be covered between four or five times by its income, and borrowings will represent no more than about 65 per cent of shareholders' funds.



SIR JOHN PILE... Imperial Group's chairman looking to the longer term future

By all these yardsticks, Imperial believes that Howard Johnson represents a "unique opportunity" and the scope for flexibility in financing the deal has been significantly increased.

IMPERIAL FOOD ACQUISITIONS

Table listing Imperial Food Acquisitions: Company acquired, Date, Cost. Includes Golden Wonder, HP Sauce, National Canning, Ross Group, Allied Farm Foods, Pillsbury Farms, Plastic Coatings, Courage, J. B. Eastwood.

Unlike some of the world's other major tobacco companies, Imperial so far has not run into any major dissident with its diversification programme.

It seems quite probable that Howard Johnson, too, will take some years to show its worth to the UK company.

But the recurring theme of Imperial's spokesmen yesterday was that the bid was not being made for short-term objectives.

seen as a point of potential weakness, and moves were intensified to diversify into different segments of the restaurant market.

These moves fitted in, too, with changing social habits, in particular the growth of the two wage-earning family where the wife did not want to start cooking on her return from her job.

But Howard Johnson's has not had the field to itself. On the contrary, fast food chains such as McDonald's and Pizza Hut, with a much more uniform image in the market and a reputation for cheap but high quality meals, have provided vigorous competition.

The results can be seen in the company's earnings, which, while not declining overall, provide more evidence of the problems of curbing costs in an inflationary period than they do of the four years of economic growth and—until this year, at least—the boom in pleasure travel.

Last year the company's restaurant division again accounted for almost 80 per cent of sales revenues of \$555m, but for only 46 per cent of operating income which, for the company as a whole, came to almost \$63m.

Long-term question

Imperial group, therefore, can expect to see the company fighting through a rough which will make the price of 13 times earnings and over twice book value, look even more generous than it already is.

The longer-term question is whether Imperial and Howard Johnson's management will be able to capitalise on the company's household name and push ahead with business strategies to cope with the changing shape of the markets.

Changed strategy

Out of this experience a new strategy is evolving by its chairman and president, Mr. Howard B. Johnson, the son of the man who founded the company in 1925 and who, at age 49, is the man who has dominated the company for almost 20 years.

MEN AND MATTERS

War in the air over ATUC

The rumour over the Air Transport Users' Committee has taken a further — perhaps significant — turn with the resignation yesterday of nearly a third of its members.

A few days after this dispute, Day received a circular letter telling him he no longer belonged to the committee. Now he has decided, as he puts it, "to slot it out".

Double vision

Brazil's gregarious president of the republic, Signor Joao Figueiredo, is much given to spontaneous walkabouts, attended by a long and formidable entourage.

visited the dressing rooms in order to congratulate the performers personally.

The real Figueiredo was able to admire himself flanked by his citizens. In Press photographs he was seen to be waving his arms in a gesture of approval.

Manx muffled

Manx Radio may have its critics among the islanders, but differences are now being set aside to challenge a rejection by the Home Office of its plans for transmitting commercial programmes to the British mainland.

Manx Radio was given what it claims was an "exclusive" 219 metres wavelength last year, and allowed to transmit with extra power when it was broadcasting major events.

Non-service service

Placards on British Rail's Eastern Region stations are carrying this ambiguous message: "For details of anticipated evening train cancellations, ring 01-248 3080 after 1500. Service starts Monday, August 13."

assigned a wavelength at a set power for covering the island. That is all," says a Home Office spokesman.

Sharing a name

Talbot-Waggonfabrik of Aachen, one of the two West German companies which protested when Chrysler became Talbot without their permission, announced yesterday that it had reached an amicable agreement with Chrysler.

The agreement was unexpected. Only last week Kurt Capellmann, the head of Talbot of Aachen, threatened legal action to protect the name of his company. He claimed that the firm which produces railway carriages, had been registered under the name of "Talbot" since 1905.

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# FINANCIAL TIMES SURVEY

Tuesday September 11 1979

## REINSURANCE

The alarm felt by delegates at last year's world reinsurance conference about the weakness of the market has grown no less in the past twelve months. The problems of rate cutting, dilution of professional expertise and the unchecked flow of new entrants continue to cloud the industry's prospects.

### Wary eye on excess capacity

By John Moore

THE 2,000 or so representatives from the world's reinsurance community meeting for their annual conference at Monte Carlo will have plenty to think about.

Last year they left Monte Carlo with the cautionary words of Mr. Gunnar Benktander, a senior actuary and executive of the Swiss Re of Zurich, ringing in their ears on the pricing policies, profitability and financial stability of insurance and reinsurance companies. Since then other reinsurance specialists have taken up the theme, and a progressive reassessment of modern reinsurance practice has been taking place.

Mr. Benktander had warned that several reinsurance risk carriers which are active today, and at least on the surface seem to be solvent, will disappear within the next ten years. He pointed out the presence of

amateurish competition in world reinsurance markets, and the extensive rate cutting conducted by what he called the "cowboy" operators.

He defined the cowboy reinsurer as one who had taken a conscious decision to undercut reinsurance premium rates in order to enter the reinsurance market and establish a position within that community. In doing this, this type of operator had been unwilling to explore what his action might cost through inadequately estimating the risks that he was insuring. His first priority was to enter the market and establish a position.

The warnings from other quarters about declining underwriting standards and pricing have become more strident in the last year. But the doomsday debate is not misplaced in the reinsurance world.

Reinsurance can often prove to be the bedrock of many insurance groups. Reinsurance can assume all or part of a risk undertaken originally by another insurer. This provides them with capacity which enables them to underwrite a larger amount of business than they could have otherwise have written.

It protects insurers against the accumulation of losses arising from a big individual loss or "big out" of catastrophes, either from a series of small claims from a fire or hurricane. The use of reinsurances spreads the financial burden on reserves attending the growth of premium income; and it generally reduces an insurer's net liability to amounts considered appropriate to the insurer's financial resources.

The background to the pre-

sent competitive conditions in the world's reinsurance markets and the general rating weakness can be traced to a variety of factors.

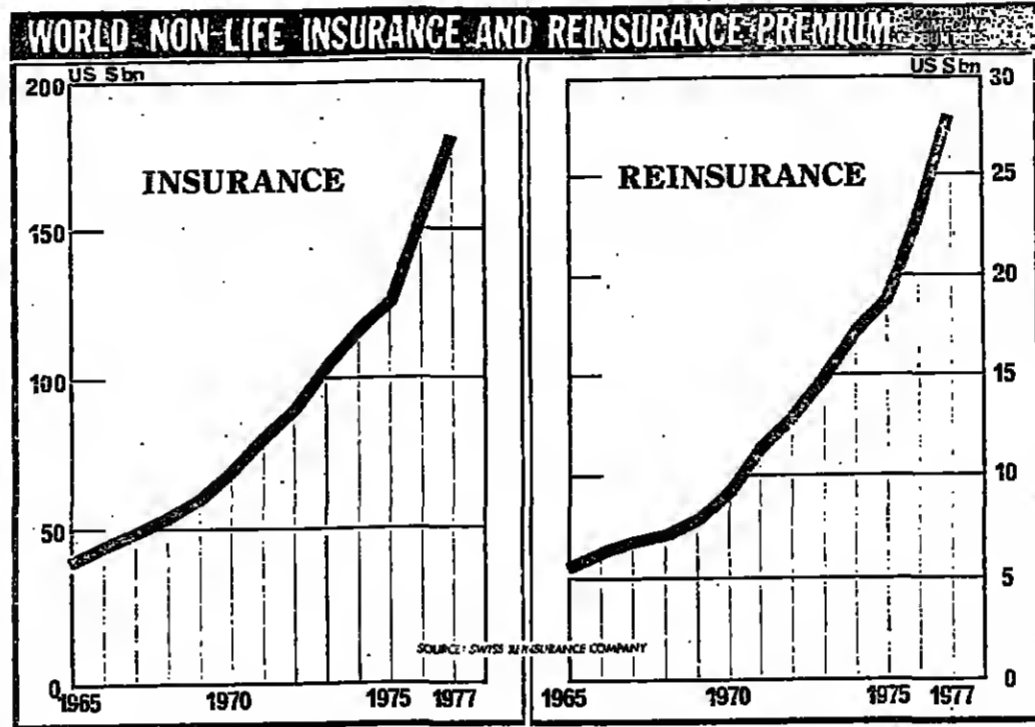
There has not been a major international catastrophe insured loss since Hurricane Betsy in 1965. And although certain large losses have hit the market since then from storm damage from Cat 74 Tracy and the European storms in 1976 these have done little to correct the downward slide in rates and the recent Hurricane "David" has yet to make any impact on the market.

### Slide

The absence of a huge series of claims has encouraged domestic insurers to look outside their own markets, which were becoming competitive, to enter new ones, develop new business lines, and organise new capabilities such as reinsurance operations.

The reinsurance industry received a boost in 1974 and 1975. Inflation and the over-investment of U.S. insurers in equities, the values of which collapsed with the onset of recession, hit the reserves of the insurance groups. Moreover the U.S. market was swamped with recession-inspired losses such as arson, which rose to a much greater frequency than anyone had anticipated.

Surplus lines business, or that business which is hard to place, found its way out of the U.S. market, which was facing huge liabilities on contracting reserves, into Lloyd's and other reinsurers. During that period many overseas reinsurers managed to establish a significant presence in the U.S. as the



demand for reinsurance outstripped supply.

In spite of the now acute competition many of the reinsurance groups have been supported by the high level of interest rates obtainable in money markets.

A recent survey of professional reinsurers in the U.S. said that over an eighteen-year period since 1960 the aggregate combined ratio (i.e., the ratio of losses and loss expenses incurred to premiums earned, plus the ratio of expenses incurred to premiums earned, plus the ratio of expenses

incurred to premiums written) had only shown a figure of under 100 per cent in seven of those years. It concluded that for most of the past two decades the reinsurers had been living off investment income.

Such is the growth of the reinsurance market over the last few years there are fears among the more experienced concerns that there is a large amount of "innocent" capacity.

In the fourteen years since Hurricane Betsy new brokers and underwriters have emerged,

on the scene. A high proportion of reinsurance executives have never experienced the effects of a really major international loss, particularly on their own account. And the new capital which is coming on to the market is underwritten by these relatively inexperienced underwriters who are receiving the business from similarly inexperienced brokers.

At the same time new markets are emerging or have become established at the fringe. Most notable are the New York Insurance Exchange;

espite insurance companies; and Government and United Nations-inspired regional reinsurance markets.

The current scene then is dominated by a world-wide weakness in premium rates; an increasing number of new entrants to the market; the ability of brokers and the ceding companies to take maximum advantage of present market capacity; a shortage of professional reinsurers with a wide expertise and experience of the problems of funding for large losses; and high interest rates which stimulate a tendency to underwrite merely for cash flow purposes.

This latter trend has caused much criticism. There are fears that some underwriters would deliberately write a large volume of long-tail insurance, such as long-term liability business, in order to hold the reserves longer and in theory make a greater investment profit. They run the risk of inflation or other economic factors confounding their reserve position and leaving their companies dangerously exposed.

Another problem for the so-called innocent capacity to deal with is currency. Currency clauses in reinsurance treaties need careful wording if tears are to be avoided at the end of the day and often the administrative systems of some of this capacity are not sophisticated enough to cope.

While the wordings of treaties might prove difficult enough for this section of the market to handle, identifying where risks are insured in the overall market is becoming well-nigh impossible. Many risks are co-insured,

reinsured, occasionally the subject of reciprocal exchanges, retroceded, re-retroceded and at each stage may well be the subject of catastrophe protection. The basis of each transaction may differ; the exposures may cross and re-cross national frontiers and the sums involved be converted and re-converted into different currencies involving in many cases, problems of exchange control; and the terms on which the business is transacted may be translated and re-translated from one language to another and at each stage possibly leaving some important qualification which affects the operation of the cover.

### Disputes

According to Mr. Harley Patrick, chairman of the UK's Reinsurance Offices Association, this is a situation which is getting worse as risks and covers become more complex and as the number of reinsurances practitioners becomes geographically more widely dispersed and technical expertise more thinly spread. Much publicity has been given to the apparent increase in the number of disputes in the reinsurance field.

"Many such disputes are a direct consequence of a breakdown in proper communication rather than of deliberate misrepresentation, but the consequences can be disastrous," said Mr. Patrick. Like many specialists in the industry he is urging that standards should be improved, but with competition so intense any improvement looks some way off.

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# Heated arguments over the broker's role

**REINSURANCE BROKERS** have been heavily criticised in the past year. They have been described as the parasites of the business who prey on the pure relationship that exists between a reinsurer and his client. They are said to contribute nothing to the relationship and only add complication and cost.

The criticism is usually made by executives of reinsurance companies and reflects their frustration at the way brokers influence premium rates, which are already uncomfortably low. At the same time the brokers have flourished in a competitive climate while reinsurance companies' performances have looked comparatively pedestrian.

Essentially, reinsurers are arguing that a broker's intervention has the effect of reducing a reinsurer's profit by forcing down premium rates. In turn the reinsurer's margins come under strain, particularly when he has to pay brokerage. The reinsurers do accept that the insurer who is passing on his business to the reinsurers also exerts an influence on rates, particularly when there is ample capacity in the market. But it is the broker who is mainly attacked.

The broker replies that his intervention does encourage price competition among reinsurers but that that is his brief—to seek a favourable price for his client. But it is ultimately the reinsurance markets of the world that set the price. If the market is prepared to write business at uneconomic rates then the broker is only reacting to normal market forces.

In any event they claim that the really substantial rate-cutting has come from direct reinsurers anxious to establish themselves in a particular market without the intervention of a broker and who are for policy reasons prepared to accept short-term losses in order to seize a controlling hold on a market, using currency factors to widen the margin.

It has been estimated that a successful reinsurance broker is making a profit that represents less than a third of his brokerage income. In relation

to premium turnover this could be between 1 and 1.5 per cent. This represents the brokerage that is paid to him by his markets and the income he is able to make on his investments. Since much of his business comes from overseas markets, a UK broker would have to pay half or even more of his brokerage to a foreign intermediary.

## Placed

At a recent conference Mr. Michael Butt, deputy chairman of Bland Payne (International), explained that U.S. catastrophe business is placed traditionally in London at 15 per cent brokerage. However, the UK broker only keeps 5 per cent of this and then usually only on a part order.

Another cause of friction arises from the movement and handling of cash settlements between the reinsurer and his client. The broker is accused of retaining funds remitted to him by the insurer for an undue length of time before passing them to the reinsurer so as to gain for himself the interest on the funds.

"So attractive have yields been on short-term cash," says Mr. Julius Neave of Mercantile and General Reinsurance Company, "that the temptation of prolonging the delay in remitting has all too often proved irresistible and reinsurance underwriters have remained waiting for the balances due to them for an unreasonable length of time."

The response of the reinsurance brokers to this accusation is a trifle sheepish. They admit that they obtain advantage from the investment of premiums that pass through their books. But they claim that the extent of that advantage is a reflection of their inefficiency—the more efficient they are, the less return from investment; the less efficient the greater the investment return.

If the broker is efficient he turns his money round quickly and his investment income should either fall or show little growth. If he retains the cash for a longer time then his income rises.

The defence which they cite most often is that a good reinsurance broker will often fund very substantial sums to his clients in anticipation of a subsequent recovery from reinsurers. It is a service which is not specifically remunerated and the cost is covered out of brokerage and investment income.

Moreover, handling money on behalf of clients and reinsurers can be expensive for the broker. This is a significant factor for many UK brokers who now, after a recent change in their systems, handle 12 separate currency accounts. Historically they had only worked with three.

In finally attempting to refute the argument that brokers reduce reinsurer's profits, the brokers claim that it is in their own interest to maintain a profitable reinsurance market. If

reinsurers' profits do reach an uneconomic level then security and service suffer. Capital bases cease to expand, costs are cut, claims are not paid with the necessary facility and the reinsurers begin to be affected.

This could reflect adversely on the public image and against the goodwill of the broker. But it depends eventually on the talent and flair of the individual underwriter as to what profit the reinsurer is to make at the end of the day.

## Rife

In a market where over-capacity is rife, some reinsurance underwriters depending on brokers to produce business may find they have little room for argument. Over-capacity has eroded their power of their sanction to turn the business away. In this situation many underwriters have allowed their own underwriting standards to slip.

Standards have slipped among the broking community as well. In their effort to stimulate more business in increasingly competitive markets reinsurance brokers have entered into a number of agreements with a number of sub-brokers and producers of insurance business.

In London this has been typified by the use of binding authorities, devices which have allowed insurance and reinsurance companies capital to be used in areas not otherwise possible. Binding authorities are an overseas arms and service local insurance interests.

A recent definition of a binding authority is that it is an "underwriter's authority for a third party to grant cover on underwriter's behalf and issue documentary proof of same."

In plain man's English it is the delegation of an underwriter's pen to a nominated party. Binding authorities are often negotiated by established brokers who take a percentage of the arising business.

Ideally, binding authorities should go to those insurance specialists who have an underwriting expertise. But often they have fallen into the hands of those who are more adept at broking.

Often the business operations of the person holding the binding authority are so small that he cannot provide an adequate underwriting department.

The results can be disastrous. If the person accepting the insurance business on behalf of underwriters is a broker rather than an underwriter he need have little regard for the risk that he is accepting and the eventual reinsurer can face enormous problems from a large series of claims on bad business.

But the broker's desire to drum up an increasing amount of business must involve a growing number of agents and sub-agents, which in turn makes the contractual involvement of the reinsurers so much more complex than, they argue, it perhaps need be.

John Moore

# Protection for high risk life cover

THE POPULAR image of life insurance is that of an array of companies offering a plethora of savings plans, boosted by the tax credit available on regular savings contracts. But to qualify for that tax credit the policies have to provide a high level of guaranteed cover payable on death. A life company faces a considerable financial strain on the early death of the investor.

Again, despite the popular image, life companies still transact a considerable volume of pure life protection business, providing very high death cover at low premiums. In all, life companies in the UK last year paid out £42m in death claims on the ordinary branch policies.

The life company actuary allows for the incidence of deaths in calculating his premium rates. The very close monitoring of mortality rates by the actuarial profession means that the actuary has a good idea of the death claims he can expect in any one year. But the basic principle of insurance is the spreading of risks as far as possible, and this applies to life insurance. By keeping within certain limits for the death risk on any one case and reinsurance the rest enables the life company to avoid violent fluctuations in death claims over the years.

Thus in general a life company decides how much of the life cover it will retain on each life on offer—say up to the first £100,000—and reinsurance the rest almost invariably on the risk premium method—the guaranteed death cover less the reserve.

In general, the reinsurance company will underwrite the case on the medical evidence supplied by the particular life company. Where a contract for a large death risk is involved, the underwriter with the life company often liaises at the outset with the reinsurance company regarding the medical evidence needed. Then the individual concerned can undergo the necessary medical examinations early in the proceedings and not have to undergo further examinations at a later stage because the reinsurer wants more evidence.

Indeed, the reinsurance companies have had considerable influence on the underwriting practices of life companies, especially where sub-standard lives are involved. This is the technical term used for individuals whose health is not first-class and thus either have to pay an extra premium for their life cover or else cannot get cover at all if their ailment is sufficiently serious.

The reinsurance companies in their operations are now able to offer terms to these individuals with seriously impaired health that the individual life companies are still not necessarily prepared to accept. The reinsurance companies, by offering to underwrite these cases, have enough lives on their books

to be able to strike the rates needed to average out the experience.

## Pool

The Mercantile and General Reinsurance Company (M and G), a member of the Prudential Corporation, was a pioneer in this field. It started its operations a few decades ago by running a diabetic pool. At that time life companies were wary of accepting diabetics and charged heavy extra premiums. M and G, by pooling results from several life companies, was able to offer better terms which the life company could pass on to the individual.

Since then, the company has successfully operated a blood pressure pool and a pool for coronary artery diseases. As a result, individuals suffering from these ailments who previously would have been rejected by life companies could be offered terms and get life cover which for them was very necessary.

Other reinsurers have followed the lead given by M and G and successfully underwrite sub-standard business offering terms that still enable them to run at a profit. It has now become

accepted that if there are enough lives in the pool so that the experience can be averaged out, then almost anyone can be offered terms for life cover unless he is on his deathbed. The life companies themselves have followed the lead of the reinsurers and progressively relaxed their underwriting requirements.

The reinsurance companies have also been active in assessing the extra premiums needed to cover certain occupational risks. North Sea divers being a good example. A life company may receive applications for life insurance on only a few lives engaged in a particular occupation, insufficient to form a judgement on the extra risk involved. The reinsurer with a larger pool of such risks can more readily advise on the extra premiums needed.

Although the number of reinsurers operating in the UK is still small, only eight at present, there is now sufficient for the life companies to be able to shop round for the best terms for their re-insurance. This has caused a certain amount of reaction by certain re-insurers.

In this case the life company is the consumer, and like all consumers it is its right to test the market and get the cheapest premium available. Some life companies shop round for every case that needs reinsurance. On the other hand the reinsurer finds that it is preparing quotations, a time-consuming and expensive business, but only getting acceptance for a minority of its quotations. This is inflating expenses which have to be recouped in the premiums from the business it does receive. Too much shopping around, it is felt, is resulting in premiums being unnecessarily high.

At the end of the day the rights of the consumer to shop around have to be paid for by the consumer. The more the consumer insists on exercising his rights every time, the more he will eventually have to pay.

This applies as much to life companies as it does to the individual shopping in the High Street. The solution is moderation in the use of shopping and the reinsurers hope that this is what the life companies will practise.

Eric Short

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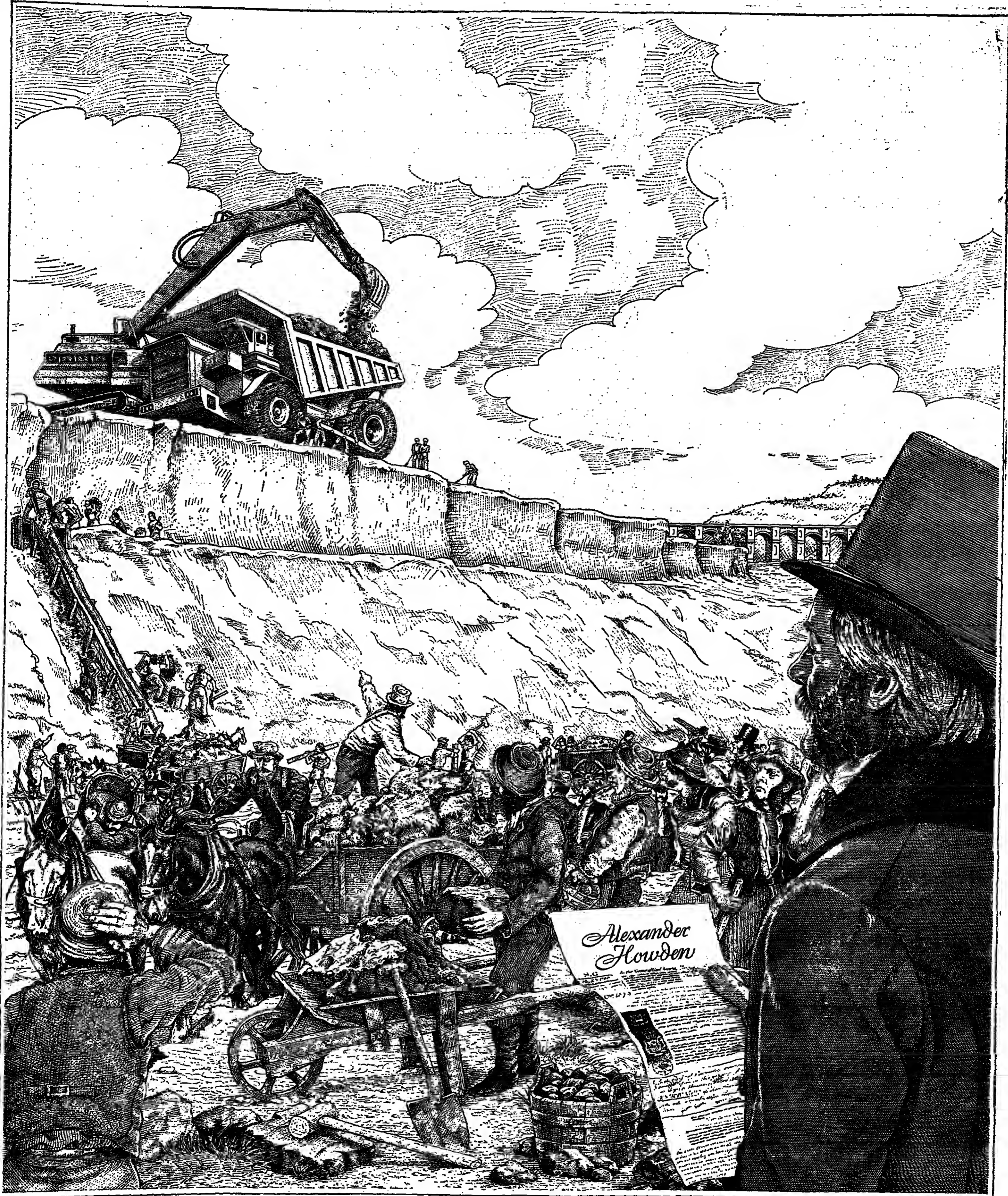
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# Royal Re

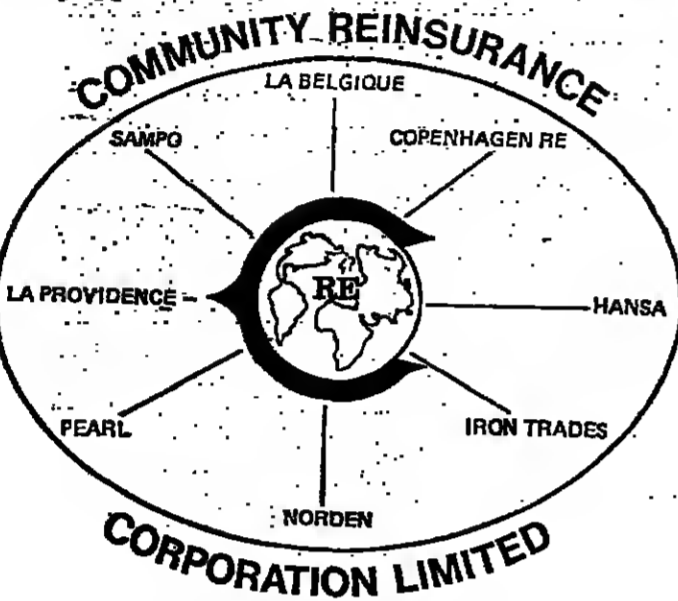
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## REINSURANCE IV

# The American market

### PROFESSIONAL REINSURANCE COMPANIES—U.S. (Summary of Underwriting Results)

	NET PREMIUMS WRITTEN—(\$000)					Percentage of Increase or decrease		COMBINED RATIOS					5-year average 1973-77	Profit %
	1973	1974	1975	1976	1977	1976-77	1973-77	1973	1974	1975	1976	1977		
American Centennial	—	8,256	16,002	33,166	41,025	23.7	—	—	61.6	63.3	60.0	68.4	—	—
American Mutual Re	15,674	14,305	10,096	13,323	15,605	15.4	—	130.1	216.0	124.1	127.1	123.2	153.7	-53.7
American Re	199,074	229,500	262,727	313,735	338,150	7.2	69.9	89.7	119.9	113.6	103.8	99.8	97.4	107.0
American Union	18,416	19,885	21,125	26,334	31,553	19.8	71.3	97.7	103.6	104.9	98.2	97.4	100.3	-7.1
Belfonte Insee	34,777	53,066	76,209	111,990	163,193	45.7	369.2	87.9	100.8	113.2	111.4	101.3	107.6	-7.6
Buffalo Re	15,997	15,645	27,344	25,962	31,195	4.1	93.0	115.9	105.2	106.8	110.8	98.4	100.3	-0.3
Christiania General	6,453	7,083	8,624	10,585	14,399	36.0	123.1	92.6	109.2	105.6	98.9	107.5	—	—
Constellation Re	—	31,458	42,503	55,021	71,745	30.4	159.9	98.6	99.9	105.9	98.7	98.3	100.2	-0.2
Constitution	27,606	4,517	7,301	11,107	14,324	24.3	255.0	149.8	162.9	124.5	121.9	123.2	129.0	-29.0
Dominion Insee	177,644	165,412	198,316	248,307	312,986	26.0	76.2	99.0	195.3	108.9	101.9	100.8	103.0	-3.0
Employers Re	—	—	12,588	16,022	20,490	27.8	—	—	—	104.5	92.3	98.6	—	—
Federated Re	8,007	8,243	6,338	5,617	4,888	-13.3	-39.2	99.0	121.8	119.9	99.7	99.3	111.1	-11.1
First International Re	297,126	331,771	425,784	522,238	585,669	8.2	90.4	99.8	105.9	106.5	99.6	97.3	101.4	-1.4
General Re	6,381	6,058	7,163	9,874	12,089	32.6	105.1	95.4	104.0	104.5	101.0	99.2	100.4	-0.4
General Security	5,275	5,442	10,460	8,797	8,467	-3.8	60.5	99.7	115.0	106.9	107.3	99.8	99.6	-2.0
General of Trieste	10,365	11,025	10,402	11,702	30,053	35.5	189.9	98.8	110.3	109.3	98.8	99.6	102.0	-3.8
Gerling Global	102,890	193,325	205,277	249,718	299,307	4.1	47.2	103.1	104.4	106.3	101.7	104.0	103.8	-0.4
INA Re	45,099	53,343	63,858	78,723	97,046	23.3	115.2	97.0	99.0	105.3	99.9	99.8	100.4	-0.4
Kemper Re	77	897	3,905	4,535	9,505	109.6	—	337.4	134.1	106.6	91.3	90.9	97.5	2.5
Mercantile & General Re	—	—	3,204	35,372	47,974	35.6	—	—	—	100.1	95.5	95.7	—	—
Mony Re	26,562	31,713	46,481	33,484	141,302	69.3	432.0	97.8	107.8	104.0	102.5	95.3	99.7	-0.3
Munich Re/Munich Am. Re	58,141	65,604	81,115	104,266	150,382	44.2	158.7	96.4	109.4	103.9	98.6	97.3	100.4	-1.4
National Re	8,964	17,366	15,671	20,155	32,673	62.1	264.5	93.7	109.6	100.5	92.1	101.3	99.7	-0.3
New England Re	142,385	173,544	210,482	267,982	291,295	8.7	104.6	104.9	118.5	122.1	105.9	98.5	100.4	-0.4
North Amer./Swiss Re	7,900	9,978	13,508	26,350	43,331	60.9	435.8	95.2	97.3	90.9	92.7	98.0	94.8	3.2
North Star	26,434	31,422	35,379	43,285	50,580	17.1	91.8	91.8	106.5	104.2	96.2	94.6	98.5	-1.5
Northeastern	4,540	5,471	7,293	6,452	6,859	6.3	51.1	93.0	108.0	110.4	98.7	97.3	102.1	-2.1
Ohio Re	8,089	11,466	12,167	16,332	27,026	65.5	234.1	95.5	101.7	106.5	103.2	97.5	100.6	-0.3
Philadelphia Re	—	—	9,947	10,332	12,032	16.5	—	—	—	116.6	95.9	105.2	—	—
Prudential Insee	51,504	71,923	117,379	178,731	230,905	29.2	348.3	97.0	102.9	104.6	98.7	99.5	100.4	-0.4
Prudential Re	34,983	37,282	44,530	51,344	58,929	10.9	62.7	98.2	117.3	114.7	104.7	104.2	107.5	-7.5
Reinsurance Corp.	—	—	70,056	36,952	88,933	119.2	—	—	—	104.3	86.4	97.3	—	—
Republic-Vanguard Re	4,194	8,239	9,092	10,131	11,919	17.6	184.2	99.8	114.9	106.7	103.5	98.0	103.7	-3.7
Rochdale	—	1,197	6,456	1,444	11,923	725.8	—	—	114.0	111.5	90.7	90.0	90.9	8.1
Scor Re	—	—	3,133	3,199	548	3.9	—	—	—	76.1	97.5	97.0	—	—
Signet Re	35,525	52,205	68,521	104,416	130,751	25.2	268.1	93.8	99.3	99.7	98.7	98.6	98.6	-1.4
Skandia Group	6,456	7,087	8,626	10,586	11,955	13.2	85.6	94.1	110.5	105.9	97.3	97.6	100.6	-0.6
Switzerland General	8,255	8,481	10,423	14,646	19,122	30.6	131.6	98.7	104.4	105.0	97.2	100.4	100.8	-0.8
Unity Fire	11,873	12,705	15,947	23,025	29,316	27.3	146.9	98.8	104.1	100.0	98.3	97.3	99.1	0.9
Universal Re	136,613	138,535	113,570	78,376	130,638	130.5	32.2	—	—	—	—	—	—	—
Other reinsurers	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>TOTAL</b>	<b>1,606,876</b>	<b>1,848,462</b>	<b>2,321,053</b>	<b>2,903,787</b>	<b>3,630,824</b>	<b>25.0</b>	<b>126.0</b>	<b>99.5</b>	<b>109.6</b>	<b>109.9</b>	<b>101.2</b>	<b>99.7</b>	<b>103.3</b>	<b>-3.3</b>

Source: The National Reinsurance Corporation.

THE U.S. reinsurance business, which suffers from the same ups and downs as primary insurance only more so, is facing tough times, partly because the market is heading for one of its cyclical lows, partly because of the over-rapid expansion of capacity in the past few years. The prosperous years of the mid-1970's attracted a lot of new entrants who saw reinsurance as an area where they could expand at low cost. Their fortunes were mixed. Some bid aggressively for new business and did very well, others lacked the expertise and fell by the wayside. But the net effect was to create excess capacity and force down rates. Few of the major companies have been steadily profitable over the last five years, though premiums written have grown quite fast. Just how long the present difficulties will last is hard to predict, one to two years being the general forecast. Another catastrophe like Betsy would hasten the recovery. The industry is about to launch a couple of novel ventures, the New York Insurance Exchange and the Risk Exchange, Rex, which could change the way the business operates, at least in facultative reinsurance. But both are long-term projects, whose true potential may not emerge for several years.

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# New York Insurance Exchange

AFTER BEING mulled over for years, and planned in detail for 18 months, New York's much-publicised Insurance Exchange will shortly be throwing its doors open for business. However, precise dates are still not available because of delays in securing premises for the Exchange in the Wall Street area. A number of other points like taxation also have to be cleared up, though these need not necessarily delay the start-up.

The Exchange will be closely styled on Lloyd's of London, with syndicates of underwriters operating on a trading floor. Unlike Lloyd's, however, it will be restricted to reinsurance, to foreign risks and to unusual risks which cannot be placed elsewhere. Its members will also be corporate as well as individual, and their liability will be limited to the capital they put up as a condition of membership.

Initially, reinsurance is expected to account for by far the bulk of the Exchange's business, and most of the members who have so far signed up have direct connections in this area, or see the Exchange as a way of developing their reinsurance interests.

At the end of August last, the Exchange had 15 underwriting members. This was somewhat less than the 20 or so its planners had hoped for to give the venture a strong start. There were also some conspicuous absentees among the large insurance companies, including Prudential which have important reinsurance operations. However, more members are expected to sign up before the launch date.

By comparison, the broking community put up 35 members, including all the top names. A number of brokers also took advantage of the Exchange's rule allowing them to be underwriting members too, notably Frank B. Hall and Johnson and Higgins (who went in with their British partners Willis Faber). The underwriting community was a little apprehensive about this blurring of the distinction between the two sides of the insurance business, and moved successfully to limit the brokers' say in the running of the Exchange.

A number of foreign concerns have joined. The most prominent is Allianz of West Germany which put together an underwriting syndicate of its own. Other foreign entrants include British, Norwegians, Finns, Japanese and Germans.

There has been very little interest from individual members, mainly because their tax status is still unclear. The Internal Revenue has been asked to determine whether they would be treated as corporations or partnerships, and whether they would be entitled to some of the accounting advantages that insurance companies enjoy.

Although an unfavourable ruling would not be disastrous, it would probably put paid to any growth of individual investment in the insurance business, thus defeating one of the aims

of the exchange. But its sponsors are confident that there will be a sharp growth in corporate membership once the project gets underway. It is certainly true that many companies are watching closely from the sidelines, and are ready to apply for membership at a moment's notice.

As it is, an underwriting membership of 20 would produce initial capital of about \$75m, enough to enable premiums to be written up to a total of some \$200m. This is still tiny in terms of the total U.S. market, but as its sponsors frequently quip: "It took Lloyd's 300 years to get where it is. We hope to be able to go forward a little faster."

David Lascelles



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Crum and Forster Syndicate	America BV
The First-New York Syndicate	J. L. Kelly
Corporation	John C. Waghorn Agency
Frank B. Hall (NY) Inc.	John P. Woods Co.
J and H. W.F. Syndicate A	Johnson and Higgins New York
The Malden Lane Syndicate	Leary and Roe
North Star Syndicate	Marsh and McLennan
Pan Atlantic and Others	NBA Excess and Surplus Lines
The Realex Group NY	Parkington Associates
The 1782 Company	PCM Intermediaries
	RFC Intermediaries
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	Wellman and Weissman
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	Intermediaries

# Troubled scene at Lloyd's

ABOUT HALF of Lloyd's of London's total annual premium of £2bn is represented by reinsurance business. Set that figure against world non-life reinsurance premiums of \$28bn and its share of the market looks impressive.

With Swiss Re and Munich Re, Lloyd's forms part of the most powerful triumvirate in the reinsurance community. Its development of the reinsurance market owes much to the pioneering efforts of Mr. Cuthbert Heath towards the end of the last century. He introduced excess of loss reinsurance, whereby the ceding company retained for its own account any fire loss up to a given figure, and reinsured any excess up to a given amount.

Since then Lloyd's market has expanded considerably. Like others in the reinsurance world Lloyd's is feeling the effects of over-capacity. After hurricanes Betsy of the mid-1960s produced large losses for Lloyd's underwriters the market rethought how it could build up its membership again, after the losses had pegged applications.

A steady increase in Lloyd's membership is important because the market's operations are based on private wealth and the principle of unlimited personal liability.

The campaign to bring in more members was all too successful. There are now 17,239, compared with just over 6,000 in 1968. Even by 1976 the membership was only 8,565, so capacity has increased by nearly 50 per cent since then at a time when the underwriting cycle has been weak.

The market has been under pressure to provide business for these members which is likely to prove profitable. In the marine market syndicates are perhaps writing about 60 per cent of their permitted income stipulated by Lloyd's rules.

The experience is common. But inevitably Lloyd's underwriters have been under the same pressure as their company counterparts. In a totally broker-orientated market Lloyd's underwriters, as sellers of insurance, have had to bargain with the brokers from a position of weakness.

## Commission

Consequently they have sometimes assumed risks at uncommercial rates from the non-risk bearing brokers who make a handsome commission on the transaction.

The quality of the business that has been passed through to Lloyd's in these circumstances leaves much to be desired and it is significant that many of its publicised troubles have their roots in a period of weak underwriting.

Since Lloyd's relies on brokers for its business, the brokers in turn have had to seek other markets from which to produce business and at the same time stimulate growth in their own operations. This in itself has led to problems. In order to encourage the growth of his business the broker has often arranged facilities for agents who develop business for the broker, who passes it on to Lloyd's underwriters. One method which has

received much attention in recent months is the binding authority. This arrangement allows a nominated agent to accept business on behalf of the syndicate up to certain limits. That business is passed through the Lloyd's broker to the underwriter. At one time up to 30 per cent of Lloyd's business was estimated to come to Lloyd's through this route at one time.

But the practice has fallen into disrepute because there has basically been a confusion of function by the holder of the binding authority. A duality of interest can be built up whereby the binding authority holder is effectively a broker rather than an established underwriter. Moreover, the professional calibre of such an agent is sometimes questionable.

This problem is being carefully studied by Lloyd's at the moment but the implications for the market are quite serious. If the Lloyd's market's methods of operations are to become more formalised then it may be at the expense of business. The London market and Lloyd's in particular has built up its reputation through the knowledge that it is flexible and lacking in onerous regulations.

If that were to change Lloyd's might lose a sizeable chunk of premium, although it would gain from losing a fair amount of uncommercial or dubious business.

Another area of concern at Lloyd's has been the growth of large syndicates and their growing dominance of single classes of business through an almost monopolistic market share. Lloyd's is considering certain

proposals which would prevent this happening again within the market.

It has acted because both from the point of view of security and the maintenance of a market-place in its proper sense it would bring the market concept into disrepute if any one syndicate became so large that it monopolised any one class of business.

## Troubles

But in the background of Lloyd's current crop of troubles, arising from the departure from accepted standards at Lloyd's by some of its members, is the New York Insurance Exchange. When this begins operations it could become a serious competitor to Lloyd's within a matter of years.

Members of the Lloyd's market are expressing great interest in the new exchange. Already several UK Lloyd's brokers, including Willis Faber are intending to take an active involvement.

Lloyd's ruling committee has set up a working party which has been studying the rules of the New York Insurance Exchange to see whether brokers, underwriting agents or individual members can operate on or join the exchange without being in conflict with the rules and regulations which govern their activities at Lloyd's.

Tactfully, Lloyd's has announced that there appear to be no fundamental difficulties provided certain important requirements concerning financial security at Lloyd's are met.

J.M.

# America's Risk Exchange

ALL BEING well, next month should see the launch of one of the most ambitious yet unusual ventures in the reinsurance field - the so-called Risk Exchange, commonly known as REX. Based on an IBM computer in New Jersey, REX is described by its promoters as a computer-driven communications system for the placement of facultative reinsurance.

The idea is that underwriters and reinsurers will subscribe to the system and work on a term. They will then be able to communicate with each other,

cede and accept reinsurance business, drawn on REX's information and processing abilities and generally streamline their operations.

A typical ceding operation would work as follows. The writer prepares a cession offer and puts it out on the network. He can choose exactly who sees the offer; in fact he can direct it at a single company if he wishes. The reinsurers then consider the offer and respond in one of four ways: 1) by accepting a given amount, 2) by requesting extra information, 3) by setting alternative terms, 4)

or by doing nothing, in which case it is assumed they are not interested.

The computer system will also be able to store information about policies, update them, inform the insurance companies when they are due for renewal, and so forth. Although these are strictly secondary services, REX's sponsors say these alone should make it highly attractive to companies wanting to save time and expense.

The cost of subscribing to REX is \$800 per month rental for the terminal (which has been specially designed by IBM), and

3 per cent of each transaction, split half and half between underwriter and reinsurer. There are also fees for special services. Basically, though, REX should cost no more to employ than a clerk but be considerably more productive, its sponsors claim.

Because REX is so new, it is being treated cautiously by the insurance industry. Mr. G. W. Price of North American Reinsurance, a company which supports the project, commented: "It will take some reorientation of thinking and that is not always easy for the insurance industry."

Eleven companies (including most of the largest insurance concerns in the U.S. like the Astor, Allstate and Continental) have put up money to develop it over the last eight years. Even so it is still not certain that all of them will actually join. Some may treat their outlay as an R and D expense and leave it at that.

Many underwriters already have long-standing and complex reinsurance arrangements, and would therefore have little need of REX, even for facultative as opposed to treaty reinsurance. The broking community is also concerned about REX since it could cut them out of the reinsurance business altogether by streamlining underwriter-reinsurer relations.

## Handling

Mr. Henry Kramer, President of REX, is anxious, however, that it should not be seen as a disruptive development. Instead, he emphasises that it will begin by handling most of the business which is already done between underwriters and reinsurers by telephone or Telex anyway. Nor will REX solicit business or go out of its way to inhibit the types of business on which brokers depend. REX's biggest challenges may well turn out to be the New York Insurance Exchange, which is getting under way simultaneously and will also depend to a large extent on facultative reinsurance. Again, Mr. Kramer stresses that the Exchange will be a market and REX a communications system, and that there will be no head-on clash. "Conceptually we are quite different," he says. "He concedes though that the two operations' interest in reinsurance means there may be some indirect competition."

Like the Exchange, though, REX's development is expected to be slow, and its sponsors are not keen to rush it ahead. But for the long term they are ambitious. Mr. Kramer hopes that there will eventually be a hundred or more subscribers, accounting by virtue of their size for a large part of the market. At the moment, the plan is to confine REX to the U.S., though there may be a link-up with Bermuda, which is part of the U.S. telephone system and therefore readily accessible.

David Lascelles

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Insurance	Reinsurance	International

Organizationally, they are nine companies that support three distinct operating divisions—Insurance, Reinsurance and International. Each operating division has its own management team, its own special capabilities and its own unique position in the market place.

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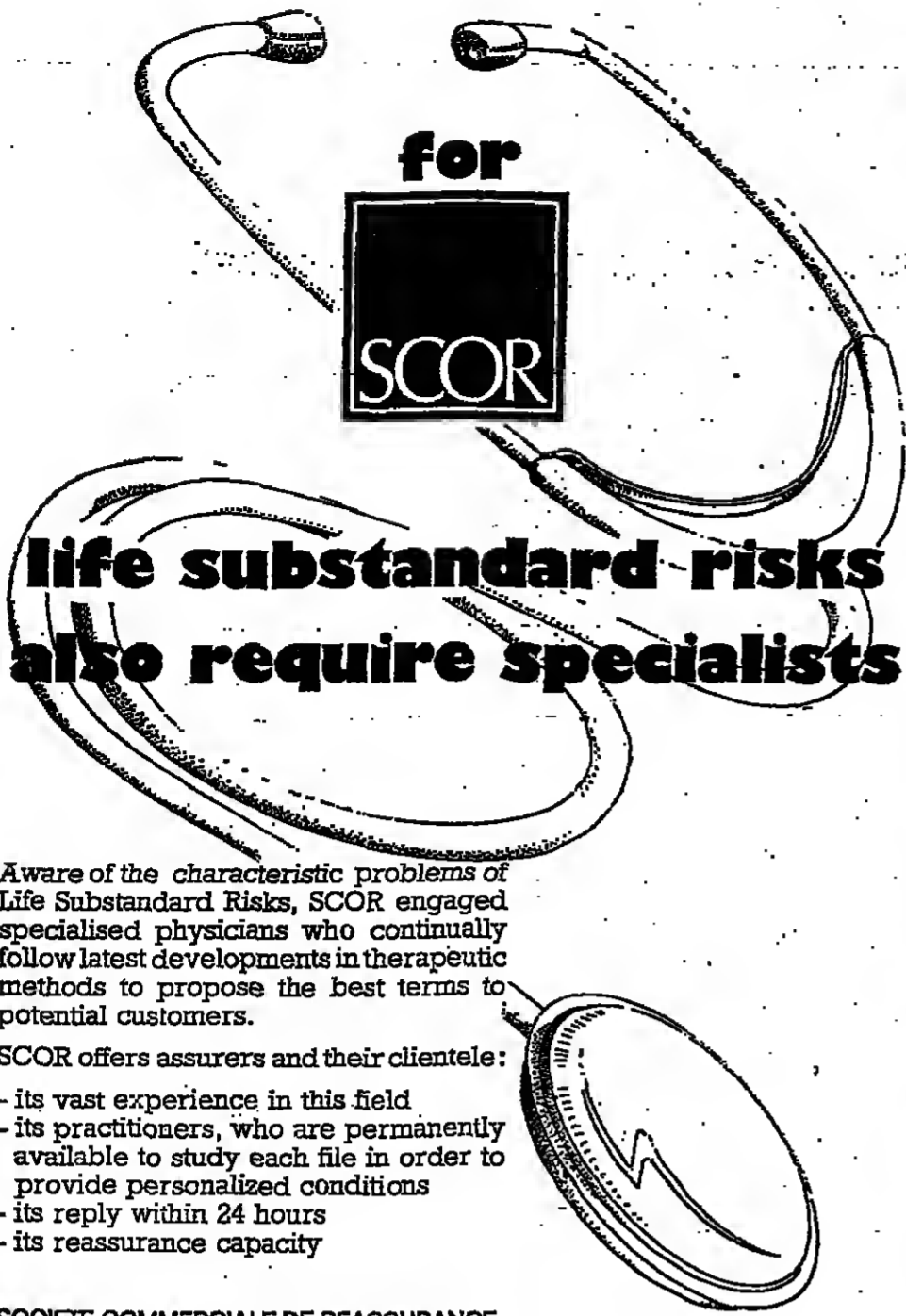
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REINSURANCE VI

# Long-shot gambling on jumbo risks



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THERE SHOULD in theory be no place for gamblers in a well-run insurance company's boardroom. Though reinsurance is often compared with the bookmaker's practice of laying out bets, the actual purpose of the insurance mechanism is to minimise the effects of risk on any individual by spreading it out as widely as possible. A secure insurer or reinsurer should have a broad enough portfolio to be able to take almost any catastrophe in its stride.

But there is a corner of the reinsurance market where, in the opinion of some deeply worried insurers, a casino mentality has been catching on, as small companies have been competing for business on the gamble that the disasters against which they are insuring will in fact never occur. The greatest dangers arise in that part of the market which deals with the so-called "jumbo risks"—offshore oil installations, nuclear power stations and the liabilities of airlines and aviation manufacturers.

In principle, insuring these massive risks is not very different from the traditional business of insuring against natural catastrophes. Even a total loss on the biggest individual risk in the world—the North Sea platform *Statfjord A*, with a value of over \$1.5bn—would cost the world's insurers and reinsurers less than a reputation of Hurricane *Melty* which in 1965 destroyed property worth \$2.2bn at today's values.

But there is in practice a vital distinction, which accounts for concern about how the market could cope with a "jumbo" loss on anything like this scale. Hurricane and earthquake losses are paid out of the many billions of dollars of premiums collected from worldwide property insurance by large broadly based insurers. But much of the risk in the aviation and oil rig markets falls ultimately on small reinsurers, which have chosen to specialise in excess of loss reinsurance precisely because of the very high values and low frequencies of jumbo losses.

### Haven

These qualities make jumbo risks an ideal haven for gamblers, who invest in reinsurance on the hope that the insured catastrophe will never occur. As long as this remains true, the gamble pays off with what appear to be huge profits. This year, more than ever before, insurers are beginning to wonder about what will happen when small reinsurers who have been creaming off underwriting profits instead of salting them away in reserves actually have to face the unthinkable—a catastrophic loss? Only last year Swiss Re said in its annual report: "The degree of safety in nuclear power plants is undoubtedly unusually high and it is hardly possible to imagine an actual nuclear catastrophe occurring." This year it is more likely to make the point that while its reserves on atomic reinsurance are more than adequate, it is by no means certain that this is true for the market as a whole.

Insurers, and particularly reinsurers, who allow jumbo risks to dominate their books are in very real danger because the premium volume generated in these markets are so small in relation to the maximum losses they could suffer. The aviation market's total worldwide premiums of around \$300m could easily be wiped out in a single disaster. Offshore oil insurance is even more unbalanced, with a premium volume of around



Clearing up in Santo Domingo, capital of the Dominican Republic, after the battering from Hurricane David

\$250m supporting exposures on single risks of up to \$1.5bn.

Because of the complexity of reinsurance arrangements in these markets, with the same risks appearing and disappearing from a company's books through numerous reinsurance treaties, it is almost impossible for many insurers to know just how much of the loss in a major catastrophe they would ultimately bear, or even what losses they have already experienced. No one has yet fully unravelled the chain of payments after the Turkish Airlines crash in Paris over five years ago and no one can be sure exactly how much any disaster involving liability claims has cost.

Aviation is in fact the market which worries established insurers most. Though a number of traditional aviation insurers have withdrawn over the past few years in an attempt to force up rates, there has been a flood of new money, particularly into the higher layers of reinsurance. "Innocent capacity" is widely blamed for the continuing weakening of rates.

Brokers have played a major part in bringing in new capital, on the basis of statistics on loss experience, which appear very tempting to investors who overlook the fact that most years are bound to appear profitable, but a business where losses are infrequent but huge. In addition, it is claimed that reinsurance brokers have bullied underwriters into disregarding alarming gross exposures and look only at their net lines—in other words to buy lots of reinsurance and assume that the reinsurer will always pay up. If even a handful of reinsurers failed to meet their claims, the chain reaction could be long and traumatic.

It is questionable whether reputable underwriters and brokers are entitled to be patronising about such "innocent" underwriting attitudes, after the recent Lloyd's experience over Robert Bradford's aviation reinsurance. Swiss Syndicate's reinsurance arrangements with IRB and the computer leasing *Asaco*. But that the aviation market has developed a fringe of speculators and gamblers is not in doubt.

This is why there is almost a feeling of regret in the market that despite a number of appalling aviation disasters in the past few years, a real financial catastrophe, which would perhaps flush out the gamblers for good has not yet occurred.

A number of false alarms, starting with the collision between two 747s in Tenerife in 1977, seems only to have encouraged the hope that the top layers of liability reinsurance will never be breached. Almost all the claims from Tenerife have now been settled for around \$70m, which certainly has not justified the panic about eventual losses of up to \$2bn. Tenerife was much cheaper than had been feared because it happened outside the U.S., the Warsaw Convention limited liability, and most of the victims were old.

But last September a mid-air crash occurred over San Diego. Most of the 145 passengers were affluent young executives and insurers were petrified about the compensation that Californian courts might award.

In the event, most of the claims have already been settled out of court. Though the cost is likely to be as great as that of Tenerife, it will be far below the maximum loss, which in a single aviation disaster could in theory produce.

Even in the Chicago DC-10 crash this year, settlements appear to be proceeding rapidly. Despite the suggestions of defects in manufacturing or maintenance, it seems unlikely that insurers will suffer anything like the full loss of around

\$500m covered by McDonnell-Douglas's product liability policy.

Nevertheless each of these losses has been big enough to drain the world aviation insurance market of a large part of its annual premium income, allowing very little for the many minor losses which inevitably occur every year.

Sooner or later a number of major disasters may occur in a single underwriting year. But even then the reinsurers of the upper liability layers will know little about the true cost of their losses for several years. Until the long skein of reinsurance treaties is unwound after a year of disasters, these reinsurers will continue to enjoy a strong cash-flow and it seems unlikely that aviation insurance rates will rise to what conservative insurers regard as reasonable levels.

The market for offshore oil insurance, which is still highly profitable, is as yet showing few signs of following aviation insurance down the slippery slope. The days when insurance for large oil rigs was unavailable at almost any price are still fresh in the minds of the oil companies' risk managers, who have yet to flex their buying muscles in an effort to force down rates. There is little effective competition in the market. But the dangers posed by the speculative fringe of reinsurance companies and by the intricacy of reinsurance arrangements are beginning to worry some insurers.

### Offshore

There are three main types of risk covered by the offshore oil insurance market: drilling and support vessels, with values ranging from \$5m up to \$100m for the biggest semi-submersible drilling rigs and crane construction barges; fixed platforms and rigs. The huge installations in the North Sea have values up to \$1.5bn. Elsewhere they are much smaller. The biggest in the Gulf of Mexico will be worth \$300m when completed, while the vast majority support only one well and cost less than \$2m.

The catastrophe potential in this market is obviously acute, not only in the North Sea, where all the most expensive rigs are located, but also in the Gulf of Mexico, where over 3,000 small drilling rigs are exposed to hurricanes.

At the moment rates reflect this adequately because there is really only one market for the very biggest risks. This is the London Master Rig Slip (LMRS), organised by four leading London brokers—Bland Payne, Sedgwick Forbes (now merged), Bowring and Leslie and Godwin. LMRS has a capacity of \$500m and leads on all North Sea risks. For smaller risks, up to about \$200m, an alternative market exists in America, consisting of four pools of insurers—AIG Oil Rig, All American Marine Slip and American Offshore Syndicate and Mutual Marine Office.

Insurance companies and pools on the Continent and in Japan provide a great deal of additional capacity and excess layers of reinsurance up to \$1bn or more, but on major risks almost invariably follow one of the American pools or LMRS.

What worries some insurers is that the results so far have been so encouraging that the same temptation to gamble on a continuation of the good times may draw too much capacity into offshore reinsurance. Meanwhile oil companies can be expected to become more aggressive in bidding down rates. The Bermuda-based captive owned by 31 oil companies, Oil Insurance Limited (OIL), is becoming active in the offshore market and is believed to have insured over 50 rigs. It can probably offer capacity of up to \$200m per risk.

Certainly the number of small, new insurers involved in the

this, only the first \$160m is covered by American Nuclear Insurers, a pool of 140 insurers, who in turn reinsure most of the risk in London, Europe and with nuclear industry captives. The next \$365m of liability would be covered in the event of a disaster by a levy of \$5m on each of the country's 73 nuclear operators, which the Federal Government bearing the remaining \$35m of the risk up to the limit of \$560m. But the Federal Insurance Administration has estimated, for what such a speculation is worth, that an explosion at Three Mile Island would have produced damage of anything from \$3bn and \$18bn.

### Unlimited

If a Bill sponsored by Rep. Ted Weiss and enthusiastically supported by the consumers' and anti-nuclear lobbies passes through Congress in anything like its original form, the manageable liabilities imposed on the nuclear industry could become unlimited. Every utility would become liable up to the total value of its assets, and other nuclear operators would be subject to an unlimited levy to make good any shortfall. In addition, Mr. Ralph Nader is pressing for the removal of the standard nuclear damage exclusion clause from householders' insurance policies.

The combined effect of any measures even remotely resembling these would generate a mind-boggling demand for reinsurance up to limits which are hardly imaginable at the moment. Indeed one of the specific aims of such legislation would be to make nuclear power generation much more expensive and thus riskier financially for the utilities—to introduce economic realism into nuclear planning," in Rep. Weiss's words.

The hope of the anti-nuclear lobby is clearly that neither the utilities' shareholders nor the world's insurers would be unwilling to accept the immense risks of nuclear power if the limitation on liability were abolished, so that nuclear development would be arrested through the use of market forces. What the nuclear industry's opponents may not have reckoned for is that there appear to be plenty of speculators in the reinsurance market who are willing to accept almost unlimited risks in return for a positive cash-flow—at least as long as they never have in pay up.

Anatole Kaletsky



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# Underwriting agencies

**UNDERWRITING AGENCIES** acting on behalf of other insurance and reinsurance companies form an important sector in the London reinsurance market. The sector accounts for around two-thirds of the non-marine reinsurance company market and a similarly high proportion in the marine market. Most of the new companies that have come into the London reinsurance market in recent years have arrived via an agency.

The reasons for this are easy to understand. The transaction of reinsurance business on a world-wide basis enables insurance companies to spread their portfolios over a wide geographical area. But to do so effectively in the major world reinsurance centres such as London on any scale means having a physical presence at that centre. If an overseas company tries to operate from head office at long distance, it will find that the delays that occur, even with modern communications, will hamper the flow of business. And effective reinsurance underwriting needs an expert on the spot.

But the expenses of setting up an office in one of the world centres, employing the necessary expertise, can be very expensive and not justified by the flow of business. A new venture must be prepared to wait and let the business grow of its own accord.

The solution adopted on the London market is to appoint an underwriting agent. An insurance company which obtains authorisation from the Department of Trade to transact insurance business in the UK can appoint an agent to underwrite reinsurance on its behalf. The agent can provide the necessary on-the-spot expert underwriting. It knows the insurance market intimately and has the necessary contacts. And it can provide the insurance company with the necessary spread of business and risks.

An agent operating on the London market would usually act for more than one insurance company. Any risk put up to the agent would be spread among all the principals for whom the agent acts. In general there is no discrimination in the placing of business.

Many of the agencies operating in London are run by the major international insurance broking companies. These are ideally placed to make contact with the insurance companies and the reinsurance brokers. They have been offering this service for decades and have the necessary expertise.

## Onerous

But there are other insurance agencies not connected with any insurance broking organisation. Sometimes it is a method for an experienced underwriter to operate on his own without having to fulfill the onerous financial requirements of operating as an insurer.

Agencies tend to specialise to a greater or lesser degree. One obvious division is between marine, aviation and non-marine. An insurance company wishing to operate in all three reinsurance fields would normally have a different agency for each type of business. The larger agencies may well offer all three types of underwriting but not for the same insurance company. Again, an insurance company may well have its own local reinsurance company in a major centre, but use an agency for certain specialist underwriting for certain risks.

The terms on which an agency operates for a principal can vary widely. It can be confined to agents writing on an agreed line with close contact having to be maintained with the principal insurance company.

In this case the agent is cramped regarding the amount and type of business accepted and the premiums and terms imposed.

But in other cases the agent is given very wide powers of attorney to act for the insurance company. This means that the agent has considerable flexibility as to how he operates and can use his business judgment on the risks accepted.

The choice of method will obviously depend on the philosophy of the insurance company and the reputation of the agent. Some insurance companies feel there is a need to be closely involved in the operations being carried out on their behalf even though the agent has an impeccable reputation. Others are prepared to give the agent a free hand in his operations. The expertise of the agent is an overriding consideration.

There are various methods by which agents are remunerated. Each has its attractions but there can be pitfalls.

One method is to pay the agent an agreed percentage of the account income—effectively an overriding commission. Thus the agent is given the incentive to write as much business as possible. The danger is that the agent will accept the more speculative risks simply to boost premium income. Under an agency agreement the insurance company gets the profit from the operation but also stands to meet underwriting losses. There have been cases

where the principal insurance companies in an agency have lost heavily because the agent has gone for premium income.

The other main method is to be remunerated on an agreed cost basis plus a commission on profits. The agreed costs will meet the agent's expenses of operation, while the profit commission, which is based on the underwriting results, provides the incentive to the agent to accept quality business and operate on a balanced portfolio.

## Interest

The interest earned on the premium income belongs to the principal insurance companies. This is only to be expected. The agency is an underwriting agency, so investment income must belong to the insurance company. The agency may be given the power of attorney to invest the premiums on behalf of the principal. But often the agent remits the premiums to the insurance company and the company itself does the investment. It is much easier for a company to carry out the investment at long distance than to do the underwriting.

Agents will not accept an agency from another insurance company without the agreement of its existing principals. The

use of an agent can be a first step towards eventual full-scale entry into that insurance market. But often the agency remains for several decades, the insurance company being quite satisfied with the arrangement and not wishing to establish a branch or subsidiary operation. Much depends on the service provided by the agent.

It is essential that insurance companies wishing to enter a market through the agency route select their agents with care. The agencies operated by the insurance broking groups offer a first-class system and they have to operate on an arm's length basis from the rest of the insurance broking company. Otherwise they would not get business from other insurance brokers.

It should be obvious that a bad choice of agent or loosely framed terms of agreement can result in the insurance company running into severe losses or finding itself committed to liabilities it had no intention of accepting. Yet more than one insurance company entering a new insurance market has suffered losses through making a bad choice of agent or getting the terms of the agreement wrong.

Eric Short



The launch of the Murchison Field platform, the latest oil rig to be anchored in the North Sea—with its attendant insurance risk

## Backing for new life offices

THE PAST decade has seen the number of life companies operating in the UK mushroom after years of declining numbers. The advent of these new companies has enlarged the business for the reassurers since a new life company needs the services provided by the reassurer much more than does an old-established life company.

First, the new life company does not have the reserves available to a one long-established. Thus it would be more severely hit by adverse mortality experience, making its reinsurance needs paramount. It cannot carry the large individual risks itself and its individual retention limits are possibly much lower than for an established company.

The reassurer can provide not only the reinsurance facilities but can also advise the new company on the levels of retentions so that its capital structure can cope with the financial strains arising from early deaths. The reinsurance facility can be extended to cover the overall risk to the company above a certain level.

## Inexperienced

Secondly, the newly established life companies are, almost without exception, staffed by market-orientated people. The companies are very inexperienced as regards what medical evidence is needed and how to go about getting it. Although the products are sold as savings contracts, the death cover provided makes it imperative that normal underwriting procedures are followed.

The reinsurance companies have provided help to the new life companies in designing the forms, the limits when to seek a relevant section of proposal report from the investor's own doctor and when to seek a medical examination. The reassurers have also advised on which doctors are available in which areas to undertake medical examinations for life assurance proposals.

Next, the reassurers have been more actively involved in the actual underwriting of the contracts put up to the new life companies. Since these new companies are selling savings and are thus market-orientated, they are only too willing to leave the underwriting to the reassurer. After all, underwriting expertise. This approach also has the merit of avoiding duplication.

But mortality is not the only problem facing newly established life companies. Control of expenses and sufficient capital to write business are crucial factors.

Life business is very costly to acquire, even for an established company, with the commission paid a major item of expense. The newly-formed companies usually have to pay even more commission than the scales set down by the Life Offices

Association (LOA) to attract business and get established. Hence new offices do not join the LOA. In this field the reassurance companies can materially assist in easing the expense burden.

The method basically is for the life company to re-assure 50 per cent of each contract with the reassurance company paying a high commission for that part ceded to it. By this means the life company, although paying over half the premium received, has most of its commission payments returned to it by the reassurance company.

In return, the reassurance company becomes involved with the operations of the life company, participating in their profits without having to put up equity capital. But there can be problems, as soe reassurers found when Fidelity Life ran into trouble a few years ago. Nevertheless, by this means a newly formed life company can write more business than would be otherwise possible unless it was prepared to expand its capital base. New life companies have regularly to submit new business plans to the Department of Trade and these are closely monitored by the Department. Any significant departures usually mean the submission of a revised plan and a demonstration that the capital backing is adequate. The DOT looks more favourably on any departure if the life company has the backing of a reassurer.

## Involved

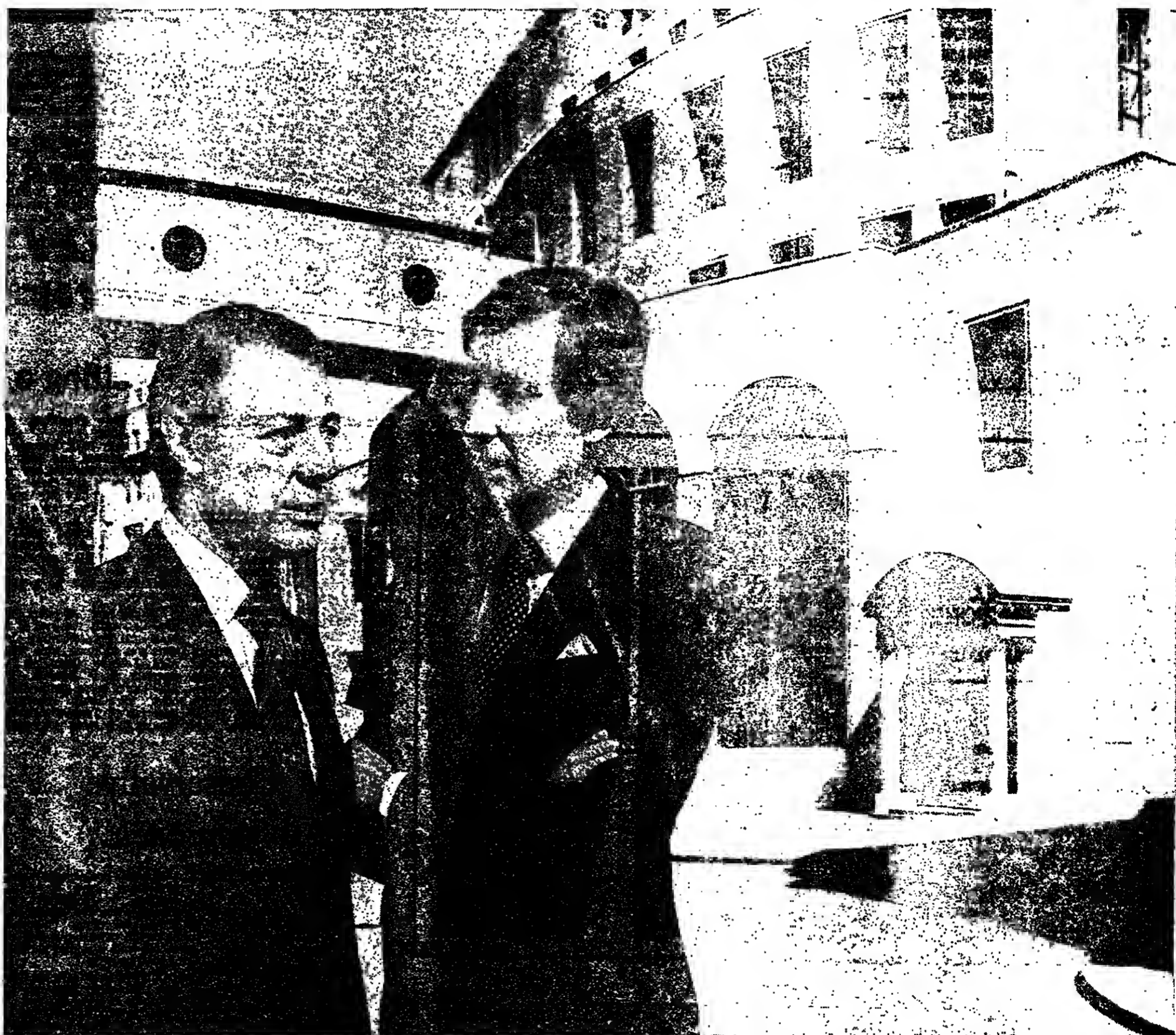
In some reinsurance companies consider it part of their service to be much more involved in the establishment and operation of new life companies right from conception. The Victory Insurance Company, a member of the Legal and General Group, is very much to the forefront in providing this service on a worldwide basis.

It regards much of its future growth as coming from these new life companies rather than from the established ones and considers it in its own interests to foster the sound development of new life companies.

Thus it will be involved in the product design of the company, the calculation of premium rates and in the marketing processes. Having been involved in this field for a decade or so, Victory feels that it has acquired adequate expertise to assist new life companies in all aspects of management and financial control.

This involvement with the establishment of new life companies shows that the reassurers are now progressing beyond their original function of solely providing reinsurance facilities for life companies into being actively involved in the development of the life assurance industry. This involvement should ensure that the new life companies operate right from the start on sound financial lines with adequate capital backing.

Eric Short



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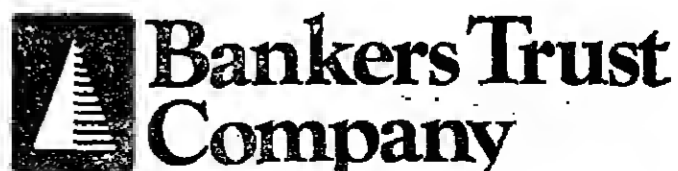
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## REINSURANCE. VIII

This page and the following carry short reviews of some of the leading reinsurers in the U.S., Britain and Continental Europe discussing their origins and connections, philosophies and operating records. The profiles were written by DAVID LASCELLES in New York and RICHARD LAMBERT and ANATOLE KALETSKY in London.

# International groups play a dominant role

## Prominent pioneer

### GENERAL RE

MOST OF the large U.S. reinsurance companies are offshoots of giant insurance concerns; the biggest of them all, General Reinsurance, is not. Founded back in 1927, General Re is widely credited with having started the reinsurance business in the U.S. It has remained at the top of the league ever since, as an independent company.

"We had a leg up every now and then," says its good-humoured chairman and chief executive officer, Mr. Harold Hudson. For instance, he singles out General Re's decision to set up facultative casualty reinsurance in 1933, long before anyone else. That step gave the company a 10-year dominance of the market before the rest of the field caught up, and is still its strong point.

Today, writing premiums of

over \$750m and earning over \$100m a year, General Re strives to maintain its lead in other ways. It has 17 offices and 200 underwriters dotted around the U.S., and its strategy is to sell its services in more places than anyone else. (Its foreign business is very small, accounting for less than 5 per cent of the total.)

Even so, General Re is concerned about the current overcapacity in the market, and has been careful not to get swept up in the cost-cutting race that the excess capacity has sparked off, even at the risk of seeing its business growth slow down a little.

Mr. Hudson blames the softness of the market partly on the ease with which primary insurers have been able to set themselves up in reinsurance (even if they did not do a good job of it). But there has also been a marked inflow of captive companies—and more recently of foreign ones too.

Although some new entrants have been successful, Mr. Hudson says many were also "innocents" who were gratified by the rapid rise in premium income but did not realise how long it takes for the claims to

come in. General Re itself plans on the basis of a loss "tail" of 16 years.

As for prospects, Mr. Hudson reckons it could be another year or two before prices are back where they ought to be, though a catastrophe would help. But General Re's earnings show steady improvement this year, he says.

Mr. Hudson was recently elected vice-chairman of the New York Insurance Exchange, a venture which he believes has good long-term prospects even if its immediate benefits may have been exaggerated. He is not dismayed by the fact that the Exchange has had little success in attracting new capital to the reinsurance business ("there's too much capacity anyway"). But for a while, he says, the Exchange may be no more than a different way of marketing existing reinsurance business.

General Re has its own syndicate on the Exchange, the North Star, in which it may sell shares to other companies.

## Strong parent backing

### PRU RE

PRUDENTIAL Reinsurance, or Pru Re as it calls itself, is part of the giant \$600m Prudential Group, the largest insurance concern in the U.S. and based in Newark, New Jersey.

Although it did its first reinsurance business in 1871, it was not broken out as an individual entity until 1973. But today, six years later, it claims to be the sixth largest reinsurer in the U.S., and fifteenth in the world. Premium volume last year was \$315.2m and income reached \$35m. Its assets were \$977.2m.

This rapid rate of growth is to some extent by grace of

timing. Pru Re's birth coincided with the start of a surge in the reinsurance business. But Mr. Leroy Simon, the company's senior vice-president, says: "We wanted to keep our growth under control. I've tried to hold in the reins."

He notes two other reasons for Pru Re's success. One is the strong backing, financial and otherwise, it has had from the giant Prudential organisation which put up \$75m to get it going. The other is simply the attraction of the Prudential name. Pru Re does not, however, accept business from the Pru's property and accident insurance subsidiary. "We tried it once," says Mr. Simon, "but they get such good rates that we thought we'd leave it to someone else."

Last year Pru Re set up two wholly-owned subsidiaries, Gibraltar Casualty Company, which specialises in hard-to-place risks, and Dryden and Company, which provides underwriting and claim services for Gibraltar.

The company's main foreign operation is Le Rober of Belgium, which handles its European business. Pru Re has no direct connections with Lloyd's.

Pru Re is a conspicuous absentee from the proposed New York Insurance Exchange. Explains Mr. Simon: "We are prepared to enter it if it seems like a wise thing to do. But so far we haven't seen enough hard information to make a decision." Nevertheless, Mr. Simon describes it as "one of the big noble experiments of the decade, and says his company is ready to apply to join "at the drop of a bat" if it wants to.

Pru Re's immediate business prospects are clouded by the softness of the reinsurance market. Mr. Simon says he expects earnings this year to be about the same as last but predicts that next year will be even less favourable. "It will take a bad experience to shake things up," he comments, adding that a turnaround is not likely until 1981.

## Setting off on its own

### TRANSATLANTIC RE

TRANSATLANTIC Reinsurance Company is a name that has yet to become widely known in the reinsurance business. But it is on the brink of emerging from a rather sheltered existence in New York, and its credentials could hardly be better.

Transatlantic began life back in 1952 and grew up as part of the American International Group (AIG), the highly diversified and internationally orientated insurance company. But it was "not very aggressive," says

its current President, Mr. Alfred Weber.

In January 1978, however, it was reorganised and recapitalised. AIG reduced its equity to 47.2 per cent, and farmed out the remaining 52.8 per cent to seven other insurance companies in the U.S., Europe and Japan. It received \$60m in capital, and is due to receive a further \$50m this December, so that by the end of this year Transatlantic will be a \$100m company.

For the first two years of its life—i.e. until the end of this year—all Transatlantic's business was to come from within AIG, in whose Manhattan headquarters it is housed. Other AIG units were instructed to offer all their reinsurance business to Transatlantic first, though they were not required

to conclude any deals unless the terms were right. Tbla explains Mr. Weber, introduced a strong market element into the relationship and was supposed to ensure that Transatlantic offered competitive rates.

It also helped Transatlantic to grow. In the first year of its new incarnation it wrote \$113m in premiums and expects to bring this up to \$140m this year. Profits last year were \$3.3m.

At the beginning of next year, though, Transatlantic is to sever this special relationship with AIG and set off into the outside world. It could be starting out at a tough time. Mr. Weber concedes that the reinsurance market has been weakened by the huge volume of new capacity set up in recent

years, a lot of it by foreign companies. And it will take a drop in interest rates plus on (or even two hurricanes) to turn the market round. Transatlantic specialises in catastrophe exposures which produce higher rates but can also make sudden huge demands when the earthquake or hurricane strikes.

Transatlantic will have no direct connection with the New York Insurance Exchange, even though AIG, through its chairman Mr. Maurice Greenberg, pioneered the project. Instead, AIG has set up its own syndicate, AIG Multi-Line Syndicate Incorporated, consisting of two of its subsidiaries—American Home Insurance and National Union Fire Insurance Company of Pittsburgh.

## Conservative approach

### INA RE

INA REINSURANCE is a subsidiary of the Insurance Company of North America, America's oldest stock insurance company, founded in 1792. The reinsurance operation itself was established as a separate entity in 1970-71, though INA had been doing reinsurance since 1946.

Today its domestic reinsurance business runs to about \$160m in premiums written, making it the fourth largest in the U.S. Organisationally, though, INA's international reinsurance activities (which run at about \$150m a year) are handled not by the reinsurance division but by the international division, which looks after all of INA's business outside the U.S.

INA Reinsurance has made a profit on domestic business in two of its last five years—1976 and 1978. It also reported a sharp drop in premiums written last year (\$195m to \$162m), but says that was because there were large inter-company reinsurance transactions in 1977, and certain classes of business were transferred in 1978. Without these factors INA says there would have been an increase in written premiums in 1978.

Chairman, Mr. Guy Patterson, describes his company's approach as "conservative," and comments: "We have been careful in taking on new business. We are not being too hungry." He believes, however,

that INA's business fortunes are improving even though the market is currently going through the soft phase of its traditional cycle. "Sooner or later the catastrophe will come which will firm the market up a bit," he says.

Mr. Patterson says the market has recently seen a large number of new entrants, particularly captive insurance companies which see reinsurance as an area where they can expand at low cost. They may also be acting in anticipation of new legislation which could force captive companies to diversify their interests more. But Mr. Patterson concedes that these developments bring new capital to the market which will be needed "further down the road."

INA is a founding member of the New York Insurance Exchange, along with a syndicate named The 1792 Company. Mr. Patterson says people may well ask why INA decided to join when it is already in the reinsurance business. His answer is that he believes that the Exchange is a good thing which should be supported. It will bring new capital and risk takers into the market at a time when inflation and an unsteady stock market threaten its capacity. It could also, in the long term, develop into a kind of U.S.-style Lloyd's which would increase competition and expertise.

But INA also has specific plans for its syndicate. Mr. Patterson says he hopes to team up with other companies on the Exchange, and bring in partners from around the world. INA has had several expressions of interest, and might also form companies to service exchange members.

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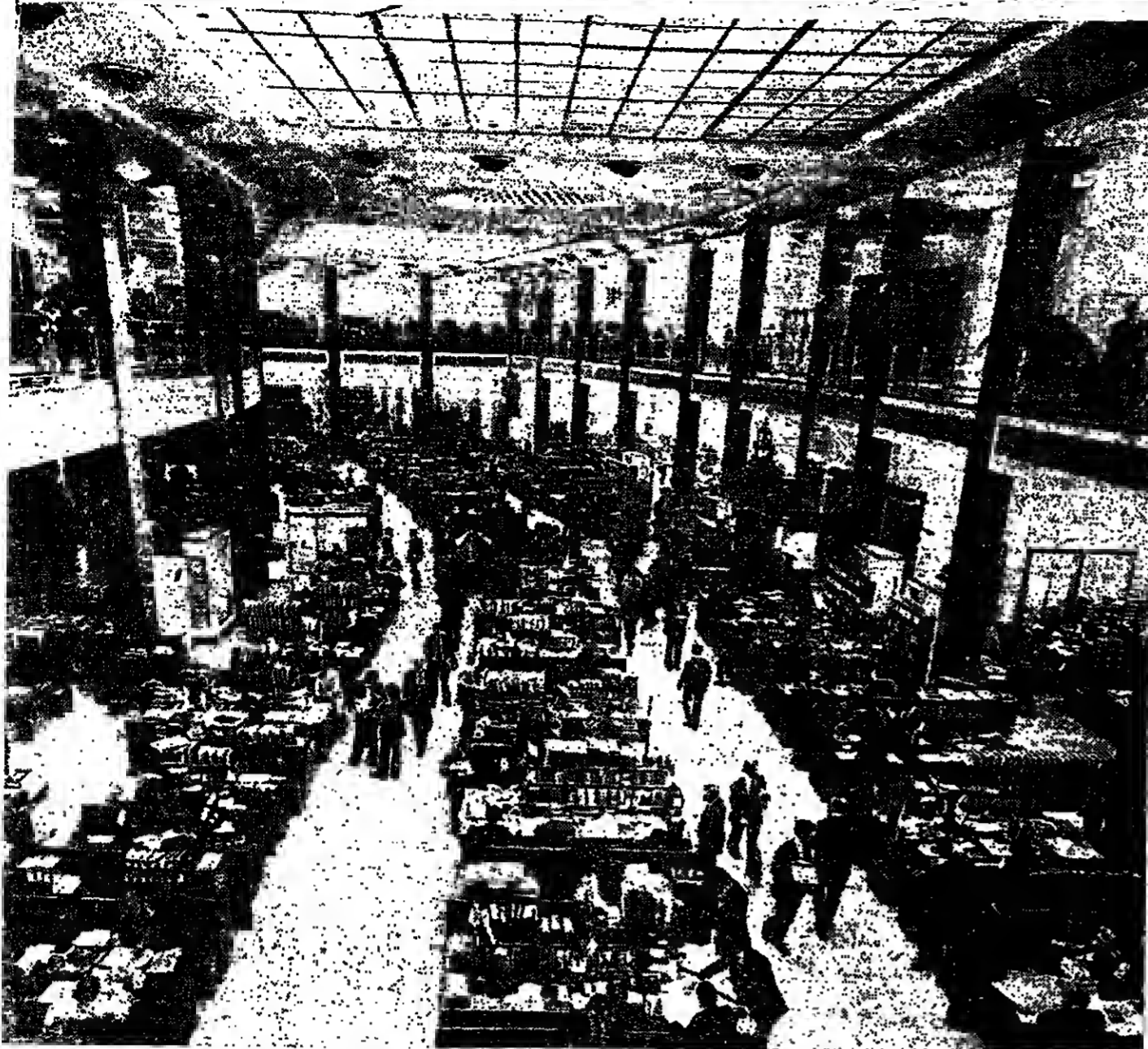
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M AND G

WITH NET premium income of £215m, the Mercantile and General Reinsurance Company is fast and away Britain's biggest reinsurance business. It is well over three times larger than its nearest UK rival, and nearly 70 per cent of its premium income arises overseas.

The company was founded and developed in the early years of this century by the Swiss Re, in conjunction with the Guinness family, and they retained the controlling shareholders until well into the 1960s. By then, M and G had reached a

size at which it was starting to compete with its main shareholder and so in separate stages it was acquired by the Prudential which today owns 100 per cent of the business.

However, M and G deliberately plays down its connections with its powerful owner, for sound business reasons. Unlike most UK reinsurance companies, M and G does not normally work through insurance brokers. Like its big brothers on the Continent, it prefers to work directly with the ceding insurance company, with which it aims to build up a close working relationship. As well as its mainstream reinsurance business, it offers a wide range of financial and administrative services to the direct insurer.

An individual class of business as the main unit of their marketing endeavour," says Mr. J. A. S. Neave, the managing director, "but we look more at the ceding company itself."

For this approach to work, M and G has to be seen to be completely non-aligned, and not in any way competing with its client. So it is managed and run quite separately from the Pru, and does business with it only on an arms length basis. "We are," Mr. Neave observes, "entire, in the equine sense."

Wide geographical spread

SWISS RE

THE SWISS Reinsurance Company is second only to Lloyd's as a force in international insurance and reinsurance. Although its gross premium income of SwFr 2.7bn is slightly less than that of Munich Re, Swiss Re has a wider geographical spread than any other major reinsurer.

Unlike most European reinsurance companies, which are trying hard to expand overseas, Swiss Re is broadly satisfied with the current spread of its premiums—63 per cent from Europe, 22 per cent from America, 13 per cent from Africa and Asia and 2 per cent from Australia. Nevertheless, the rapid appreciation of the Swiss franc and the Deutsche Mark have forced it to grow rapidly in America merely to maintain the balance of its portfolio of risks.

It derives about 30 per cent of its premiums from Switzerland and Germany, where it operates directly and through its subsidiary, Bavarian Reinsurance Company. Another subsidiary, North American Reinsurance Corporation, is the third largest reinsurer in

America. Swiss Re's other subsidiaries include Swiss Re (UK), which handles most of its London market operations, Canadian Re, Australian Re and Swiss-South African Re. Until 1968 it also had a controlling interest in Mercantile and General, Britain's biggest reinsurance company. Its direct insurance interests, which produced a premium income of SwFr 1.9bn in 1978 include the Switzerland General Group and the Magdeburg Group.

But Swiss Re's influence is probably felt most strongly in the developing countries, particularly in countries where the services provided by Lloyd's brokers and British direct insurers are relatively weak. Swiss Re's financial position has traditionally been conservative. Capital and free reserves of SwFr 397m greatly understate its financial strength, since there is also a "hidden surplus" of SwFr 488m, resulting from the difference between market and book values of investments.

Like all reinsurers, Swiss Re's official policy on currency risks is to match liabilities with assets in the same currencies as far as possible.

While there is undoubtedly some attempt to benefit from the strength of the Swiss franc, its investment portfolio reflects the spread of its business fairly

closely—21 per cent in U.S. and Canadian dollars, 73 per cent in European currencies (including 30 per cent in Swiss francs) and 6 per cent in yen and Australian dollars.

In fact Swiss Re finds the strength of its domestic currency a major headache. It has meant that no matter how hard it tries to expand overseas, its business and profits in Swiss francs appear static. Last year the gross premium income in its accounts declined by 9.5 per cent, despite a growth rate of 12.4 per cent in local currencies.

More seriously, its net profits fell from SwFr 75.6m to SwFr 71.5m and it reduced its allocations to the special reserve funds and the catastrophe reserve.

But shareholders have no need to worry. The traditional SwFr 100 dividend is covered 1.6 times by net profits. If on the other hand shareholders ever did get jumpy, there would be little they could do. The articles of association prevent any one person voting more than 10,000 shares—about 2 per cent of the capital.

Strong home base

MUNICH RE

WITH GROSS premium income of DM 6.1bn in 1978-79, Munich Re is widely reckoned to be the world's biggest reinsurance concern. Almost 100 years old, it has a position of enormous strength in the domestic German market as well as a network of subsidiaries and branches throughout the world. Its published balance sheet total is over DM 10bn, and if its assets were included at anything like their market value, its already substantial reserves would increase very considerably.

Another key feature of Munich Re is its relationship with the Allianz Insurance Company. The two are linked by reciprocal shareholdings of 25 per cent, and operate several important jointly owned companies, notably in the life and health sectors.

For all its strengths, however, the company is not immune from the pressures currently being felt by the world's reinsurance industry. In the German market, which accounts for around 80 per cent of its premium income, the company is feeling the impact of severe competition in the main classes of fire insurance, where rates have fallen by as much as two-fifths in the last five years.

In the early 1970s, Munich Re was able to respond positively to a spell of fierce rate-

generate 10 per cent of the company's premiums; South Africa and, most recently, the U.S., which each bring in around 8 per cent of premiums. Local development of this nature is likely to be extended in the future.

Total premium income has expanded sixfold over the last decade, a growth which must in part reflect the weakness of sterling. M and G does not think that its UK domicile has been a drawback over the period. Since as far as possible its assets and liabilities are matched, a weak currency only presents problems in the event of an underwriting loss in a hard currency area. Against that, the company says that there are real advantages in being based in the City of London.

cutting in Germany by leading a round of premium increases. But now it says that there is just too much capacity around for such firm action to be effective. An increasing number of direct insurers are writing reinsurance business—and overseas intruders—such as the big U.S. life companies—are fighting for a foothold in the marketplace.

The company's own international exposure has been limited by the impact of two world wars and a very strong currency. In 1977-78, for instance, a rise of 24 per cent in foreign premiums when expressed in local currencies translated into an increase of just 13 per cent in terms of the Deutsche Mark.

However, Munich Re professes to be broadly satisfied with its current spread of business, and certainly does not intend to buy foreign premiums at the expense of earnings. Half its foreign business arises elsewhere in Europe and the rest is spread across the world. Recent experience in aviation and transport has been very bad, and the company is happy about the fact that its exposure to foreign motor business is relatively small. But its results have been much better in foreign fire insurance, and in various technical classes of insurance.

Overall the company will probably show only a small profit on its reinsurance activities in 1978-79, or maybe even a loss. But a further advance in investment income should keep the whole enterprise moving forward.

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IT HAS been widely assumed that government control of, or involvement in, the reinsurance business is confined to Third World countries and that everywhere else reinsurance can be carried on freely and without significant restriction. This idea is often canvassed by politicians and even government trade officials themselves who, crying "monopoly" or "unfair discrimination," see the need to protect on behalf of their constituents against a ruling of a less developed country suddenly reserving all or most of some class of previously exported or re-insured business to their own national underwriters and reinsurers.

The politicians and officials either do not remember or conveniently forget that another government department just down the road—the Finance Ministry or the Revenue—has made rules that can affect their own country's and other countries' reinsurers to the tune of many millions of premium or claims dollars a year.

The assumption of Third World parity is also exploited by reinsurance professionals themselves who see a long-standing inflow of premium from a Third World country dry up as that country installs a single monopoly insurance corporation or introduces a requirement that direct writers, if any be left, seek all or most of their reinsurance protection from a central State reinsurer. How imprudent, they suggest, it is for any government so to arrange the affairs of a new or small developing insurance market as to deny insurers there free access to the life-giving waters of "international" reinsurance protection (meaning more often than not London and a few other principal centres) and the boon of almost limitless risk-spreading by onward cession and retrocession worldwide.

## Opposite

But, as an example of precisely the opposite situation, other professionals would cite the case of reinsurers in industrial country A who pay promptly the catastrophe claims of insurers in country B—possibly a less developed area—without having received adequate premium from B to cover those claims. Reinsurers in A often find that, to balance their worldwide books, they cannot call upon balances owed to them in industrial countries C and D, where cedents or retrocessionaries have already settled or are ready to settle quickly.

Unfortunately, government C is found to rule that outstanding premiums or losses owed to reinsurers in A in country C must be left exactly where they are, against future reinsurance settlements in that country. And government D requires that balances owed may not be remitted to A but must be invested or deposited in approved instruments, possibly well above the level of D's solvency requirements for insurers operating within its borders.

Here is a further example. Premium paid by an American

business corporation to a direct insurer abroad may be allowable against federal tax as a business expense (though not premium paid to its captive insurer if it has one). But premium paid by a U.S. insurance company for reinsurance protection abroad is subject to a tax levy.

It is of course perfectly true to say that, by comparison with direct insurance and direct insurers, reinsurance and professional reinsurers (though not usually treaty departments of direct insurance companies) have been subject to less control by government supervisors in most industrial countries. But while direct supervision of reinsurance is increasing somewhat, actually or imminently, in a number of advanced countries (or groups of countries such as the EEC), it is the growing range of indirect government interventions, mainly through legal, fiscal, exchange control and investment means which will increasingly engage the attention of experienced international reinsurers.

In the UK and some other European countries, to give first an example of changes in direct supervision, reinsurers have until now been subject to supervision only to the extent that they were regarded as no different from ordinary insurance companies writing the same authorised classes of business. Now, however, the European Community has proposed to separate and authorise reinsurance as a distinct risk and class of business.

This relatively small degree of

supervision—ostensibly little more than a re-labelling of the reinsurance business—appears to be intended as liberating rather than restrictive. It would follow the earliest of the EEC insurance directives, the Reinsurance Directive of a decade ago, which guaranteed freedom of trade within the then six-country Community for a type of contract to which professionals, not consumers needing protection, were parties on both sides.

## Agreed

The latest draft of the EEC Insurance Contract Law Directive of reinsurance, and international co-insurance and direct insurance arrangements, as not calling for restrictive safeguards. By contrast with consumer insurances, where the law of the country where the risk arises, the law of contract of a reinsurance arrangement will be that chosen and agreed to by the parties.

European and American reinsurance professionals concede that in some cases, though only a few, fairly drastic forms of government intervention in some developing markets could be beneficial. The creation of a central reinsurance corporation and the requirement that direct companies cede a proportion of their business to it, coupled with tighter capital solvency and reserving rules, can help to rationalise and stabilise markets with too many small and shaky units of direct capacity in them.

Success in this direction holds out the promise of better quality risks being ceded abroad for reinsurance by the central institution and, in respect of remaining business not caught by the compulsory cession, by surviving direct writers or independent reinsurers. It also helps to build secure capacity in the developing market into which further reinsurance retrocessions from abroad may be made with confidence. This is admittedly a somewhat idealised turn of events, which does not happen in many territories and cannot on the whole happen if nationalisation leaves only a single monopoly insurance and reinsurance corporation.

This year in particular both direct and indirect controls in Third World and industrial countries have caught the renewed attention of professional reinsurers, insurance economists and, as part of the consideration of barriers to service trade, inter-governmental bodies such as GATT and OECD. From the reinsurers' viewpoint the reason for this revived interest is easy to see. It comes at a time when the volume of international reinsurance required is growing rapidly but profitability on the business accepted is generally declining because of simultaneous accumulation of large catastrophe risks in the last year or two, competitive rate-cutting in many primary markets and the growth of official restrictions, mainly indirect, on the international reinsurance trade.

The interrelation between government controls and

reduced profitability in reinsurance formed a major theme of the Reinsurance Offices Association's fourth international seminar in Cambridge in March. At Cambridge the possibility of an international convention or compact between government authorities and reinsurance industries round the world was discussed as a possible means of minimising the adverse effects of state control and intervention. A similar proposal for the development of an advisory code within OECD's or better still GATT's discussion of the removal of barriers to service trade, was contained in a paper prepared for the independent Trade Policy Research Centre by the British insurance economist Robert L. Carter and Gerard M. Dickinson in May.

Many people engaged in the day-to-day business of international reinsurance or broking do not feel that the blanket approach applied to the elimination of barriers in merchandise trade can be made to work in the case of worldwide reinsurance. The tendency over the next few years will be for public control of, and intervention and participation in, reinsurance and direct insurance business and organisations to increase further. Many specialists believe that directing such interventions into the least harmful or better still most constructive channels will be largely a matter for patient negotiation, market by market, between reinsurance professionals themselves and the government concerned.

J. J. Pryor

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Forming a captive, instead of simply paying for losses out of cash flow, has three major advantages. It can save taxes, particularly if the captive is established in a tax haven, usually Bermuda or Guernsey. It forces the company to monitor its risks more closely, thus reducing its losses. And it enables those risks which the parent cannot afford to assume to be insured in the reinsurance market without going through a direct insurer.

Now that there are about 800 captives in Bermuda alone, with a list of parents that includes much of the Fortune 500, direct insurers have had no option but to swallow their pride and assist their clients in the formation of captives, in return for fees or for reinsurance. Meanwhile reinsurance companies, many of which also shunned captives, partly for fear of alienating direct insurers, are now realising that the direct insurers' loss has been, to a large extent, their gain.

This is because captives rarely keep more than 10 per cent of the risk they underwrite. The rest goes to reinsurers. The captive benefits because in the reinsurance market expenses are low and rates closely related to the loss experience of the parent company. Thus a company with loss experience which is very much better than the average can gain considerably from using a captive, even if it reinsures almost all of the risk. Reinsurers find that dealing with captives tends to be profitable business, for much the same reason. Unless the parent is prepared to use risk management techniques to reduce losses, there is usually little to be gained in forming a captive. So captives' loss experience tends to be very good and part of the benefit of this superior experience is inevitably passed on to the reinsurer.

Captives have to reinsure a much higher proportion of their risks than most conventional insurance companies. Even the largest captives are small fry in comparison with the major insurance companies which their parents would previously have used to carry their same risks. By their very nature all captives' portfolios are highly unbalanced, since they consist solely of the risks of one particular company. So a typical captive capitalised at, say, \$5m needs more reinsurance than an ordinary insurance company of the same size.

## Benefit

Reinsurers gain further because in their first few years of operation most captives need protection against an unexpectedly high frequency of losses, as well as against individual catastrophes. This makes it possible to assure the parent company's management that the captive's total losses will not exceed a maximum level agreed in advance. Protection of this kind is provided by aggregate excess of loss reinsurance, which

CAPTIVE INSURANCE companies, which are formed by larger industrial enterprises as a means of insuring their own risks, have until recently been regarded with deep suspicion by established insurers. Direct insurers shunned captives largely because they posed a threat to some of their best business. Captives are set up by companies that are big enough to assume the risk for most of their smaller losses themselves, without buying insurance.

An indication of the maximum amount of risk that captives can retain is provided by two recent disasters. In the fire at Ford's parts warehouse in Lincoln two years ago, for instance, Ford's captive, Transcon, was the primary insurer responsible for about \$200m of the loss. But after reinsurance its net retention was only about \$5m. Mobil Oil's captive, Bluefield Insurance, is believed to have paid for about \$7m of the \$50m worth of oil lost by the Atlantic Express off Tobago last July.

Bluefield and Transcon are, along with Exxon's Ancon, Gulf Oil's Inco and Oil Insurance Limited, a group captive owned by three other oil companies, by far the largest captives in existence. Most other captives have much lower retentions.

## Threats

But captives pose threats as well as opportunities to reinsurers. At a time when the world's reinsurance market is already suffering from excess capacity—and in particular an excess of small reinsurers who place their capacity in the hands of inexperienced underwriters and brokers—the captives are themselves entering the reinsurance business. They are doing this for three reasons.

First, the U.S. Internal Revenue Service (IRS), which has been looking for ways of attacking captives since the 1950s, when the earliest offshore captives were set up in Bermuda, fairly blatantly as tax avoidance vehicles. In 1977 the IRS published a ruling in which it based its opposition to captives on the fact that, unlike true insurance companies, they do not spread risk away from their parents. Premiums to a captive which merely insures its parents risks should be treated as capital contributions to an offshore subsidiary, the IRS argued and should not therefore be tax deductible. Loss payments from the captive back to the parent should be regarded as dividends or capital repayments.

While this ruling does not have legal authority, last year the first case against a captive, Canadian's Three Rivers Insurance, reached the Tax Court and was decided in the Revenue's favour, partly on the basis of the risk-spreading concept. Although a number of further cases which could reverse the IRS ruling are still pending, many captive managers have decided that the best way of defending their tax privileges is to engage in genuine risk spreading by insuring outside risks. Almost invariably this means selling reinsurance.

The second reason for a captive to look for outside reinsurance business arises after several years of successful operation. Eventually accumulated profits can expand the captive's capital to the point where its capital is not being fully employed in insuring merely the parent's risks. It has been estimated that in Bermuda alone there is enough insurance capital to support \$2bn of insurance premiums. The premiums retained by the world's captives after reinsurance are probably less than a third of this.

Thirdly, captives are sometimes pushed into the outside insurance market because their results convince the parent company's head office that insurance is a highly lucrative busi-

ness once the cash flow advantages are taken into account. This can be a dangerous line of thinking and several industrial companies which have pushed their captives into expanding too rapidly have had rude shocks after a few years in the open market. The experience of a captive in insuring the highly-protected risks of its own parent, over which it can exercise complete control, is a very poor guide to conditions in the open market.

This year two of the great success stories of the captive movement have suffered setbacks in their open market operations. Bellefonte Insurance, originally set up as a captive by Arco Steel, but now a fully-fledged insurance company with extensive operations in America and in London, has been raised in by its parent, after producing disappointingly high losses for several years. At Inco, the Gulf Oil captive which hired a former deputy chairman of Lloyd's to turn it into a major international insurer, two of the principal underwriters have resigned, after disagreements over a corporate plan.

The difficulty and expense of attracting first-class underwriters to Bermuda, coupled with the serious overcapacity in almost all lines of reinsurers, has made it hard for captives to find high quality reinsurance business on the open market. But captives intent on doing outside business have a number of easier options than setting themselves up as independent reinsurance companies. One is the "association captive," in which a group of captives arranges to take in each other's risks. This enables them to spread their risks and increase their retentions but still benefit from the favourable loss experience that captives in theory should enjoy.

Nevertheless many captive managers feel that captives could exert more pressure on their reinsurers to send them high-quality outside business. Reciprocity enables a captive to take advantage of what should be its superior loss experience in selling reinsurance, as well as in buying it. And since superior loss experience is a captive's most important reason for existence, this is the direction in which the captives are now likely to develop.

Anatole Kaletsky

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The last two pages of the survey contain articles on some of the main areas of reinsurance development around the world. Besides reviewing London and the Continental centres they look at the market among the emerging nations in the Far East, Middle East and Latin America, and groups forming there.

## Far East groups

EXPOSURES TO earthquake and other natural catastrophe risks in several Asian and North Pacific areas are big and must remain a burden on underwriting and government compensation funds in the foreseeable future. But despite an indifferent or poor loss experience in some parts of the region, the general run of Far East property and liability reinsurance seems likely to be profitable, thanks partly to the presence of one or two expanding investment markets.

The Far East and South-East Asian reinsurance markets are now entering a period of intense competition for business between government and inter-governmental bodies and private, mainly joint-venture, reinsurance groups. But the shape and circumstances of the regional markets suggest that, within this framework of competition, there will also be growing collaboration and business exchange between public and private enterprise.

### Backed

Interest currently centres on the UN-sponsored Asian Reinsurance Corporation, based in Bangkok and backed so far by eight governments.

The AsianRe management is headed by Gregorio Cruz Arnoldo, Philippines insurance commissioner, as chairman; C. N. S. Shastri, general manager of the nationalised General Insurance Corporation of India, as chief executive; and M. S. Wijesekera, of the newly de-monopolised Insurance Corporation of Sri Lanka, as deputy general manager. These men expect AsianRe to start live treaty business on January 1, 1980.

AsianRe, if it prospers, will necessarily take some years to have any significant influence on the market. Mr. Shastri was quoted as saying recently that he wants to develop a reinsurance premium income of just over US\$4m in the first underwriting year.

AsianRe's promoters and management, following the lead of their ultimate sponsors,

UNCTAD, are said to hope that the new Corporation will become a model for similar institutions elsewhere in the Third World. The extent to which it will become either an example in this way or commercially competitive (without excessive rate-cutting) of course remains to be tested. But the moment for its launching seems to have been well chosen.

The somewhat variably successful FAIR pool, until now run by the Federation of Afro-Asian Insurance and Reinsurance Companies from Cairo, could experience some disruption following the expulsion of the experienced Egyptian industry from both FAIR and the Arab Insurance Federation at the end of this year. Thirty-five of the 56 FAIR pool members are Asian. Attempts to form an Asian Reinsurance Pool in Manila in the past were not very successful, and another newcomer to the Far East reinsurance scene, the ASEAN countries' pool, at the moment under the management of the independent insurer Indrapura in Jakarta, is apparently in a more formative stage than AsianRe.

The eight founding members of AsianRe are Afghanistan, Bangladesh, China, India, Philippines, South Korea, Sri Lanka and Thailand. Each has subscribed \$500,000 to the issued capital and member countries have guaranteed that their national companies will cede to AsianRe a rather modest proportion of their business—a minimum of 5 per cent or \$500,000 a year whichever is larger.

It looks as though the success of this blow for Asian reinsurance "freedom" and, theoretically at least, hard currency saving will for some time to come depend substantially on the attitudes of the established markets. The latter are being asked to forego a small but presumably growing part of their annual \$100m underwriting and commission profit from the region while still arranging the retrocession of some business to top up the revenues of this

and other Asian operations and, as they see it, offering expertise on rating and conditions and training seconded personnel. On the last count, however, Asia Re believes it is self-sufficient and that underwriting and other technical and management skills can be recruited almost entirely within the region.

Setting aside large catastrophe claims, it is estimated that AsianRe and other reinsurers in the region will be operating within a framework of target profitability of more than 20 per cent. By contrast, reinsurance treaties of France and the UK are said to allow for a profit margin of no more than 5 per cent, West Germany 3 per cent and the U.S. 1 per cent.

### Potential

The general level of surplus theoretically attainable reflects the active investment market now available, notably in Singapore and Hong Kong, rather than underwriting profit, which tends to be variable; and on the other side high acquisition commissions, particularly in Singapore and the Philippines. But potential for overall surplus of reasonable proportions has lately attracted open market reinsurance organisations to a number of centres in the region.

Starting with the Singapore-owned Singapore Reinsurance Corporation (1973) and Reinsurance Management Corporation of Asia (1974), private enterprise newcomers now include two multi-parent reinsurers in Singapore, one in Hong Kong, and one in Manila, all launched last year or early this. Outside Asia Re in Singapore, sponsored by the local Asia Insurance Group and backed by leading insurers or reinsurers from seven other countries; and East Point Re, established in Hong Kong by Jardine Matheson for an international group of shareholders, are both notable for introducing French involvement in the Far East reinsurance scene for the

first time other than through agencies. ICS Re has similarly been sponsored by Reinsurance Management Corporation in Singapore. Insurance Corporation of Singapore and C. T. Bowring of London with leading Japanese, New Zealand and Finnish insurers among others. In the past an unstable direct market and doubts about security have frustrated the Philippines' aspirations to become a reinsurance centre for South-East Asia. Currently a new attempt is being made under the auspices of commercial brokers. The Philippine International Pool, launched almost two years ago, is managed by a Manila group called HLR Re Brokers which is owned jointly by the local broker Gotwaco del Rosario and the Hong Kong-based holding company of C. E. Heath of the UK, Hudig Langseveldt of the Netherlands and Rollins Burdick Hunter of the U.S.

While the expected China trade and development boom has yet to materialise, several of the new regional reinsurance groups have their eye on reciprocal business with mainland China. The State-owned People's Insurance Company (PIC) has already established exchange arrangements with the American International Group and, particularly for future offshore oil marine coverage, the Continental Corporation in New York. According to a statement by PIC managing director Ling Cheng-feng earlier this year, treaty relations with more than 600 reinsurers in 100 countries worldwide have also been concluded.

Elsewhere current interest focuses on the future role in regional reinsurance exchanges of the Japanese Reinsurance Company, de-nationalised last year, and the Sri Lanka free zone, which offers Bermuda-like offshore reinsurance facilities following the end of 15 years of local state monopoly of insurance and reinsurance.

J. J. Pryor

## Hectic pace in London

REINSURANCE CAPACITY in London has grown at a dramatic rate. In 1970 there were 44 members of the Reinsurance Offices Association; now there are over 90. Over the same period the number of members of Lloyd's, half of whose £2bn premium income in reinsurance business, has climbed from 6,000 to over 17,000. There are an estimated 220

companies (of which over 90 are British) actively writing reinsurance business in London. Included in that figure are a number of underwriting agencies and pools.

Perhaps reflecting the hectic growth of the market and the more competitive conditions, underwriting losses of U.K. reinsurance companies are estimated to have worsened

from £2.9m to £8m on marine, non-marine and aviation business between 1970 and 1978.

The growth of capacity has come partly from the development of overseas underwriting agencies and later of branches and subsidiaries by the major direct insurance companies. Their London head office officials usually had a unique knowledge of insurance practice and conditions throughout the world.

As local markets developed, the same companies, through their old connections, were able to attract reinsurance business to London in place of insurances they previously wrote direct.

London was able to offer a variety of different types of insurers and reinsurers: major tariff and independent companies, the fringe companies, consisting of overseas business through underwriting agencies, branches and subsidiaries; and major foreign insurance and reinsurance companies and the unique Lloyd's market with its broker network.

At the time of the reinsurance market's early development in London, the City possessed the advantages of a strong international currency, exchange control regulations favourable to international reinsurance transactions, and the backing of banking and other financial institutions experienced in the conduct of overseas business. There was also considerable freedom from Government interference in the conduct of insurance business, so encouraging flexibility in ratings and wordings of contracts and the establishment in London of foreign companies.

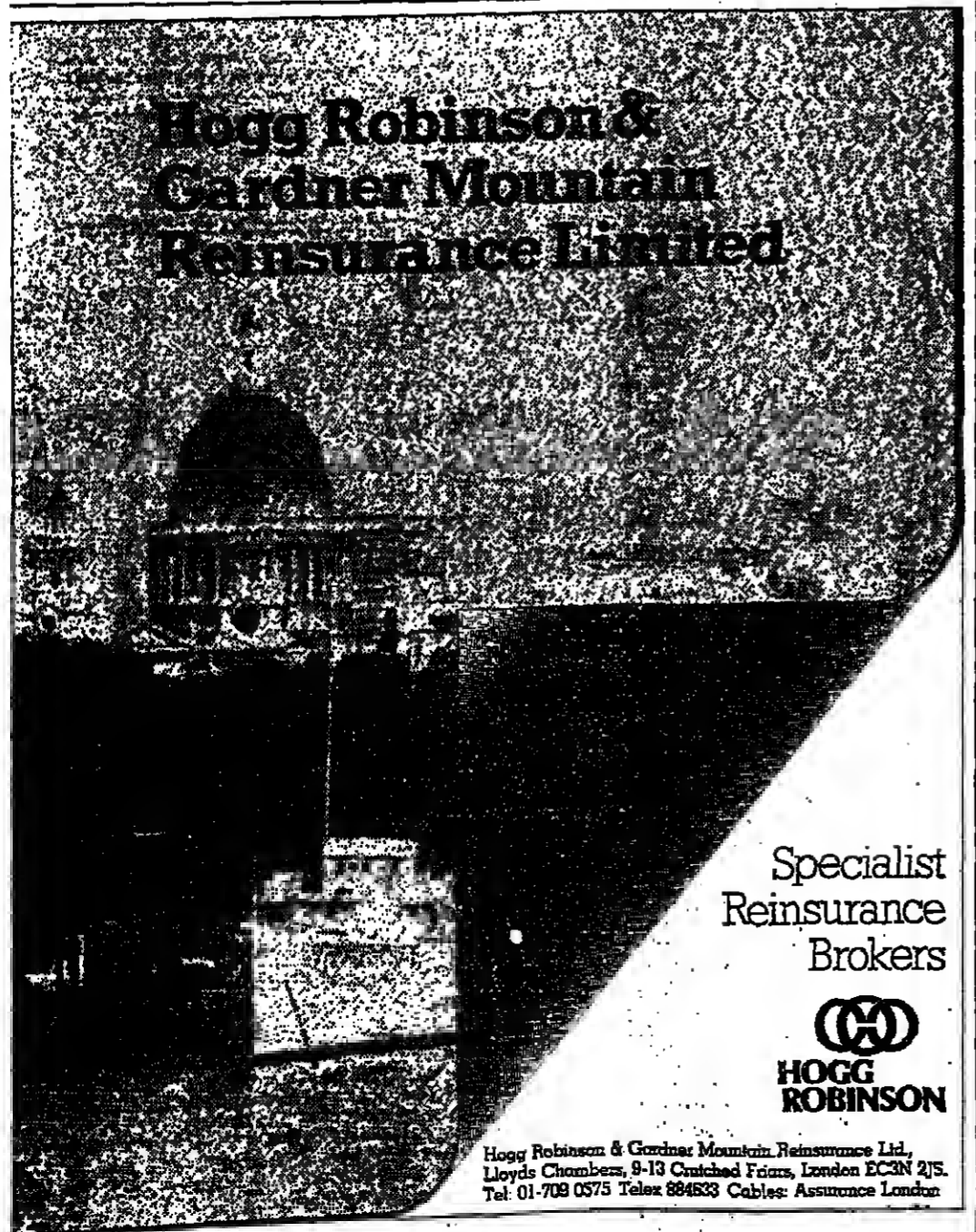
### Pickings

The growth of foreign representation in the London market has accelerated in the past few years partly because of the realisation of what an important insurance market it has become. It is after all in geographical terms the nearest European reinsurance centre to the important U.S. market, which produces over half of the world's insurance premiums. Moreover, the U.S. insurance community, particularly the brokers, have seen that there are rich pickings to be had in London.

The recent move by major U.S. insurance brokers to establish formal links with important Lloyd's brokers was not only formed out of a desire to establish international networks. An important consideration was the large amount of London market exchange business and therefore brokerage which passed through the Lloyd's brokers. Financially, the deals for profit pooling arrangements have a lot of appeal for the Americans.

John Moore

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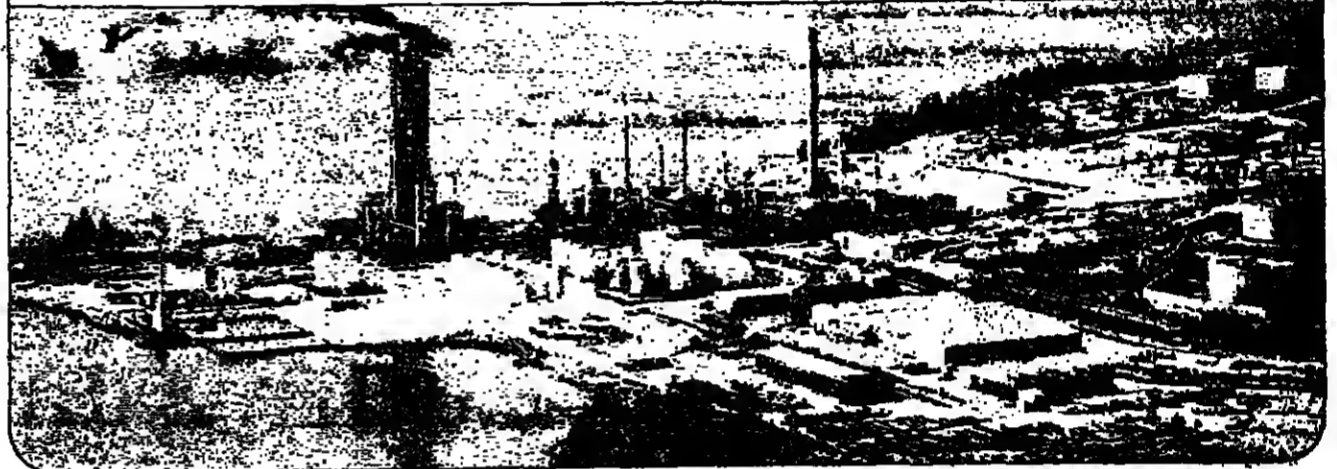
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# Middle East test of nerves

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THE MIDDLE East will in the next year or so present professional reinsurers and direct insurers alike with the most severe test of their judgment and nerve since underwriting of large trade and development risks in the region really began to take off after 1973. This applies especially to the region's Arab oil heartland, where writers of both direct and indirect business have had a generally poorer loss experience than many expected in the first five post-oil boom years. But reinsurance professionals with an interest in the area today need to keep a close eye on events and developments in the non-Arab perimeter states, Iran, Israel and Turkey.

The General Arab Insurance Federation (GAIF) was founded in 1964 to create an Arab insurance common market from Morocco in the west to Iraq in the east, within which new underwriting companies—private, national joint-venture or State-owned—could build up capacity for the optimum retention of premium in the region. When ten years later really large construction and transport risks started to come along, GAIF had to accept that a very substantial proportion of large project insurances would have

to be effected abroad, either directly through brokers, or through local companies which were set up, sometimes rather hastily, by foreign brokers or insurers, but with a majority shareholding in the hands of local entrepreneurs or public figures, or, more rarely, through existing regional companies with almost 100 per cent reinsurance abroad.

### Recognised

GAIF had already recognised, however, that reinsurance had a major role to play within the region itself. Permanent populations are low except in Egypt and outside that country and the Lebanon there was little or no middle-class demand for the "mass" personal insurances which feed the cash flow of general insurers and composite companies elsewhere. If, therefore, new insurers were to gain a share of the larger non-tariff risks that were beginning to emerge, and increase their overall retentions, adequate reinsurance protection had to be provided within an unrestricted Arab market.

For this reason GAIF between 1968 and 1976 promoted the formation of two regional general reinsurance

companies and five specialised reinsurance pools—for aviation, engineering, fire, marine hull and marine cargo—managed by existing insurers and reinsurers in various Arab capitals. The aim of these reinsurance facilities of allowing young direct insurers to spread their risks more evenly across the region and to increase their retention capabilities has been to some extent achieved. But the pools have been slow to develop, with too few insurers in too few countries willing to make substantial cessions or accept retrocessions from them. Partly for this reason, however, the five pools have mostly maintained a useful surplus on their smaller turnover.

Unfortunately, the failure of regional reinsurance to grow rapidly enough to secure a completely coherent and orderly market in the Arab Middle East is not the only source of imminent problems. For one, a politically inspired break between the Egyptian insurance industry, in many ways the most experienced in the market, and the rest of the Arab insurance community will inevitably produce some disruption. The rift will be complete by the end of the year. Mr. Aziz Sakr, the interim secretary-general

and a vice president of GAIF, said during a flying visit to London last month.

Dr. Sakr, who is also chairman of Arab Union Reinsurance in Damascus, one of the GAIF-sponsored companies, made it clear that the break is in line with Arab governments' decision to suspend all trade with Egypt following its signing of a peace treaty with Israel. London underwriters and brokers who conversed with Dr. Sakr believe the split will of itself have little immediate effect on either Egyptian or other Arab direct insurers' outward treaty relations with overseas reinsurers. For its part Egypt is in any case cautiously reopening its local market to domestic and foreign private enterprise in accordance with its new open-door investment policy.

But the Arab-Egyptian differences could produce some reservations abroad about placing inward reinsurance reciprocally in Middle East markets, a development which almost all Arab countries are anxious to foster. GAIF removed the Aviation Reinsurance Pool—the strongest of the five Federation pools—from the management of the Egyptian State-owned Mirr company and transferred it to

that of the Société Centrale de Réassurance in Casablanca, Morocco. It is also asking Arab insurers and reinsurers to lapse treaties involving Egyptian companies which normally come up for renewal in July, October or January.

### Clash

A further unfortunate development has been the recent clash between Arab, particularly Kuwaiti, mercantile interests and Lloyd's and London company underwriters over the effective surcharging of hull cover for ships operating in the Gulf, following American warnings of possible PLO attacks on shipping at the Hormuz Strait entrance. A Gulf States (and possibly Iranian) delegation is due to visit London to try to persuade Lloyd's to reverse its decision.

But according to Iraqi insurance sources the Arabs will in any case contemplate the rapid establishment of a local tanker reinsurance facility for vessels trading in the Gulf and owned by Arab groups or operating

under an Arab flag. A wider direct underwriting arrangement for Arab-owned tankers, generally for which a designated Arab direct insurer would obtain reinsurance protection regionally and abroad, has already been proposed for implementation by the end of the year by the Arab Maritime Petroleum Transport Company.

Elsewhere in the region, revolutionary Iran has complicated the reinsurance picture by adding nationalisation of underwriting directly to existing State control of reinsurance and a compulsory cessions requirement. All that can be said at this stage is that a general declaration by the Iranian central bank at the end of July, held out some promise of compensation for the state takeover and settlement of outstanding underwriting balances. In the latter case foreign insurers and reinsurers will presumably find themselves dealing, as before, with the State-owned reinsurance corporation, the Bimch Iran.

J. J. Pryor

# Latin American hopes

GALLOPING INFLATION, large payments deficits, too many private company promotions and low demand for primary insurance combined to force many Latin American governments in the 1950s and '60s to take a tight grip on their domestic markets. This has left the Latin republics with the somewhat dubious reputation of having invented State reinsurance monopolies and the legal requirement that all direct companies cede a substantial proportion of business to the State corporations and none abroad.

In the last year or two several republics have compounded the felony, so far as many underwriters abroad are concerned, by adding reservation of marine import and export cargoes to national flag or other designated vessels and usually attaching to this a requirement that all such cargoes be insured with national companies.

But recent economic developments in Latin America, notably Mexico's oil and Brazil's remarkable expansion, make it impossible for international reinsurers and reinsurance brokers to write off business possibilities in the region.

Besides Brazil and Mexico, international insurance interest currently centres on the Argentine, Venezuela and, for rather different reasons, Panama.

In Brazil, tightening of solvency requirements, government tax incentives for mergers and incidentally the beginning of compulsory fire insurance for most businesses (losses on which wiped out many small insurers) have provided the main driving force towards tidying up an incredibly fragmented direct market during the 70s.

Today, 93 insurers in all branches share a total premium income of some Cr 40bn (about \$2.5bn). Ten years ago 190 companies shared Cr 2m. In eight years, according to a report of the semi-state reinsurer Instituto de Resseguros do Brazil, technical reserves of the whole industry rose from the present-day equivalent of less than \$45m to more than \$850m.

Brazil's international reinsurance account is expanding on the back of greatly improved domestic business. With both the IRB and some of the larger direct groups active in overseas markets, reinsurance outward has increased from only \$400,000 in 1970 to \$180m last year. But after almost 100 years of overall deficits in the insurance item of the balance of payments, Brazil recorded a net surplus inward last year, as was the case also in 1975 and 1977.

A number of large comprehensive construction insurance packages, with overseas reinsurance protection, have been arranged by the IRB, notably the huge Itaipu River hydro projects, covered in collaboration with insurers in neighbouring Paraguay.

In Mexico, development of oil output will undoubtedly produce a greater demand for the coverage of large property and liability risks, onshore and offshore, than the local industry can absorb, even with the compulsory domestic reinsurance protection now required. Mr. Kurt Vogt, president of the Mexican Insurance Companies Association, believes that risk administration and loss control are now a priority for expanding industrial enterprise in Mexico, whether private or State-owned. Risk management, coupled with adequate insurance protection, should actually increase domestic demand for property and liability covers, he believes.

The apparent lack of coverage for liabilities resulting from the blown-out and still burning Ixtoc I wellhead in the Bay of Campeche presumably showed the Mexican authorities' lack of experience in organising such protection. Already, however, before Ixtoc blew, the State oil

corporation, Pemex, was negotiating comprehensive wellhead control loss and liability extensions for its Campeche operations.

In the other major oil State, Venezuela, both direct insurances and reinsurance requirements are likely to continue to increase. Two years ago Venezuela required subsidiaries of foreign direct reinsurance brokers to be transferred entirely to Venezuelan shareholders and last year introduced a tax disincentive to the cession of premium abroad; this levy, however, has now been modified to permit the free exchange of reinsurance between Venezuela and countries of the Andean bloc.

### Monopoly

Argentina presents a disappointing prospect with little current news of progress by the insurance industry and some financial civil servants in persuading the government of the advantages of modifying or even ending the 35-year reinsurance monopoly of the Instituto Nacional de Resseguros, proposed in 1976 by the Finance Minister.

In Panama, slow but steady progress is apparently being made in persuading Latin American and other foreign insurers and intermediaries of the viability of the country's programme under Law 72 of 1976 to offer itself as an international offshore reinsurance centre. Besides a locally managed pool and several Panama-incorporated and managed reinsurers, several foreign reinsurers have established branches in the republic. Approval of the entry of captive management companies into Panama has now been given.

J. J. Pryor

# Powerful entrants in Europe

THE PAST year has brought signs of tighter competition in the reinsurance industry at a time when the sums at risk have tended to grow ever larger. But the major European reinsurers remain convinced that business as a whole will continue to expand and that they will maintain their predominance despite some encroachment from new sources of competition.

These new sources are primarily the direct insurers themselves. They are moving into the reinsurance market with increasing vigour, either by way of reinsurance departments within their own corporate structures, by co-operation agreements with other direct insurers, or by setting up their own reinsurance subsidiaries. Britain's Royal Insurance and Assurance Generale de France are two notable examples of major direct insurance groups with their own reinsurance subsidiaries.

The major reinsurers take this new trend seriously and as it continues, as it seems certain to, it will become a significant challenge to their position in the market.

The reasons behind this trend in Europe are manifold. European direct insurers are now accustomed to a close co-operation on an international scale, and it is a small step from arranging a co-operation agreement with a foreign insurer to arranging to share the major reinsurance risks.

Moreover, the insurers in Europe's "hard currency" areas, among whom the British must now be counted, are anxious to increase their premium income in softer areas. The search for such opportunities has led them inevitably to the reinsurance sector.

But another reason for the trend is of double significance for reinsurers. It is that the direct insurers are now able and willing to reinsure a major portion of their conventional business areas—fire, motor and the like—themselves.

These conventional areas have in the past been good money earners for the reinsurers. It is usually unnecessary for them to worry about the risks being taken on; suffice it that the direct insurer is experienced and has a good record.

### Peak

But they are now finding that conventional insurance only comes their way when there is a problem—when the claims record is poor or costs are escalating. More and more their business is coming from the peak risk or catastrophe business—the nuclear plants, oil spills, jet aircraft fleets, pharmaceuticals and chemicals.

The first effect of this has been to force the reinsurers deeper into the specialist underwriting fields. The need for the reinsurer to assess these major risks himself has pushed costs higher. Some reinsurers are finding that it is becoming difficult for them to obtain the extra premium which they feel obliged to charge for such underwriting.

This cost pressure is felt all the more at a time when there is an increasing loss of conventional reinsurance to the direct insurers.

The continuing strength of the Deutsche Mark and the Swiss franc, together with the sustained recovery in the pound sterling, provide an

embarrassment for the major European reinsurers—although they are quick to deny any knowledge of it. The problem is that by writing reinsurance in weak currencies like the lira or the krona and meeting claims later on in strongly appreciating currencies such as the Deutsche Mark, the companies can in theory benefit from the currency movement.

But central banks in Europe, and in particular the Bank of England, will have no truck with insurers who appear to be speculating in currencies.

The reinsurers accept this view with relief because they feel that there are enough risks in their business without adding currency hedging to the list. Thus the attitude of the reinsurance industry remains "match liabilities with assets in each country."

The tightening of competition inside the European reinsurance market has further stimulated moves by the major West German, Swiss and French reinsurers across the Atlantic to the U.S., the world's leading market for insurance. Demand for reinsurance there has been voracious since 1974 and 1975 when the insurance industry's reserves collapsed at a time when there was a dramatic rise in liabilities.

This is changing as the American direct insurance market has pulled itself into better financial shape. Such a change would normally affect reinsurance rates and cause withdrawal of reinsurers from the market. But international reinsurers, having made a commitment to an important market, are not likely to withdraw in a hurry.

Terry Byland



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مركزنا الأول

MINISTERS CONSIDER CIVIL SERVICE CUTS

A dramatic change in the scope of government

THE FIRST Cabinet decisions on the scale and effects of planned reductions in Civil Service manpower cuts will be taken this week.

Lord Soames, the Lord President of the Council and the Minister in day-to-day charge of the Civil Service Department, is expected to take a package of recommended cuts in Civil Service spending and manpower to the Cabinet following a meeting with Civil Service union leaders today.

His task will be made more difficult by differences between Cabinet Ministers about the level of acceptable cuts in individual departments and perhaps by threats of industrial action by some of the Civil Service unions if the Government refuses to pull back from its plans for reducing public expenditure.

However, by seeking a review of staff costs in individual departments, prepared by senior civil servants and approved by Ministers, and by selecting a range of possible target savings 10, 15 and 20 per cent—the Government has indicated a degree of flexibility in deciding where the axe must fall.

Possibilities

The overriding concern has been to identify the possible areas for cutting expenditure in real terms by 1982, where necessary by reducing Civil Service functions.

Among the conclusions which have emerged from the review two appear to have particular significance.

Individual Ministers have accepted that the possibility of making savings by "trimming the fat" is limited, as Lord Soames agreed when the review was launched along with a three-month ban on recruitment in June. Instead the review has shown that if the Government is to achieve significant cost sav-

ings many of the services provided by the Civil Service to companies and the general public must be trimmed or abolished completely.

The potential for making savings varies considerably from department to department. Hence, Sir Keith Joseph, Industry Secretary, and Mr. John Nott, Trade Secretary, limited the options in their own departments to 10 and 15 per cent and ruled out the effects of a 20 per cent cut as unacceptable.

It is too early to assess the impact of the three-month recruitment ban which ended last month, although Civil Service Department figures show the total number of civil servants fell from 733,176 on January 1 to 724,000 on July 1.

If as is suggested in Whitehall the amount of "slack" in the Civil Service represented no more than about 3 per cent, then the recruitment ban has probably served simply to absorb the waste. The options exercise, however, has thrown up a wide range of possibilities for reducing civil service functions—and therefore manpower requirements.

For example, 10 per cent cuts at the Department of Trade would involve abolition of the Metrication Board, 24-hour notice instead of on-demand search facilities at the Companies Registration Office and a reduction in export promotion activity.

The activities of the Civil Service are therefore likely to be significantly changed as a result of the implementation of even the lowest range of cuts options.

The indications at this stage are that the Government will accept a flexible approach to individual departments, although senior civil servants are adamant that no department will be spared the spending cuts.

For example, the cuts im-



Face to face: Mr. Gerry Gillman, general secretary of the SCPS, Lord Soames, the Lord President, and Mr. Ken Thomas, general secretary of the CPSA.

posed on the Home Office and the Ministry of Defence are likely to be less severe than those in the Department of the Environment, but they will still be expected to contribute to the overall level of manpower cost reductions—by abolishing or trimming services or by transferring work to the private sector.

The Civil Service Department which was charged with coordinating the various options from departments was faced in some instances with delays in providing detailed estimates of the possible effects of the cuts.

The Ministers who have taken a sceptical view of the cuts exercise form the third of three distinct factions within the Cabinet. The other two groups consist of Ministers in favour of heavy cuts in their own departments and those like Sir Keith and Mr. Nott who have already expressed concern about the effects of cuts above 15 per cent.

Cabinet discussions are expected to extend over several meetings before final decisions are made. The Government will wish to reach agreement before the Conservative Party conference next month.

Whatever the outcome of the Cabinet deliberations the level of cuts will be carefully scrutinised by many outside central government. The local authorities in particular, already under instruction from Mr. Michael Heseltine, the Environment Secretary, to cut planned current expenditure by 5 per cent in 1980-81, will want to see whether similar reductions are made in central government expenditure during the same period.

The current annual Civil Service wage and salaries bill is

around £3.64bn—this being the figure included in the 1979-80 Civil Estimates and adjusted for the latest round of wage settlements and other factors. It is on this figure that the spending cuts will be made.

Civil Service manpower has fallen slightly during the past two years but since January, 1975 there has been an overall increase of about 30,000 staff. This moderate increase however bides a more significant increase in the number of non-industrial civil servants which increased by 10.7 per cent in the four years to January

1979. During the same period the number of industrial civil servants, almost 95 per cent of whom are employed by the Ministry of Defence, declined by 8.7 per cent to 167,000.

The increase in non-industrial civil servants has been largely in departments like the Department of Health and Social Security and Inland Revenue, where changes in legislation and growing unemployment has resulted in heavier workloads.

The civil service unions have estimated that the cuts could lead to the loss of up to 130,000 jobs if the 20 per cent option were adopted. The Government has made it clear, that even with the relatively high wastage rates in the service—currently about 60,000 a year—cuts of this size could not be achieved without some redundancies.

At their meeting today with Lord Soames union leaders will press for a commitment to "no compulsory redundancies." This is their goal but many union officials believe that the overall size of the cuts finally adopted by the Cabinet is likely to be closer to the 10 per cent rather than 20 per cent option.

They point to the rejection by Sir Keith and Mr. Nott of the highest option, and their claimed success in persuading Sir Geoffrey Howe, Chancellor of the Exchequer, to scale down proposed cuts in the Customs and Excise Department after a week-long work to rule by members of two unions.

With their experience of governments, however, the civil service unions are perhaps more aware than many in the TUC of the Government's determination to carry out its electoral mandate.

Some civil service union officials believe, too, that despite the fiery language of other unions last week at Blackpool—when the TUC unanimously approved a motion opposing the cuts, and suggesting such steps as a national day of action against them—that the civil service unions might find them-

selves alone in the front line in a fight with the Government.

The staff side of the Civil Service National Whitley Council, the unions' coordinating body, has already agreed a "minimum code" of action against the cuts, including a ban on additional overtime and on covering for unfilled posts, and backing any work given to outside clerical agencies.

The two largest unions, the Civil and Public Services Association and the Society of Civil and Public Servants, which said last week that they are prepared to take stronger action against the Government's economic policies, pose the most serious challenge to the cuts.

Disruption

Both have pursued a vigorous policy of industrial action this year, through six months of official disputes, which have included serious disruption of government and business cash flow, halting the issue of all computer-processed telephone bills for five months and impeding work in London magistrates' courts. They are now confident of their industrial muscle and the power given to them by the centralisation of Civil Service work and its increasing dependence on computers.

As part of the exercise of preparing their members and of trying to win the public over to what many union officials admit is an unpopular cause, the two unions are mounting a detailed attack on the Government's proposals for cutting back on central government.

Some officials believe that the spate of action this year might well have exhausted some of their members' readiness to fight—particularly those in the key computer areas whose effectiveness is greatest—and that getting members to act over staff cuts might well be more difficult than getting them out over pay.

Letters to the Editor

Trade union behaviour

From Mr. D. M. Attwood  
Sir,—The mention of Mr. Ernest Bevin in Mr. Christian Tyler's interesting article yesterday (September 3) prompts me to suggest that Mr. Moss Evans and his fellow union leaders and, for that matter, union officials at all levels, might benefit from reading some of Mr. Bevin's recommendations about Trade Union behaviour at a time when he was building up the TGWU earlier this century.

I quote just three of his comments from "The Life and Times of Ernest Bevin" by Alm Bullock, Vol. I (Heinemann):

1. "A movement is already about to employ the strike weapon for political purposes... It is both unwise and undemocratic, because we fail to get a majority at the polls; to turn around and demand that we should substitute industrial action." (Labour Party Conference, June 1909.)

2. "We say, if we are going to call upon the Trade Union movement to strike, then the people who have to take the strike action and be responsible for it should decide; it should not be foisted on us by irresponsible people..." (Also stated at the 1909 Conference.)

3. "There are between two and three hundred agreements—286 to be exact—held by this union. If the policy to be adopted now is that agreements can be made one day and broken the next—well, do it with your eyes open, but trade unionism is finished as an organised body for dealing with wages and conditions." (Union Conference, July, 1923).

D. M. Attwood,  
Old Cottage, Shoreham,  
Sussex, Kent.

Recovered revenue

From the Deputy Chairman, Inland Revenue.  
Sir,—Mr. Logdon (letters, September 5) gives four reasons why he thinks the Inland Revenue "cook figures to suit themselves." He admits that he does not know whether his allegations are true, but this does not stop him from drawing the wrong conclusions.

Of course some of the increased yields from investigation work, perhaps 10 per cent, are due to inflation. The other three "reasons" in Mr. Logdon's letter are quite untrue.

A. H. Dalton,  
The Board Room,  
Inland Revenue, New Wing,  
Somerset House, W.C2.

Withdrawal symptoms

From Mr. John C. Sawtell.  
Sir,—In view of the anguish caused by the continued and prolonged deprivation of the independent television service perhaps consideration should be given to its production elsewhere for relay into the British transmission system. While such an idea would presumably be an idea worth pursuing, it is at least, technically feasible it is, at least, technically feasible it might point to a further advan-

tage of satellite distribution of television signals.

Cost of the EEC

From Lord Bruce of Donington  
Sir,—I trust I may be forgiven for raising an eyebrow when, on reading your report (September 5) on the EEC Commission's acceptance of the fact "that Britain is paying too big a share of the EEC Budget." I lighted on the further observation that "This marks a big step forward for the UK in its long fight to reduce its share of net budget contributions."

What "long fight?" Until comparatively recently there has been but little disposition within "the establishment," including of course the media, to do very much more than acknowledge the existence of Britain's ever increasing net contribution to Community funds. Indeed as recently as May last Government Ministers were expressing "astonishment" at the size of the deficit which has been clearly stated in Government Estimates of National Expenditure since early 1977 and which have been repeatedly raised by me in both the European Parliament and Westminster since 1976. Since however the utterance of such statements was reckoned to be in rather bad anti-Communist taste, they were accorded no space and received reluctant attention only when the increasingly incisive papers put forth by Mr. Wynne Godley and his Cambridge associates could no longer be decently excluded from public discussion.

However, since the matter is at last out in the open, I must cavil no further. May I therefore suggest that urgent political and economic steps have to be taken in order either that Britain's continued membership of the EEC is turned into a viable and sensible course of action or that we re-align our international agreements on more traditional lines outside the Community.

With our Public Sector Borrowing Requirements inflated by the £1,000m net out of the pockets of the British taxpayer and with the current visible trade deficit with the rest of the Community running at an annual rate of £3,000m this is no longer a matter of academic interest but of national economic survival in any form consistent with the maintenance of a social and political cohesion fundamental to a democracy already under some strain.

Bruce of Donington,  
24-27 Thayer Street, W.1.

Death of trusts

From Mr. J. P. Pickering  
Sir,—As a small saver I would like to answer Tim Dickson's query Are Unit Trusts Dying? (September 1). I believe that Unit Trusts will indeed die insofar as the small saver is concerned. One of the sheer reasons for this is the chief one: it is virtually impossible for the spare time investor to make a choice from their number. A very cursory investigation shows that many of the Trusts offer Units which contain practically the same mix as other Trusts. How does one choose and in any case how does the small-saver find the

time to make a choice? There are but few Trusts which make the choice easy by reference to their lists.

Another factor which acts against the interests of the investor is the statement made by most Trusts that an investment should be a long-term one. I can only recollect one Trust Manager suggesting that it is wise to sell when one sees a profit that was: Mr. Potts of Chelsea Trusts. An investor who follows the advice of most managers will find that the value of his holdings goes up and down with the F.T. Index, he misses a profit and may sustain a loss even after holding on for years.

In defence of quangos

From the Deputy Chairman, Turner and Newton

Sir,—I differ strongly from the last paragraph of your leader (August 29) on the quangos, in which you question the value of the industry sector working parties set up under NEDO auspices. It is easy to deride these as talking shops, but their importance surely is that they are in fact virtually the only forum in which representatives of the relevant government departments, trades unions and management are able to discuss in amity the fundamental problems of particular industries. Some are attempting to go much further than this. For example, the Plastics Processing Sector Working Party, of which I am chairman, is involving the whole of its industry in a determined effort across a wide band of over 4,000 companies, three-quarters of them quite small. We have organised a series of seminars and are working together to help break down consumer resistance to the use of plastics, to boost exports and to improve productivity.

Business education

From Mr. D. J. Spurrell

Sir,—In your leader of September 4, "making cuts constructive," you refer to the curriculum in many polytechnics... seems better calculated to support the ambitions of staff to write learned papers and win promotion... as you state "Britain is... long on economic theory and short on business education."

Registration numbers

From Mr. A. Pollock

Sir,—In a few years' time the current combination of motor vehicle registration numbers will have reached the end of its alphabetic sequence and, presumably, the Department of the Environment will have to devise another series of characters by which vehicular ownership can be established. Has a new arrangement of letters and numbers been determined yet? Could not a case be made for introducing an alternative means of identification or, at least, one that transcends the limitations imposed by the periodic juggling with the 20 or so usable letters of the alphabet and numbers up to 999? A. Pollock,  
11, Deanhill Road, SW74

ment. Secondly, we as a society must be clear, and arrive at a consensus, about the objectives we wish to see for the education service. This is going to be more difficult, but is essential if policy making is to be constructive and consistent, and a proper balance maintained.

D. J. Spurrell,  
Head of Business Studies Department,  
Lancaster Polytechnic,  
Priory Street, Coventry.

GENERAL

UK: Zimbabwe Rhodesia constitutional talks continue, Lancaster House, London.

Sir Geoffrey Howe, Chancellor of the Exchequer, speaks at American Chamber of Commerce luncheon, London Hilton.

Sir John Methven, director general, Confederation of British Industry, addresses CBI luncheon, Central Hotel, Glasgow.

Union leaders in talks on Civil Service manpower levels with Lord Soames, Lord President of the Council.

Second day of engineering workers' national strike.

Civil Aviation Authority preliminary hearings begin at Connaught Rooms, WC2, on applications for renewal of licence for helicopter flights between Heathrow and Gatwick.

British Institute of Management annual report.

Marks and Spencer begins four-month programme of price cuts worth about £11m.

Pharmaceutical Society conference, Exeter University.

Sir Kenneth Clark, Lord Mayor of London, attends meeting of Committee to Review Functions of Financial Institutions at the Cuildhall.

Today's Events

Overseas: European Economic Community Foreign Ministers' Conference, Dublin Castle.

Second day of Bank of International Settlements meeting, Basle.

Mr. Husny Mubarek, Egyptian Vice-President, continues talks in Washington.

Mr. Moshe Dayan, Israeli Foreign Minister, continues discussions in Bonn.

OFFICIAL STATISTICS  
Central Government transactions (including borrowing requirement) (August).

COMPANY RESULTS

Final dividends: Herrburger Brooks, Staffordshire Potteries (Holdings), Stewart Plastics. Interim dividends: Bowater Corporation, Goslit, S. W. Farmer Group, Home Charm, L.N. Industrial Investments, Lyon and Lyon, Mannolls Group (Holdings), Ofrex Group, Peatons, Reckitt and Colman, Standard Chartered Bank.

COMPANY MEETINGS

Associated Leisure, The Dorchester, Park Lane, W. 12, Equity Consort Investment Trust, New Court, St. Swinfin's Lane, E.C. 2.55, Harold Ingram, 27, Newman Street, W. 11.30.

Advertisement for Sodastream featuring the headline "Astonishing things have been happening to Sodastream recently" and an illustration of a hand holding a Sodastream machine. The text describes the company's growth from 15 employees in 1973 to 250 employees in 1979, and its expansion into new markets. It highlights the Peterborough Effect, where the company's turnover tripled in a year. The ad concludes with the slogan "It must be the Peterborough Effect" and provides contact information for John Case, Chief Estates Surveyor, on 0733 68931.

# Home Charm 41% up and forecasting record

REPORTING A 41 per cent jump in first-half taxable profit Home Charm forecasts a fulltime record for 1979. Despite adverse weather the wallpapers, paints and kitchen and bathroom units group expanded profit for the six months from £25,291 to £1.18m on sales 38 per cent better at £19.32m.

Sales have remained at a satisfactory level in the second half. For 1978 profit was raised from £1.32m to a record £2.11m.

Stated earnings per 10p share for the half year were 1p higher at 3.6p and the net interim dividend is effectively increased to 0.7p (0.44m). After waivers on 4.23m (5.48m) shares, the cost of the distribution is £98,386 (£37,830). Last time an adjusted total of 1.429p was paid.

Tax for the six months took £69,959 (£462,560) leaving the net balance at £511,181 (£82,731). As already announced tax for the full year will be adjusted in accordance with SSAP 18 on deferred tax.

products (17 per cent of group turnover last year), on which it can earn a higher margin. However, with high development costs, it is unlikely that the group will be able to match 1978's 60 per cent profits rise in the current year. Around £2.8m looks possible—a rise of a third. At this level the shares, which have almost doubled in the current year to 126p, are on a prospective fully-taxed p/a of 13, a rating which is beginning to look on the high side. Taking a line through the interim dividend payment, the prospective yield is a mere 2.6 per cent.

was acquired in October, is doing exceptionally well and orders promise an outcome in excess of budget.

Also the order position at Hymatic Engineering Company is particularly strong and a custom built factory is to be bought to meet its expansion. This new factory should be available at the end of 1980 and satisfactory medium term loan finance has been arranged, the company states.

Tax for the half year was down at £106,000, against £188,000, leaving earnings per 10p share lower at 1.9p (2.8p). The net interim is effectively raised to 0.58p (0.37p) and the directors propose to review dividend policy at year end in the light of the removal of restrictions. Last time a total of 0.76p was paid from £0.95m record profit.

With the interim costing £83,000 (£42,000) retained profit emerged at £158,000 (£275,000). Asset value per share at half-time stood at 29.6p compared with 28.3p at December 31.

## Huntleigh falls by £170,000

AS FORESHADOWED in its last annual report 1978 first half performance at Huntleigh Group was undermined by losses at Setpoint. As a result taxable profit by the engineering and electronics concern dipped from £503,000 to £330,000 for the six months on sales up 50.6m at £4.9m.

In his 1978 review the chairman, Sir Joseph Hunt, warned that the investment programme at Setpoint, which is involved in the production of industrial weighing systems, would continue to be a drain on group funds and profitability during the build-up of business.

This subsidiary is expected to improve its position in the second half, but the current disruption in the engineering industry will hit the year's results at the Hymatic Engineering company and group cash flow.

At half-time all other group companies were performing well and, overall, were ahead of budget. The directors say that Micro Image Technology, the outstanding 34 per cent of which

was acquired in October, is doing exceptionally well and orders promise an outcome in excess of budget.

Also the order position at Hymatic Engineering Company is particularly strong and a custom built factory is to be bought to meet its expansion. This new factory should be available at the end of 1980 and satisfactory medium term loan finance has been arranged, the company states.

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## Elbar Ind. outlook worsens

Although turnover was better at £31m compared with £26.58m, pre-tax profits of Elbar Industrial dropped from £1,086,217 to £901,022 for the first six months of 1979. Interest charge rose from £249,400 to £361,925.

The directors warn that the outlook for the full year looks less promising than at the time of the annual report in May.

They then reported that the company had suffered a difficult start to 1978. Problems caused by the Ford strike had not been fully overcome by the end of March and were compounded by bad weather.

After tax of £468,360 (£564,833) half-yearly earnings per 50p share slipped from 13.97p to 13.25p. The net interim dividend is kept at 4p—last year's final was 6p on £2.2m pre-tax profit.

Trading profit on whisky was £1.25m and other activities, including interest and overheads, produced a deficit of £185,000. The share of the associate Comben Group matched the nine month figure at £1.1m.

After tax of £1.57m and £395,000 going to minority interests the half-time attributable surplus was £5.93m of which £2.55m was retained.

There are no direct comparisons with the latest interim profits

### HIGHLIGHTS

Imperial Group's lengthy search for a U.S. acquisition has resulted in a \$630m offer for Howard Johnson, and the Lex column assesses the strategy underlying the bid. At home BL has come up with plans to cope with the squeeze exerted by the strength of sterling and the deteriorating outlook for world trade. Elsewhere, Lex also looks at the recent economic trends indicated by the wholesale prices and retail sales figures for August. Elsewhere, Home Charm comes up with some reasonably impressive figures and Carlton reports half-time results. Comments are also made on Metal Closures, Revertex, Esperanza and Beatson Clark. There was also news yesterday that Harrison's Crossfield may make a bid for Parker Timber.

## Carlton Inds. tops £7.8m midterm

WITH A £5.00m trading contribution from lead acid batteries taxable profit of Carlton Industries amounted to £7.8m for the first half of 1979, compared with some £7.25m for the previous six months.

No mid-year results were published last time because of a change of year-end following 51.9 per cent control of the company being acquired by Hawker Siddeley in June 1978.

Sales for the six months to June 30, 1979, totalled £84.25m, comprising £39.36m from the battery side, £11.43m from whisky and £3.43m from other activities.

Stated earnings per 25p share were 22.4p, compared with 35.2p for the previous nine months, and the net interim dividend is 4p. For the 1978 period a total of 5.5p was paid from £10.65m profit.

Trading profit on whisky was £1.25m and other activities, including interest and overheads, produced a deficit of £185,000. The share of the associate Comben Group matched the nine month figure at £1.1m.

After tax of £1.57m and £395,000 going to minority interests the half-time attributable surplus was £5.93m of which £2.55m was retained.

from Carlton Industries although the group calculates that it made roughly £6.4m pre-tax in the first half of 1978. What is certain is that while Invergordon's margins were broadly maintained, the return on sales in the lead acid battery division fell by 3.8 per cent. Crompton Batteries, however, made no earnings contribution once again nor did KW Batteries, the Chicago manufacturer acquired last January. These new subsidiaries turn over £10m and \$10m respectively on an annual basis and Carlton is now looking for a positive contribution from each in its second half. Haddon-Oldham and Tungstone achieve a near 60 per cent return on capital and it will take some time before Crompton and KW are sufficiently modernised to reach that level of profitability. Carlton would not quibble with industry forecasts of 4.5 per cent decline in the total automotive market this year but claims strong demand for standby and motive power batteries which are probably worth some two-thirds of the battery division's trading profit. With, perhaps, £2.5m this year from Invergordon and another rise in associate income from Comben, the group should be capable of around £16m pre-tax where the prospective p/e would be 10.5 at 280p. A total dividend of, say, 7p net per share indicates a yield of 3.6 per cent.

comment

If Metal Closures achieves no more than maintained profits this year, a prospective p/e of just under 10 would indicate that the shares might have further to go after a 3p rise yesterday to 128p. But the severity of the current engineering strike makes a nonsense of any attempts at a forecast. All that the group can reasonably say at this point is that demand in July and August was moderate, although these two months are never particularly good. First half profits grew by 13 per cent, accompanied by a small improvement in margins to 9.3 per cent, despite a bitter inter-union dispute at Port Talbot in the early part of the year which clipped profits by well over £250,000. The effect of a consumer spending decline this autumn on 1979 profits would be mitigated by that demand in July and August. Despite a bitter inter-union dispute at Port Talbot in the early part of the year which clipped profits by well over £250,000. The effect of a consumer spending decline this autumn on 1979 profits would be mitigated by that demand in July and August. Despite a bitter inter-union dispute at Port Talbot in the early part of the year which clipped profits by well over £250,000. The effect of a consumer spending decline this autumn on 1979 profits would be mitigated by that demand in July and August.

# Metal Closures rises to £2.78m for first half

WITH TURNOVER ahead at £39.85m, against £27.44m, Metal Closures Group expanded pre-tax profits from £2.47m to £2.78m for the first half of 1979. In the last full year, a record £5.51m was achieved.

Mr. John Boden, the chairman, states that a continuation of the half-year trend for the remainder of the year could have been predicted, were it not for the uncertain economic outlook and the present damaging national engineering strike.

Earnings per 25p share rose from 5.48p to 6.14p. The net interim dividend is lifted to 2.2p (1.8p), but the chairman points out that this payment should not be taken as a precedent for the full year—last year's total was 4.7052p.

Profits attributable to ordinary holders for the period were up from £1.1m to £1.24m, after tax of £1.45m (£1.28m), minorities of £29,000 (£27,000) and preference dividend. The retained balance emerged at £793,000 compared with £717,000.

The group is concerned mainly in the manufacture and sale of metal and plastic products principally for packaging.

DIVIDENDS ANNOUNCED				
	Current payment	Date of payment	Corr. Total of year	Total last year
F. Austin	0.6	Nov. 9	0.45	0.78
Barton and Sons	1.4	Dec. 3	0.92*	2.56*
Beatson Clark	3†	Dec. 3	2.5	3.06*
Cantors	1.48	Nov. 5	1.3*	5.33
Carlton Inds.	4	Dec. 31	1.07	3.29
Elbar Industrial	1.07	Nov. 2	4	10
Esperanza	4.2	Oct. 29	3.64	5.64
Glendonan Inv.	1.25	Nov. 7	1.1	2.1
Home Charm	0.7	Oct. 29	0.41†	1.43*
Huntleigh	0.58	Oct. 30	0.47	0.76
Metal Closures	2.2	Nov. 5	1.9	4.71
Penland Inds.	0.27	Nov. 1	0.24	0.64†
Revertex Chem.	1.17	Nov. 12	1.17	3.44

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ For 9 months. § Includes additional 0.0275p for 1978 to be paid with interim.

## Cantors turns in £644,000

PRE-TAX profits of Cantors fell from £339,000 to £303,000 in the second six months ended April 28, 1979, but the retailer of general house furnishings, carpets and bedding, finished the year ahead at £644,000 compared with £520,000.

£864,000 (£141,000) for deferred profit.

After tax of £32,000 (£51,000) and extraordinary credits up from £44,000 to £113,000, available profits were £390,000 higher at £965,000.

The extraordinary items relate to special freehold property disposals; no provision has been made for any potential tax liability on the gains as it is intended to reinvest the proceeds in similar assets.

Stated earnings per 20p share rose from 6.51p to 8.63p, while a net final dividend of 1.475p effectively lifts the total payout from 2.0556p to 2.3p.

comment

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comment

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	1978-79	1977-78
Turnover	13,230	10,000
Trading profit	1,890	1,459
Overseas emoluments	90	84
Staff pensions etc.	28	24
Bank & other int.	196	178
Auditors remuneration	12	10
Operating profit	2,026	1,661
Deferred profit provision	386	141
Profit before tax	644	629
Taxation	52	51
Net profit	592	488
Extraordinary credits	212	46
Available	804	534
Prd. dividend	5	5
Profit after tax	799	488
Total retained	3,395	2,740

## Euronics distribution

Preferential creditors of Euronics, which has been in liquidation for six years, should receive a dividend of approximately 33p in the pound within the next six weeks.

In his report, Mr. J. D. Home, the official liquidator, says that he has now completed realising the assets and the accounts for the year to June have been audited. The creditors' meeting will be held on September 24. Secured and ordinary creditors are unlikely to receive any dividend.

# Esperanza improves to £3.85m

FOLLOWING the midway increase from £1.67m to £1.74m, profits before tax of Esperanza improved from £3.03m to £3.85m in the year ended March 31, 1979. Turnover and fee income was higher at £43.21m against £38.36m.

The level of trading profit in the first few months of the current year indicates further improvement compared with the same period last year, the directors say.

Earnings per 12½p share are stated as 14.3p against 12p and the final dividend is raised from 3.64p to 4.2p making a total of 6.4p against 5.64p.

companies. But the copper mine is being closed down and with rents are rising and the price of overseas currencies, Esperanza cannot be too sanguine about its final performance for the current year. The Board has raised the total dividend by 13.4 per cent this year, hardly a major increase but in line with company policy, and yielding 8.8 per cent at 107½, up 7p yesterday. This is covered just over twice. The stated p/e stands at 7.2, which is not very enticing.

## Hill Samuel

A further offer of units in the Hill Samuel Agricultural Property Unit Trust is being made on October 1. The issue price is £1816 per unit, giving an estimated initial yield of 3.2 per cent.

This fund enables pension funds and charities to invest directly in agricultural land without forfeiting their tax exempt status. It is the largest Cypriot copper profits and claimed tighter management control among the various group

12½ unitholders.

The managers state that farm rents are rising and the price of better land continues to edge upward, although at a slackening pace. The fund had purchased three more farms in the last six months, all being farmed in partnership with individual local farmers.

A new offer of units is also being made on the same date in the Hill Samuel Property Unit Trust at a price of 147.5p per unit. This price is a new high for the fund, and gives an estimated yield of 5.4 per cent. The trust is valued at over £63m with the portfolio being split, 46 per cent offices, 29 per cent shops and 22 per cent industrial.

The managers point out that there are substantial reversions due in 1980, so that the estimated yield is conservative. The managers have always pursued a policy of being fully invested and uninvested cash forms only 3 per cent of the fund. Recent purchases include warehouses in the Midlands and East Anglia and an office development in Kent.

comment

The figures from Esperanza are quite respectable in the light of difficult trading conditions and the strength of sterling. Pre-tax earnings are up by more than a quarter on 12.6 per cent higher turnover. This can be traced to a turnaround in the group's Cypriot copper profits and claimed tighter management control among the various group



### 'NO' TO DALGETY.

- \* Spillers shareholders have now received the formal offer document.
- \* Our prospects and asset strengths make this offer desirous.
- \* This bid is bad for Spillers shareholders, bad for employees and bad for customers.
- \* We will be writing to you fully in a few days.
- \* Do not sign the acceptance form.

\*The Directors of Spillers Limited have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate and they jointly and severally accept responsibility accordingly.

## FINTEL

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### PRESTEL IN BUSINESS

This one-day seminar will examine Prestel's current status and future prospects in the business market, and the scope of private viewdata systems. Leading speakers from the viewdata community include:

- Alex Reid (Post Office);
- Bryan Quilter (Granada TV Rental);
- Alex Korda (GEC);
- Mervyn Grubb (GKN);
- Nicholas Remington-Hobbs (Stock Exchange);
- Justin Dukes (Financial Times).

**WEDNESDAY, 17th OCTOBER 1979**

at the Cavendish Conference Centre in London.  
Bookings (£80 + VAT) to Brigitte Burnett, Seminar Division, Mills & Allen Communications Ltd., Broadwick House, Broadwick Street, London W1V 1FP. 01-439-9541.



Companies and Markets

UK COMPANY NEWS

**Beatson Clark slides to £0.8m in first half year**

MAINTAINED FIRST half sales of £10.48m against £10.25m reported by Beatson, Clark and Company, the glass container manufacturer, but pre-tax profits are nearly halved to £780,000 compared with £1.45m in the same period last year.

The directors blame transport difficulties earlier this year, an unexpected fall in UK demand for pharmaceutical bottles and a rapid escalation in fuel prices. In view of a lower than expected level of sales and a substantial increase in fuel charges, the Board expects results for the second half to be comparable with those for the first six months.

The interim dividend is stepped up from 2.5p to 3p on capital increased by February's rights issue and it is still the Board's intention to recommend a total of 8.4p for the year. The total last year was 7p from pre-tax profits of £2.38m.

Looking to the rest of 1979, the directors say they are seeking some improvement in demand and are obtaining additional business. In keeping with the undertaking last year, prices will be held until October 1 when they will be increased by an average of 15 per cent.

The first half profit is, after depreciation, £768,000 (£873,000) interest £122,000 (£48,000) and includes £79,000 against £140,000 provision in respect of stock inflation.

There is a tax credit of £186,000 (£238,000 charge) with earnings per share stated as 20p against 27p.

	1978	1979
Home sales	2,531	2,872
Export	2,578	2,578
Total sales	5,109	5,450
Trading profit	1,778	2,178
Depreciation	768	671
Net bank interest	122	140
Profit before tax	2,668	3,029
Tax credit	186	238
Net profit	2,482	2,791
Dividend	170	170
Increase in reserves	765	1,104

comment  
Beatson Clark has done worse

**BOARD MEETINGS**

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not given as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interims—Rowetter, Cosalt, S. W. Forman, L. K. Industrial, Lyon and Lyon, Magnolia (Moulding), Orlax, Pirella Göttsche, Colson, Harburgers Books, Staffordshire Properties, Stewart Planters.
---

**FUTURE DATES**

Aurora Holdings	Sep. 18
Boston Glass Hill	Sep. 18
Brown's Watson	Sep. 12
Corinthian Holdings	Sep. 18
Gary (Housing)	Sep. 12
Expanded Metal	Sep. 12
Friedland Deggart	Sep. 12
Grafton Warhaces	Oct. 15
Inverax	Sep. 18
Perry (Hosiery)	Sep. 12
Ryan's (Retail)	Sep. 12
Ryan's (Retail)	Sep. 12
Rio Tinto-Zinc	Sep. 15
Rowland Evans	Sep. 18
Schroders	Sep. 13
Sunlight Services Group	Sep. 25
United Newspapers	Sep. 25
Finals	
Capitals	Oct. 4
Cops Allin	Oct. 4
Conhurst Marketing	Sep. 19
Scholar's Group	Sep. 13
Second City Properties	Sep. 13
Sherrin Credit	Sep. 14
Tor Investment Trust	Sep. 14

Amended.

than expected with a 46.2 per cent drop in pre-tax earnings on turnover only marginally higher. The group has suffered a fall-off in demand for its pharmaceutical bottles; these account for an important share of group sales (over 50 per cent). Transport strike problems and higher fuel prices also contributed to the lack-lustre showing. To be fair, it should be noted that United Glass experienced an almost identical percentage decline in earnings this year, reflecting the sad state of the glass container business. But Beatson Clark has been busy with a programme of capital improvements designed to increase productive capacity; it raised £2.5m for this purpose

**Revertex down 29% midyear**

SALES OF Revertex Chemicals rose 10.7 per cent to £35.14m in the first six months of 1979, against £31.73m, but profits before tax showed a fall of 29 per cent from £1.81m to £1.28m.

Although at this stage, the year's outcome is difficult to predict, the directors have decided to maintain the interim dividend at 1.17p. Last year's total was 3.44p from pre-tax profits of £2.53m.

The reduced profits were due mainly to strikes, picketing and bad weather early in the year, higher interest charges and continuing losses from Revertex Acoustic Products.

The directors say the group will be strengthened by the ending of the Revertex Acoustic losses and the cash generated by its sale (already reported), but the extent of that improvement is bound to be influenced by the strengths—or weaknesses—of the UK economy this autumn.

Despite problems of rapidly increasing petrochemical raw material prices, the group has had reasonable success in maintaining margins, although in this respect the Harlow Chemical Company has had a difficult start to the year.

Part of this was due to the costs of the new factory which, however, is operating efficiently with improving volumes, the directors say.

Prodiflex has shown further progress in its contracting and materials divisions, but action taken in the plastics division has not yet been reflected in the results.

	6 months	1978
Turnover	35,140	31,730
Trading profit	1,258	1,718
Associated profits	305	278
Interest	482	263
Net profit before tax	1,279	1,877
Tax	880	863
Net profit	399	1,014
Minorities	310	212
Attributable	288	802
Extornd. debit	178	178
Interim dividends	167	167
Retained	14	487
Dividend		
Retained	253	154

comment  
Although Revertex is reluctant to assess prospects for the second half, the market was pleased with

the decision to hold the interim dividend given the near flat extraordinary write-off resulting from the sale of the loss-making noise control company. Clearly, with Revertex Acoustic Products out of the way, the worst is over, and there is every chance of a recovery to the 1978 profit level of £2.5m in the current year.

Sales to the paper industry are looking promising, while the demand for paint resins is being supported by a buoyant D-I-Y sector. Elsewhere, sales to the textile industry (around 40 per cent of profits) are holding their own although Europe is a weak spot because of cheap imports from the U.S. This is also beginning to affect the home market, especially in the carpets sector.

The other worry is the sharp rise in interest charges but borrowing should ease as the retail industry raw material prices, especially petrochemicals, have stabilised. Also, the sale proceeds of RAP will help. At 5p, the fully-taxed prospective p/e is roughly 8.8 while the yield is a solid 11 per cent, assuming a similar payout to the previous year.

Part of this was due to the costs of the new factory which, however, is operating efficiently with improving volumes, the directors say.

Prodiflex has shown further progress in its contracting and materials divisions, but action taken in the plastics division has not yet been reflected in the results.

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Prodiflex has shown further progress in its contracting and materials divisions, but action taken in the plastics division has not yet been reflected in the results.

Referring to the group's properties, Mr. Hyman emphasised to shareholders that the directors' valuation taking into account many valuable freeholds was far in excess of book values.

When this increased valuation, together with the unrealised profit reserve, was added to shareholders' funds, group net assets were over 250p per share, the chairman said.

**Northern Engineering Industries Ltd.**

Interim Results - 6 months ended 30th June 1979

Points from Review by the Chairman, Sir James Woodeson, CBE, TD.

- Design orders received for boilers for Heysham and Torness AGR stations and for the turbine-generators for Heysham. Manufacturing orders expected to follow.
- Trading Companies showing resilience in adapting and diversifying.
- First half results seriously affected by the difficulties at Reyrolle.
- The trend in principal overseas manufacturing companies continues to be favourable.
- Most of the Trading Companies have good forward order books - order intake is ahead for the first half of 1978.
- The second half of the year should show some improvement on the first half, although the Group results for the full year 1979 are bound to fall short of the figures for 1978.

	Half Year Ended 30.6.79	Half Year Ended 30.6.78	1977/78
Turnover	199,363	198,586	450,733
Trading profit	12,255	16,264	31,824
Profit before taxation	11,670	15,569	30,464
Profit attributable to NEI Shareholders (after taxation)	7,636	12,037	22,740
Earnings per ordinary share (excluding extraordinary items)	4.92p	6.89p	14.61p
Dividend per ordinary share	1.25p	1.25p	3.75p



Northern Engineering Industries Ltd.

NEI House, Regent Centre, Newcastle upon Tyne NE3 3SB. Telephone: (0632) 843191. Telex: 537900 (NEI NCL G).

NEI Bruce Peebles Ltd • NEI Clarke Chapman Cranes Ltd • NEI Clarke Chapman Engineering Ltd • NEI Clarke Chapman Power Engineering Ltd • NEI Electronics Ltd • NEI International Combustion Ltd • NEI John Thompson Ltd • NEI Parsons Ltd • NEI Reyrolle Ltd • NEI Thompson Colclough Ltd • NEI International Ltd • NEI Overseas Ltd • NEI Projects Ltd

**BANCA POPOLARE DI BERGAMO**

Head Office: Piazza Vittorio Veneto, 8  
Telephone: 392111 Telex: 300410  
BERGAMO (Italy)

Capital and Reserves at 30 June 1979 L 111,873,047,476  
Deposits: L 2,237,382,289,302 - 50,541 shareholders

2 Main Branches in MILAN and 1 Main Branch in BRESCIA and GENOVA

We are a Bank operating mainly in Lombardy, Italy's most industrialised region, which alone produces 45 per cent of national export sales, with the capacity to extend all our activities to the northern area. With 104 offices scattered throughout Lombardy, we have been, since 1869, at the service of a discriminating clientele, which has increased steadily with Italian industrial development.

Foreign Department: Telex 381675 - 301676  
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\* Partner of Gruppo NORDEST



**Strathclyde Regional Council**

£20,000,000  
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- and provided by  
Clydesdale Bank Limited Bank of Scotland  
Grindlays Bank Limited Kleinwort, Benson Limited  
Moscow Narodny Bank Limited  
Banco Central S.A. - London Branch  
Banco de la Nacion Argentina  
Bank of Tokyo and Detroit (International) Limited  
The British Bank of the Middle East  
The Sumitomo Bank, Limited  
The Long-Term Credit Bank of Japan, Limited

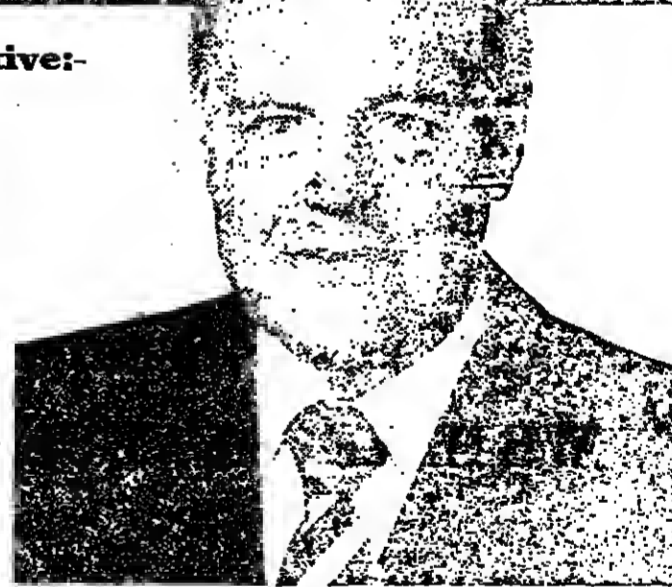
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Sir Robert Hunt, C.B.E. Chairman & Chief Executive:-

**"An outstanding performance... further growth expected."**

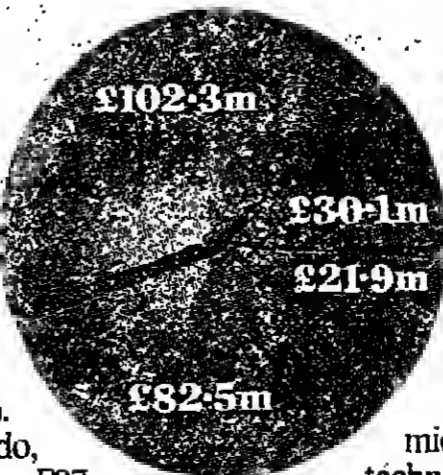


Group turnover up 31% abroad, 23% at home. Profit increased 24%.  
Orders 48% higher. To ensure future progress, capital investment lifted 50%.  
Dividend up 68%. Bonus issue 1 for 1.

**Divisional Sales**

**Mining**  
Another year of record sales to the National Coal Board. The division has expanded its overseas manufacturing facilities.

**Aerospace and Defence**  
Turnover 22% higher. Orders up 23%. The order book includes work on Tornado, European Airbus, Boeing 767, Fokker F27 and F28 and other major contracts.



**Industrial**  
In spite of reduced U.K. demand, considerable growth achieved overseas especially for railway wagon control.

**Electronics**  
Continued progress and expansion planned. Research and development of microprocessors and microelectronic technology is being intensified.

Results in brief	1978/79	1977/78
Turnover	£236,749,000	£188,441,000
Profit after interest but before tax	£31,176,000	£25,038,000
Profit after tax	£23,345,000	£17,847,000
Profit after tax per share	35.1p	27.5p
Dividend per share	7.5p	4.5p
Times covered by profit after tax	4.7	6.2

Copies of the 1978/79 Chairman's Statement, with the Report and Accounts available from: The Secretary, Dowty Group, Cheltenham, Gloucestershire.

The Annual General Meeting will be held at the registered office, Arle Court, Cheltenham on Wednesday, 10th October at 11.00 a.m. 1978



MINING NEWS

Companies and Markets

**CELESTION INDUSTRIES**

Mr. D. D. Prenn (Chairman) reports on the year ended 31st March, 1979.

**INCREASED TURNOVER**  
From £20.0 million to £32.4 million.

**INCREASED PRE-TAX PROFIT**  
From £1.2 million to £1.3 million.

**INCREASED DIVIDEND**  
From .75p last year to 1.0p.

**INCREASED SHARE CAPITAL**  
From £1.2 million to £4.7 million.

**INCREASED EXPORTS**  
From £5.1 million to £5.4 million despite adverse currency fluctuations.

Copies of the Report and Accounts may be obtained from the Secretary.

Celestion Industries Limited,  
130 Mount Street, London W1Y 5HA.  
Telephone: 01-499 5641

**NOTICE**

To the holders of the Floating Rate U.S. Dollar Certificates of Deposit due 8th March, 1982 of:



**The Sumitomo Bank, Limited**

Ground Floor, DBS Building,  
6, Shenton Way, Singapore 1.

We hereby certify that the rate of interest payable on the above-mentioned Certificates of Deposit for the Interest Period beginning on 5th September, 1979 and ending on 5th March, 1980 is 12½ per cent. per annum.

DBS-DAIWA SECURITIES INTERNATIONAL LIMITED

**INVEST IN 50,000 BETTER TOMORROWS!**

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE. We need your donation to enable us to continue our work for the CARE and WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

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**Prieska trebles profit but keeps cool**

BY KENNETH MARSTON, MINING EDITOR

AFTER A turbulent short career which began with its first production in 1972, the South African Prieska copper-zinc mine in the Anglo Transvaal Consolidated group cast aside the cares of low metal prices in the year to June 30.

Thanks to an average copper price received of \$834 per tonne, compared with only \$668 in the previous financial year, and a zinc price of \$723 against \$604, profits have soared to a high of R18.8m (£10m) against only R6m in 1977-78.

But with a touch of caution, no doubt engendered by the mine's previous hard times when finances were severely strained and loan instalments (due in U.S. Steel and Anelo-Vaal) had to be temporarily postponed, the chairman, Mr. R. P. Swemmer warns of the possible impact on metal prices of the cloudy world economic outlook.

Prieska has still to reach the dividend-paying stage (a major hurdle is the 1978/79 and, here again, the chairman, Mr. Swemmer points out that capital spending in the current year is likely to absorb about R10.5m).

He thus continues: "The uncertainties in the metal markets and the funding of the company's capital expenditure and prospecting programmes calls for the maintenance of a strong liquid position and dividend prospects must be seen against this background and the company's debt burden."

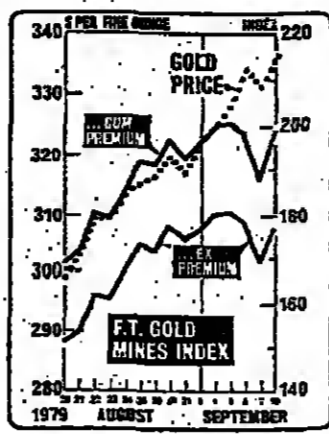
However, Prieska is now in much better shape than ever before and metal prices are still above the company's 1978-79 averages; copper is currently \$980 while the European producer price of zinc is still \$780 after having been up to \$845.

Having a tax loss of R22m Prieska has not yet entered the net and, while prospecting for further ore, it raised its reserves last year to 12.1m tonnes from 10.7m tonnes. While still having to fulfil its initial promise, Prieska is at least no longer a headache for its owners.

**EARNINGS MOUNT AT AFTON**

AS AFTON MINES, the British Columbia copper producer, moves towards the end of its first full financial year after the start of commercial production, earnings have continued to build up and the first bank loan repayments have been made.

The company, controlled by Teek Corporation of Vancouver, sells copper in BICC and Delta Metal of the UK under long-term



The gold price resumed its climb again yesterday and after touching \$338 per ounce closed at \$335.625 an ounce, \$4.25 higher on the day but still more than \$7 under the price traded briefly last Thursday morning. The advance, after the setback at the end of last week, attracted fresh buying of South African gold shares. There were sharp gains throughout the first and the Gold Mines Index rose 11.7 to 199.3. The ex-premium index was 8.6 higher at 177.4.

contracts. Commercial production started in May 1978.

Net earnings for the nine months to June were C\$4.7m (£1.5m) or C\$1.25 a share with sales revenue coming to C\$43.16m. During the period 7,000 tons of blister copper were produced. By-products were 19,742 ounces of gold and 83,120 ounces of silver—a hoody addition in view of the rise in precious metals prices.

The mine was financed in the first place by bank loans of C\$75m and loans from the UK consumers worth C\$15m. Afton disclosed in its third-quarter report that the first bank loan repayment of C\$3m had been made.

Operations in the mine and concentrator have been exceeding design capacity, and the smelter's capacity is now almost in balance with concentrator production, the company said.

**Mineral supply debate at IMM**

GROWING CONCERN about the UK's vulnerability in interruptions in the supply of strategic minerals has prompted the Institution of Mining and Metallurgy to organise a London symposium on the

availability of strategic minerals.

A spokesman for the IMM said that the list of speakers for the symposium, which will take place in November, has been completed. The symposium brings together specialists from industry, government and the academic world.

Subjects for consideration, range from the supply situation of specific minerals to stock-piling and the role of the Government. They reflect the feeling that public debate on a largely neglected area of policy has become increasingly urgent in the light of political uncertainty in some producing countries and a downturn in investment over recent years.

**Australian uranium newcomer**

AUSTRALIAN PROPERTY group Stock and Holdings is launching off a leg of the mining boom—a mining offshoot mainly involved in uranium, reports James Forth from Sydney.

Stocks intends to offer shareholders the mainly interest in its mining subsidiary, Central Coast Exploration, but will retain more than 20 per cent of the capital.

Shareholders will be offered three new ordinary shares to CCE, said to 50 cents, for each five Stocks shares, but the issue price is not disclosed.

No shares will be offered in the general public but existing shareholders of Stocks can trade their rights in CCE, which will be listed.

The prospecting is under preparation and the details are expected to be made public within the next four to six weeks, Sydney shareholders R-in and Co. will be the underwriters.

The main activity of CCE centres on a uranium field known as the Westport prospect, near Cooraytown, Queensland 600 miles from the US—operator in Pancontinental Mines' Jabiluka uranium deposit in the Northern Territory—has a 48 per cent interest in it.

The last report of Pancontinental produced 1,170 tonnes of indicated ore reserves with an average grade of 0.18 per cent uranium oxide, or 2,040 tonnes of uranium. Another 1,070 tonnes of ore contain 0.13 per cent contained 1,680 tonnes of uranium oxide.

**Berjuntai sees an improvement**

THE LARGEST of Malaysia's tin producers, Berjuntai Tin Dredging, expects the current year's production to be "slightly higher" than that attained in the year to April 30, 1978, when output totalled 4,126 tonnes. Production for the first four months of the current year amounts to 1,251 tonnes against 1,582 tonnes.

In the annual report Y. B. Rorik Abdul Ghafar Baha, the chairman, says that the increased output should reflect the No. 7 dredge working in higher grade ground.

The No. 8 dredge is expected to exhaust its available reserves in the Sungai Selangor area early in 1980 when it is to be transferred to the main tin mine via a pre-cut flotation channel.

Main modifications to the dredge will be carried out in fit it for the resumption of mining in the deeper ground within the main tin mine.

However, if negotiations for the acquisition of an area adjoining the Sungai Selangor are successful, the dredge will remain where it is now until about 1982.

In the Lower Perak Tin Dredging annual report the chairman, Mr. James Scott, says production in the current financial year is full significantly, reflecting continuing dredging operations in low grade ground and the planned shutdown of the dredge for modifications in the treatment plant during the last quarter.

He feels that if the tin price does not remain at its present high level it may not be profitable for the dredge to continue working the low grade area of the reserves. Alternative dredging schemes are therefore being considered.

Meanwhile, Borneo Consolidated produced 1,000 tonnes of tin concentrate last month, its best monthly output since July 1976—bringing its 11 months total production to 1,781 tonnes, compared with 1,551 tonnes in the same period last year.

Output at Penekain, although below the previous month's figure, continues to outpace that of the previous year with the total in the 11 months to end August of 230 tonnes more than double that of the comparable period last year when production reached 97 tonnes.

Am July June  
tonnes tonnes tonnes  
Gopong 174 157 158  
Lombong 20 18 18  
Lohk 20 20 20  
Penekain 33 42 42

In the August tin concentrate output figures announced by the eastern mines in the Malaysia Mining Corporation group, Berjuntai has done better thanks to the resumption of operations

with the No. 8 dredge on August 6. Of the other producers which are now well into their financial years, Tronoh has produced 1,437 tonnes for the first eight months compared with 1,621 tonnes in the same period of 1978.

Southern Kinta's five-month total amounts to 735 tonnes against 851 tonnes while that of Sungai Besi for the same period is 812 tonnes against 832 tonnes. The group's latest outputs are compared in the following table.

	Aug	July	June
tonnes	tonnes	tonnes	tonnes
Anson	140	134	83
Ayer Hitam	110	94	174
Berjuntai	327	264	223
Emmenang	43	31	45
Gopong	174	157	158
Kinta	20	18	18
Lombong	20	20	20
Malaka	207	272	274
S. Kinta Cons	170	151	174
Sib. Malayan	170	151	154
Sungei Besi	170	151	154
Tonkin Mines	28	27	25
Tronoh Mines	187	194	183

**Japan loan for the Copperbelt**

ACCORDING to Tokyo reports, Mitsubishi and Daiichi will provide the two major Zambian copper producers with loans totalling \$40m (£16m) to secure stable supplies of copper for Japan.

Mitsubishi said the money would be used in expansion and modernisation of the Northern Territory and Western Mining Corporation in Western Australia.

The executive decision is, however, a draft recommendation and will almost certainly meet stiff opposition, particularly from left wing unions.

The draft recommendation urged that supply safeguards be strengthened and restated the general opposition to development beyond Ranger and Nabarlek, which is discouraging news for Pancontinental and Nevada in the Northern Territory and Western Mining Corporation in Western Australia.

**Correction Notice**

The rate of interest in the advertisement below replaces that published in error yesterday.



**Hapoalim International N.V. US \$30,000,000 Floating Rate Notes 1977-1982**

For the six months September 10th 1979 - March 10th 1980 the Notes will carry an interest rate of 12 1/2% per annum.

Bankers Trust Company, London.  
Principal Paying Agent



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Companies and Markets

BIDS and DEALS

Parker Timber shares jump on Harrison's & Crosfield approach

Harrison's and Crosfield, the plantation group, has made an approach to Parker Timber which may lead to an offer. On the stock exchange Parker Timber's shares soared 30p to 235p, placing a value on the group of £13.7m. At one stage Parker Timber's shares reached 240p. Parker Timber, a timber merchant and manufacturer, recently reported pre-tax profits little changed at £2.3m for the year ending March 31, 1979, on a turnover of £51.7m. Last year Harrison's and Crosfield bought the 40.9 per cent of Parker Timber which it did not already own in a deal worth £12.5m. Sabah is engaged in the production of logs but in recent years its forests in the UK in the distribution of timber and other building materials have become important. In its last balance sheet for the year ending March 31, 1978 Parker Timber showed total net assets of £14.4m. For 1978 Harrison's and Crosfield reported pre-tax profits of £2.4m on turnover of £54.8m.

WINCHESTER TRUST

The directors of Winchester London Trust recommend an offer by Mr. Jack Gardner and Mr. Montague Fisher to purchase the shares of Winchester London Trust.

NAPP cannot meet Dalgety board

The Takeover Panel has told the special committee set up by the National Association of Remission Funds to study Dalgety's bid for Spillers that it may not seek a meeting with either Board. Such a meeting, the Panel has ruled, would breach a general principle of the Takeover Code which says that information in a takeover must be given to all shareholders. Meetings between selected shareholder groups and the Boards of companies involved in takeovers are sometimes allowed with special permission of the Panel but generally only if the shareholders are open to the Press and other shareholders. Any new information which might be forthcoming at such a meeting would also have to be circulated in other shareholders. In this case, the special committee represented on the special committee have opted instead to exercise their rights as individual shareholders to seek separate meetings with the Dalgety Board. They will then pool the views obtained at the meetings. Dalgety's Board will, of course, be required under the Code, not to disclose information to any one of them that it has not

PEARSON LONGMAN

Penguin Publishing, a wholly owned subsidiary of Pearson Longman, has taken control of Viking Penguin, the U.S. publishing firm, from S. Pearson and Son, Pearson Longman's ultimate parent company. Pearson bought the Viking publishing house in 1973 and at that time invested 22.5 per cent of it with Pearson Longman through Penguin. Now Penguin has subscribed a further \$4m for further stock raising its holding to 52.4 per cent. Pearson, who owns 63.6 per cent of Pearson Longman, will continue to own the remaining 47.6 per cent.

SHARE STAKES

London and European Group - On September 1, the date upon which M. Horzman joined the Board, he held a beneficial interest in 577,500 ordinary shares. Rush and Tomkins Group - K. P. Rush, director, has transferred 30,000 shares to the charities aid fund nominees. Moorgate Mercantile Holdings - G. J. Silman, director, has sold 14,000 ordinary shares reducing his holding to 877,214 (4.4 per cent). Noble and Land - Charles

Stewart Wrightson pulls out of farming

The company has also taken advantage of the strength of sterling and the relaxation of restrictions to repay further foreign exchange loans amounting to about £1m. GEORGE EWER SHARE BLOCK SOLD Vivier Investments, the largest shareholder in George Ewer, the motor coach operator and motor trade distributor, and an associate of Vivier, Trafalgar Travel have sold 4,480,000 shares in the company. In the last balance sheet it was reported that Vivier and Trafalgar held respectively 4.8m shares and 430,000 shares as at March 1 of this year. Their combined stake represented just under 30 per cent of the equity.

FOREST DALE

Forest Dale has received acceptance for its £282,840 offer for Southern Counties Hotels amounting to 96 per cent of the ordinary and deferred shares and 98 per cent of the preference shares. The offers have now gone unconditional and both the ordinary and preference offers are extended for acceptance on the same terms.

NO PROBES

The Secretary of State for Trade, has decided, not to refer the following mergers to the Monopolies Commission. Dickinson Robinson Group the remaining shares in Papeteries de la Couronne which it did not already own. Mr. T. P. A. Norman, Caparo Group, and Charterhouse Japhet/Berwick Timpco; Gasco Investments/s subsidiary, minority holding in Saint Pierre and Hannon Trust/Lindurries.

Portals Holdings Limited

Banknote and Security Paper, Water Treatment and Engineering, Property Results for the half year to 30th June 1979. Group Turnover 44,125, Group Profit before Taxation 4,509, Profit attributable to Ordinary Shareholders 2,140, Basic Earnings per Ordinary Stock Unit 12.08p. The half year Some advance has been made on all fronts and the results represent a good recovery from a slow start. The markets for our paper products have improved and the water treatment and engineering companies are making good progress.

The Charterhouse Group INTERIM REPORT

Table with 4 columns: Results, Half year ended, Half year ended, 12 months ended. Rows include Profit before interest payable, Development capital, Insurance broking, Engineering, Construction products, Distribution and services, Oil exploration and production, Central activities, Interest payable, Profit before taxation, Taxation, Profit after taxation, The bank, Profit after taxation & transfer to inner reserve, Group profit after taxation, Minority shareholders' interest, Profit after taxation attributable to the company, Earnings per ordinary share.

Results The attributable profit after taxation was slightly in excess of that for the comparable period of last year, despite a higher taxation charge. The profit before taxation (excluding the bank) showed an increase of 11 per cent. The bank Charterhouse Japhet had a successful half year with profit, after taxation and transfer to inner reserve, 28 per cent higher. Development capital The development capital companies achieved a considerable increase in profit. Insurance broking Results improved despite difficult international trading conditions and the strength of sterling against the US dollar. Engineering The difficulties of some export markets affected this sector severely and resulted in a considerable downturn. Construction products This sector would have shown still further improvement but for the haulage strike and severe weather conditions early in the year. Distribution and services Profit from distribution and services activities was maintained notwithstanding the sale of Edmondson Electrical in January 1979.

Oil exploration and production The results from the Thistle Field, which experienced technical problems during the early part of the year, include the benefit of the acquisition of an additional interest in the Field. Interest payable Additional borrowings to finance the further investment in oil and higher interest rates account for the increase in interest payable. Taxation The higher taxation charge includes taxation attributable to North Sea oil profits and higher overseas taxation. Outlook Although there is little evidence of any economic upturn and export markets continue to be depressed, this should be largely offset by higher oil revenues and improvements in sectors other than engineering. Pre-tax profits are therefore not expected to show much change from the previous year. Interim dividend The Directors have declared an interim dividend of 1.40p (1978 - 1.45p) per fully paid ordinary share. This will amount to £1,480,000 (1978 - £1,331,000) and will be paid on the 8th November 1979, to shareholders on the register on the 11th October 1979.

CHARTERHOUSE logo and address: Copies of the Interim Report are obtainable from Group Communications Department, The Charterhouse Group Limited, 1 Pancras Square, St. Pauls, London EC2M 7DH, telex 894276, telephone 01-248 3999.

Frab-Bank International Paris - بنك فراب الدولي - باريس. At its Annual Meeting of June 29th 1979 the Shareholders approved the accounts as of December 31, 1978. Net income for the financial year 1978 totalling FF 4,805,655.47 has been allocated to reserves. BALANCE SHEET (after appropriation of results) AS AT DECEMBER 31, 1978. Table with ASSETS and LIABILITIES columns in French Francs.

CENTROVINCIAL ESTATES LIMITED. US \$10,000,000 Medium Term Secured Loan. Arranged by HILL SAMUEL & CO. LIMITED. Provided by ANTONY GIBBS HOLDINGS LIMITED, HILL SAMUEL & CO. LIMITED, LAZARD BROTHERS & CO., LIMITED, N.M. ROTHSCHILD & SONS LIMITED. September 1979.

MINING SUPPLIES LIMITED

(Designers and manufacturers of mining machinery, forgings and steel alloy castings. Structural and electrical engineers)

Record of Growth

Table showing Sales and Pre-tax Profit for 1970, 1974, 1978, and 1979. 1979 sales: 20,429; 1979 pre-tax profit: 2,273.

Reporting to shareholders Mr. A. Snipe, Chairman and Managing Director said: Mining Supplies Limited made a good contribution to overall turnover and profit...

David Dixon

& Son Holdings Ltd. Textile Manufacturers

RECORD YEAR IN 1979

- GROUP TRADING PROFIT: £863,000—up 76%
EARNINGS PER SHARE 41.5—up 83%
DIVIDENDS PAID PER SHARE 8.5—up 129%
ASSETS PER SHARE 226p
ORDER BOOK HIGHEST EVER

Copies of the 1979 Report & Accounts are obtainable from—The Secretary, York Mount Suite, Dudley House, Upper Albion Street, Leeds LS2 8PN

LASMO negotiates first two overseas offshore oil ventures

FOR ITS first overseas offshore oil exploration ventures London and Scottish Marine Oil Company has turned its attention to the United Arab Emirates and the Philippines.

Interim lifted 53% by Barton

A 53 PER CENT increase in the net interim dividend and a promise of a significant rise in the final payment is announced by Barton and Sons, tube manufacturer and engineer, for 1979.

F. Austin static in second half

SECOND-HALF taxable profits of F. Austin (Leyton), furniture manufacturer, were down slightly from £197,000 to £185,000.

Liverpool Post closes offshoot

Liverpool Web Offset, the contract printing subsidiary of the Liverpool Daily Post and Echo, announces the closure of its operations later in 1979.

Engineering dispute hits EIS in second half

A SLIGHT improvement in taxable profits from £874,900 to £901,800 is reported by Electrical and Industrial Securities, industrial holding company, for the first half of 1979.

Problems in the countries of its principal customers continue to cripple trade at Finch Watson, where turnover was much reduced and only a small profit was earned.

Costain Group Limited

INTERIM REPORT

Group Results

Table with 3 columns: Item, Six months to 30 June 1978, Year 1978. Includes Turnover, Profit before taxation, Profit after taxation, Available for ordinary shareholders, Amount retained.

In accordance with previous practice, overseas currencies have been expressed in sterling in the half year figures at the rates of exchange ruling at the previous year end.

Mr. J. P. Sowden, Chairman, reports: For the six months ended 30 June 1979, the unaudited pre-tax profits of the Group are £17.15 million, somewhat ahead of the amount reported for the similar period in 1978.

Whilst some activities are currently performing less strongly than in recent years, I still expect the outcome for the year 1979 to be as good as that for 1978.

Since 1 August 1979 Government constraints on dividend payments have been removed, it is now possible to revert to proper commercial criteria in the formulation of dividend policy.

With this in mind the Directors have declared an interim dividend of 4.0p per ordinary share of 25p, payable on 19 October 1979 to shareholders registered on 21 September 1979.

The Directors would expect, in the absence of unforeseen circumstances, to recommend a final dividend for the year of not less than the 4.0p payable as interim dividend.

The total dividends paid in respect of 1978 amounted to 3.0457p per share.

COSTAIN

Britain's leading international construction group

Costain Group Limited 111 Westminster Bridge Road, London SE1 7UE

Chairman's statement

Prieska Copper Mines (Pty) Limited

(Incorporated in the Republic of South Africa)

Record profit, but metal prices outlook uncertain

—Mr R. T. Swemmer

The profit of R18 805 000 (1978: R5 937 000) comfortably exceeded the record profit of R13 667 000 earned in the 1977 financial year.

The price of copper wirebars, as quoted by the London Metal Exchange, moved ahead strongly during the year and from a low of £688 MT at the beginning of July 1978 reached a peak of £1 056 MT in March 1979.

The European producer price for G.O.B. zinc increased at relatively short intervals from \$550 MT at the start of the financial year to \$845 at the end of the year and the average price received was \$725 compared with \$604 for 1978.

Capital expenditure during the current year is expected to absorb some R10 200 000, which will be spent mainly on the completion of the sub-level shaft, the deepening of the Hutchings shaft and related development work, and on further exploration.

Attention has been drawn in the past to on-going prospecting work in the mine's orebody and its environs and during the year expenditure in this

connection amounted to R741 000. Due to the folding of the orebody at a depth of about 1 000 metres and the poor mineralisation disclosed by drilling to date on the upturned limb, there appears to be little likelihood of proving significant tonnages of exploitable ore in the immediate vicinity of this upfolded portion.

A long-standing company objective has been the development of the skills and abilities of all employees and to this end a Code of Employment Practice has been adopted which underscores our determination to realise this objective.

28 August 1979

The annual general meeting of members will be held at Anglovaal House, 56 Main Street, Johannesburg at 11h00 on Tuesday, 9 October, 1979.

This Advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland

Bell Canada

Can. \$60,000,000

10 1/2 per cent. Debentures, Series DH, Due 1986 Issue Price 100 per cent.

The following have agreed to subscribe or procure subscribers for the Debentures:—

- Union Bank of Switzerland (Securities) Limited
A. E. Ames & Co. Limited
Crédit Lyonnais
Dresdner Bank Aktiengesellschaft
Hambros Bank Limited
Kredietbank International Group
Salomon Brothers International
Wood Gundy Limited

The 60,000 Debentures of Can. \$1,000 each constituting the above issue have been admitted to the Official List of The Stock Exchange in London subject to the issue of the Debentures. Particulars of the Debentures and Bell Canada are available from Exel Statistical Services Limited and may be obtained during normal business hours on any weekday up to and including 21st September, 1979 from:—

W. Greenwell & Co., Bow Bells House, Broad Street, London, EC4M 9EL
Williams de Broë Hill Chaplin & Company, Pinners Hall, Austin Friars, London, EC2P 2HS and The Stock Exchange in London

HENDERSON-KENTON

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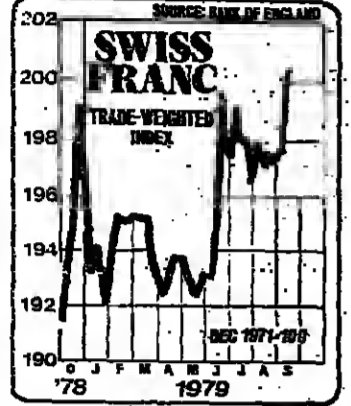
Table showing financial performance: Turnover £26.4m up 17.5%, Operating Profit £3.1m up 45.5%, Profit before tax £2.1m up 45.1%, Earnings per share 21.4p up 63.3%, Total Dividend Distribution up 104%.

The 1979 Report & Accounts are obtainable from the Company Secretary, Henderson-Kenton Ltd, Blue Star House, Highgate Hill, London N19 5PF. HENDERSONS in Scotland & KENTONS in England & Wales.

CURRENCIES, MONEY and GOLD

Pound eases, dollar weak

STERLING eased slightly against most major currencies yesterday, while the dollar recovered from its lower levels...



stronger currencies, notably the Deutsche Mark, speculation over a possible realignment of currencies within the EMS increased...

Table titled 'EMS EUROPEAN CURRENCY UNIT RATES' showing exchange rates for various European currencies.

Table titled 'EXCHANGE CROSS RATES' showing exchange rates for various international currencies.

Table titled 'EURO-CURRENCY INTEREST RATES' showing interest rates for various Euro-currency deposits.

INTERNATIONAL MONEY MARKET

Bank of France ups rates

In a move to bring its minimum lending rate in line with prevailing money market interest rates the Bank of France increased its discount rates for Treasury bills yesterday...

UK MONEY MARKET

Large assistance

Bank of England Minimum Lending Rate 14 per cent (since June 12, 1979) Day-to-day credit was in short supply in the London money market yesterday...

Table titled 'LONDON MONEY MARKET' showing various financial rates and indices.

THE DOLLAR SPOT AND FORWARD

Table showing dollar spot and forward rates for various countries.

THE DOLLAR SPOT AND FORWARD

Table showing dollar spot and forward rates for various countries.

CURRENCY RATES

Table showing various currency rates and movements.

OTHER MARKETS

Table showing other market data and rates.

WORLD VALUE OF THE POUND

The table below gives the latest available rates of exchange for the pound against various currencies on September 10, 1979...

Large table showing the world value of the pound in various currencies.

Advertisement for Thomas Cook Travellers Cheques, featuring the brand name and a logo.

Large advertisement for Krung Thai (Cayman) Limited, featuring financial products like U.S. \$25,000,000 Guaranteed Floating Rate Notes due 1984.

THE IBM/MCA VIDEO DISC VENTURE

Linking computer and consumer markets

BY MAX WILKINSON

THE NEWS that International Business Machines, the \$21bn giant of the computer world, is moving into consumer electronics will send a shiver down the spines of some competitors.

IBM has announced that it is to set up a joint venture with MCA of the U.S. to make video disc players, the television equivalent of the gramophone turntable.

Philips. Broadly there are three different systems of video disc under development. The backers of all the systems are hoping that their own type will emerge as a world standard.

The most sophisticated is probably the Philips/MCA/IBM system which uses a laser (high intensity light beam) to shine on a spinning disc.

They use a mechanical pick up arm but they sense electrical variations in the disc rather than mechanical vibrations.

The joint venture into video disc players by International Business Machines and MCA marks a big step in the competitive area of high technology.

potential advantages. The disc can be protected in a plastic sleeve and therefore can last for ever.

This is where IBM comes in: it has also been researching video disc technology for a completely different purpose.

The reason that the computer industry and the home entertainments industry can make use of a basically similar machine is that video discs are recorded in the computer language of digital pulses.

It seems likely that the impact of technology from the fast developing computer industry will help to accelerate trends.

happens ten to one. This means clearly that high development costs could be more rapidly amortised, so that consumers could get a cheaper product more quickly.

This will be very important in the take off phase of the market when video players are still struggling to become generally accepted.

In the longer term, the advantages of digital techniques for sound only recordings are expected to be exploited by high fidelity manufacturers.

Although group consolidated results for the six months are not yet available, Elf calculates cash flow for the period at about FFf.6bn.

First-half profits rise for Elf Aquitaine

By Terry Dodsworth in Paris

FIRST HALF net profits of Elf Aquitaine, the French nationalised oil company, have virtually doubled to FFf.1bn (\$234m) compared with FFf.548m in the same period of 1978.

These excellent company figures illustrate the boost given to oil company profits by the recent price rises and underline the new measures which have been taken by the French government to raise taxes on some aspects of oil company profits.

The six month outcome has been reached after a similar contribution to last year from the company's production affiliate.

Elf adds that, because of the improvement in the market, its refinery and distribution division has been able to re-integrate some FFf.971m formerly laid aside for provisions.

AGA forecasts earnings boost

BY VICTOR KAYFETZ IN STOCKHOLM

AGA, the Swedish industrial gas and heat engineering group, believes that its 1979 pre-tax profit will exceed by about SKr 5m the figure of SKr 270m (\$64m) it predicted last spring.

This is despite an anticipated SKr 17m sacrifice in earnings if this autumn's negotiations with Metal Box result in the sale of AGA's radiator business to the British firm's subsidiary Steirad.

Operating earnings for the first half were up 12 per cent to SKr 175m. This included an unchanged SKr 131m in the gas division, whose sales were 9 per cent higher at SKr 1,066m.

experienced temporary declines in profits, AGA says. But "good order inflow is expected to result in satisfactory earnings for the full year."

The heating division had a 33 per cent rise in sales to SKr 405m but operating earnings were up only SKr 1m to SKr 16m.

Frigo-media, which is active in freezing, storage and foodstuff transport, showed an on-ent SKr 25m on sales of SKr 888m, up 18 per cent from the first half of 1978.

The industrial group showed a 33 per cent rise in sales to SKr 130m while operating earnings rose from zero to SKr 18m, mainly due to a recovery by AGA infrared systems, which moved into the black.

Strong interim brightens outlook for Alfa-Laval

BY OUR STOCKHOLM CORRESPONDENT

ALFA-LAVAL, the Swedish agricultural and industrial equipment manufacturer, reports pre-tax profits of SKr 155m (U.S.\$37m) for the first half on sales of SKr 2,416m, against SKr 133m on SKr 2,146m for the period last year.

The group now predicts that 1979 earnings will slightly exceed SKr 321m recorded for 1978. Invoicing for the whole year will be 10 per cent above the 1978 sales figure of SKr 4,996m.

Second-half sales will thus be higher than those of January-June but only barely above the SKr 2,351m noted in the second half of 1978.

Consolidated first-half orders were up 20 per cent at SKr 3,058m. Half this total was in the industrial group, which showed a 32 per cent rise in orders including a 40 per cent jump for the dairy sector.

sales rose 20 per cent but earnings did not improve correspondingly.

Orders in the agri-group rose 25 per cent to SKr 1,050m, with complete plants comprising a large part of this.

Other companies showed order intake of SKr 530m, up 18 per cent from last year, with sales and overall earnings "on a level with those of the first half of 1978."

Alfa-Laval expects its consolidated order backlog at the end of 1979 to be much larger than a year earlier. Most major plant orders received during 1979 will be invoiced during the following two years, it adds.

Clabir set to take over loss-making General Host

BY JOHN WYLES IN NEW YORK

GENERAL HOST Corporation, in recent years one of America's less successful food companies, may be taken over by another food group, the relatively small Clabir.

General Host, of Stamford, Connecticut, suffered a \$2.6m loss last year on sales of \$660.5m. First half earnings of 84 cents a share indicate some improvement and full year earnings will be boosted by about \$100m provided by the sale of loss making leathery and bakery units.

Clabir, which already owns 415,000 of General Host's 1.7m shares outstanding, would need to find \$60m to complete a full takeover, including two series of debentures which can be converted into 1.6m common shares.

Clabir says it is interested only in a friendly acquisition. It began buying General Host's stock when it was about \$8.50 a share 18 months ago.

The proceeds of the credit will help meet Greece's anticipated current account payments deficit this year, and preserve its currency and gold reserves.

The margin on the facility will be 1 per cent over inter-bank rates, marking the entry of Greece to the ranks of the expanding group of countries which can launch their Euro-market debt on the finest terms, bankers reported.

The management fee for the banks will be 1 per cent. The banking group is composed of Bank of Tokyo, Banque Nationale de Paris, Canadian Imperial Bank of Commerce, Citicorp, Continental Illinois, Credit Lyonnais, Fuji, Midland, Sumitomo and Westdeutsche Landesbank (the latter bank in

INTERNATIONAL CAPITAL MARKETS \$500m borrowing by Greece

BY OUR EUROMARKETS STAFF

A TEN-STRONG international banking group is to syndicate a \$500m 10-year Eurocurrency loan for the Bank of Greece.

The proceeds of the credit will help meet Greece's anticipated current account payments deficit this year, and preserve its currency and gold reserves.

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ICU ahead

ICU, ONE of the major quoted Dutch companies expects this year's net profits to top the 1978 figure of Fl 7.9m (U.S.\$3.97m) by 25 per cent.

Sales in the first eight months have been up 28 per cent to Fl 215m, writes Michael van Oss in Amsterdam. The board said that all sectors of activity had shown an improvement particularly of those in Great Britain and the U.S.

Half this total was in the industrial group, which showed a 32 per cent rise in orders including a 40 per cent jump for the dairy sector.

Kleinwort plans new fund

BY JOHN EVANS

BRITISH merchant banker Kleinwort Benson plans to launch a Eurobond fund for British investors shortly.

The fund is expected to be the first of its type in the wake of the recent relaxation of UK exchange controls. This allowed UK residents to invest in the securities of bonds of EEC countries, and the dollar issues of the 10 major international organisations of which Britain is a member, without having to move through the investment currency system.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month.

Table with columns for Country, Issued, Bid, Offer, Day, Week, Yield. Includes sections for STRAIGHTS, OTHER STRAIGHTS, FLOATING RATE, CONVERTIBLE, and BONDS.

KHALIJ COMMERCIAL BANK LIMITED U.S.\$20,000,000 FLOATING RATE CERTIFICATES OF DEPOSIT ISSUE DUE 13TH JULY 1982. Managed by Abu Dhabi Investment Company, Al-Ahli Bank of Kuwait (K.S.C.), Al Bahrain Arab African Bank (E.C.), American Express Bank International Group, Credit Suisse First Boston AG, Manufacturers Hanover Limited, National Commercial Bank (Saudi Arabia), Union de Banques Arabes et Françaises - UBAF Bahrain Branch.

Profits rise at Danish bank

By Hilary Barnes in Copenhagen

OPERATING PROFITS for SDS, Denmark's largest savings bank, increasing by DKr 34m or 22 per cent in the first half compared with the same period last year.

A positive adjustment item for security values of DKr 125m should be added to this figure.

EUROMONEY CURRENCY REPORT

For a free copy of this proven forecasting service write to: William Grandy, Euromoney Publications, Nestor House, Playhouse Yard, London EC4A 3EX, England.

هكزا سن الا دل

Companies and Markets

Caixa to purchase 7% stake in Banca catalana

BY DAVID GARDNER IN MADRID

THE CAJA de Pensiones para la Vejez y de Ahorros de Catalunya y Baleares, Spain's largest savings bank, is to buy a 7 per cent stake in Banca Catalana, the flagship of the six-bank Catalan group...

Metal price rise and coal demand aid Preussag

By Roger Boyes in Bonn

PREUSSAG, the diversified West German metals and energy group, has recorded a promising first half and is looking forward to a good year-end result...

SINGAPORE PROPERTY

US\$200m project at Marina Centre

BY GEORGIE LEE IN SINGAPORE

A LEADING Singapore property developer, Singapore Land, and an American architectural and property development group, Portman Properties, have been jointly awarded 90,330 square metres of prime land at Singapore's Marina Centre for the development of a \$200m hotel and shopping complex...

Carlton and United Breweries ahead

BY JAMES FORTH IN SYDNEY

CARLTON AND UNITED Breweries, the major brewing concern, increased group earnings almost 15 per cent to a record A\$22.98m (U.S.\$36m) in the year to June 30...

CGE in French cable deal

By Terry Dodsworth in Paris

THE CABLE manufacturing subsidiary of CGE, the diversified French electrical group, has plans to buy into the copper and aluminium sector of the industry...

Schering turnover surges following U.S. acquisition

BY LESLIE COULT IN BERLIN

THE SCHERING pharmaceuticals and chemicals group has had an excellent first half-year, with turnover up 20.7 per cent to DM 1.35bn (\$782m). The West Berlin-based group for the first time included the turnover of two recently acquired companies...

Report favours Bank of Adelaide merger plan

BY OUR SYDNEY CORRESPONDENT

THE PROPOSED MERGER between the ANZ Banking Group and the Bank of Adelaide was the "only tangible alternative presently available," according to an independent report sought by the Adelaide board...

Faster growth is forecast by Oetker

By Guy Hawtin in Frankfurt

THE OETKER GROUP, with activities ranging from frozen foods to shipping, has reported a marginal rise in consolidated sales from DM 2.87bn in 1977 to DM 2.97bn (\$1.35bn) in 1978...

SAVE YOUR TIME, SHARE OUR EXPERIENCE. profinor sa. Department of Financial Operations, Hedge Fund Investment, etc.

THE AGREEMENT with Cooper provides for the mutual granting of licences for certain products. Cooper is developing an asthma pharmaceutical which will be made available to Schering...

NOTICE OF REDEMPTION TO HOLDERS OF COURTAULDS INTERNATIONAL FINANCE N.V. 9 1/4% GUARANTEED LOAN DUE 1985 UNCONDITIONALLY GUARANTEED BY COURTAULDS LIMITED.

\$100,000,000 Norges Kommunalbank 9 1/4% Guaranteed Bonds Due 1999 Unconditionally Guaranteed by the Kingdom of Norway. Smith Barney, Harris Upham & Co. Goldman, Sachs & Co. Merrill Lynch White Weld Capital Markets Group, etc.

Companies and Markets

INTNTL. COMPANIES AND NEWS: WEDNESDAY'S AND THURSDAY'S NEWS

Rhone-Poulenc earnings show sharp improvement

BY DAVID WHITE IN PARIS

FIRST-HALF results at Rhone-Poulenc, the French chemical group, showed a sharp improvement in consolidated net profit to about FF 300m (\$70.5m), twice the level reached in the same period last year.

Consolidated turnover on a comparable basis rose by 18 per cent to FF 18.5bn from FF 15.7bn in the half year against FF 15.7bn in the same 1978 period.

It did not take account of exceptional gains, which amounted to FF 77m in the half year as against FF 57m in the same 1978 period.

Credit Commercial seeks cash

BY OUR PARIS STAFF

CREDIT Commercial de France, the leading French private-sector commercial bank, has forecast higher group profit for this year and is seeking shareholders' approval for a convertible bond issue.

ing has now been set for October 17 to decide on the principle of a convertible bond issue.

M. Leveque said that the bank's activity continued to suffer the effects of credit growth ceilings imposed by the Government.

CFP doubles profits for first half

BY OUR PARIS STAFF

COMPAGNIE FRANCAISE DES PETROLES (CFP), parent company of the Total group, France's largest oil concern, more than doubled its first-half net profit this year to FF 412m (\$97m) from FF 172m in the same period last year.

Billerud Uddeholm boosts result for seven months

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

BILLERUD UDDEHOLM, the Swedish pulp, paper and board group formed last year by the merger of the Billerud company and Uddeholm's forest industry operations, reports a SKr 275m (\$65.17m) improvement in operating earnings for the first seven months of the year after depreciation according to plan.

should cover depreciation and interest charges.

PETRO-CANADA

Stage set for a political battle

BY VICTOR MACKIE IN OTTAWA

THE COMBINED Liberal and New Democratic Party opposition has declared its determination to defeat the new progressive Conservative Government early in the next session of Parliament next month over the issue of dismantling Petro-Canada, the federal oil company.

Immediately, they would try to defeat the new Government if it goes ahead with legislation to "kill" the federally owned CS2.5bn oil company.

sent oil prices skyrocketing and shortages of oil have developed, the Liberals and the NDP and a few Conservatives have come out strongly favouring the maintenance of the Government-owned oil company.

Gould aiming at Mostek

BY STEWART FLEMING IN NEW YORK

GOULD, the electrical goods group which failed three months ago with a \$315m bid for Fairchild Camera and Instrument, is now jettisoning its acquisition sights on Mostek, a fast-growing Texas electronic circuits manufacturer.

notice of the prospective agreement. However, Mostek's agreement with Sprague gives it the right of first refusal on the purchase of Sprague's holding.

Mexican banks in London

BY JOHN EVANS

MEXICAN commercial banks are rapidly establishing a presence in London, a centre where few Mexican banks have been represented in the past.

become directly established in London.

Oil lifts Beijerinvest

BY VICTOR KAYFETZ IN STOCKHOLM

BEIJERINVEST, THE Swedish trading, investment and industrial group, reports a 180 per cent jump in first-half sales by its oil-carrying subsidiary, Scandinavian Trading, to SKr 4.51bn (\$1,07bn) and a profit increase for total trading operations of SKr 150m to SKr 171m.

SKr 300m (\$71.1m) against last year's SKr 57m. In May, the managing director, Mr. Anders Wall, told the annual meeting that he expected earnings of SKr 100m for the year.

The group has repurchased and cancelled about SKr 40m worth of its convertible debentures.

Lower tax charge aids Hooker

BY OUR SYDNEY CORRESPONDENT

HOOKER CORPORATION, the leading property group, edged profit 3 per cent higher, from A\$ 6.5m to A\$ 7m (US\$ 7.9m) in the year to June 30. The gain was made possible by a reduced tax bill.

Foreign earnings lift Wormald

BY JAMES FORTH IN SYDNEY

AUSTRALIA'S multinational fire-fighting equipment and security group, Wormald International raised group earnings by 34 per cent in 1978-79, with an increased proportion of sales and profits earned outside the country.

ITC result better than expected

BY P. C. MAHANTI IN CALCUTTA

ITC THE British American Tobacco offshoot in India, which is rated among the top 50 companies in the country, has produced good results for 1978, contrary to market expectations.

Chemiequip financing

BY K. K. SHARMA IN NEW DELHI

CHEMIEQUIP, which manufactures dyes, will enter the capital market on September 19 with an issue of 531,000 equity shares of Rs 10 each at a premium of Rs 1 a share.

B.A.I.L.-Hill Samuel Corp. and Arinfi-Arab International Finance Co. announce the formation of Arab Leasing (Holdings) S.A. Shareholders: Abu Dhabi Investment Authority, Arinfi S.A., B.A.I.L.-Hill Samuel Corp., B.A.I.L. Trust, Competrol Establishment, Kuwait International Investment Company, Kuwait Projects Company, Public Institution for Social Security (Kuwait). Arab Leasing (Holdings) S.A. 24 Boulevard Royal, Luxembourg. Arab Leasing Company E.C. PO Box 20426, Bahrain, Telephone: 254715, Telex: 8542.

Public Notices

SOUTH EASTERN ELECTRICITY BOARD Maximum Charges for Resale of Electricity. Pursuant to Section 29 of the Electricity Act 1957, the Board has given notice fixing maximum charges in consideration of which electricity supplied by the Board may be resold by persons to whom it is so supplied as follows: On and after the 1st September 1979, the maximum charge at which electricity supplied to any person by the South Eastern Electricity Board (whether supplied on the Board's Standard Domestic Tariff or otherwise) may be resold by such person for use by some other person for domestic purposes in all types of accommodation, shall be a charge of 3.5p per unit, with the addition of a charge of not more than 3.8p per day while the supply is made available to that person. D. A. GREEN, Secretary. SEEBOARD SOUTH EASTERN ELECTRICITY BOARD. 229 Portland Road, Hove, East Sussex BN3 2LS August 1979.

Aktieselskabet Sydvaranger U.S. \$20,000,000 Ten Year Floating Rate Multi-currency Loan. Managed by Hambros Bank Limited and Andresens Bank AS. Provided by Allied Bank International, Banque Commerciale pour l'Europe du Nord (Eurobank), Berliner Handels- und Frankfurter Bank, Chemical Bank, Hambros Bank Limited, Norddeutsche Landesbank International S.A., Andresens Bank International S.A., Banque Norddeurope S.A., Canadian Imperial Bank of Commerce, Deutsch-Scandinavisches Bank A.G., Midland and International Banks Limited. Agent Bank: Hambros Bank Limited. August, 1979.

Air India forecasts swing into red

BY K. K. SHARMA IN NEW DELHI

AIR INDIA is expected to make a loss in 1979-80, after making profits for successive years, according to Mr. B. S. Das, its managing director.

Further growth by Public Bank

BY WONG SULONG IN KUALA LUMPUR

THE PUBLIC Bank Group, the Kuala Lumpur listed bank, is continuing to record high growth rates, with net profits for the first half of this year rising by nearly 35 per cent to 2.35m ringgit (\$1.09m).

Chemiequip financing

BY K. K. SHARMA IN NEW DELHI

CHEMIEQUIP, which manufactures dyes, will enter the capital market on September 19 with an issue of 531,000 equity shares of Rs 10 each at a premium of Rs 1 a share.



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A company engaged in this trade seeks association with or purchase of a similar organisation. Profits from reliable turnover is essential. We offer, for example, sales and marketing, engineering design and manufacturing. Please reply to Box G-4480, Financial Times, 10, Cannon Street, EC4P 4BY.

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# COMPANY NOTICES

## DIVIDEND NOTICE TO THE HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS FOR COMMON STOCK OF TRIO KENWOOD CORPORATION (formerly Trio Electronics Inc.) DESIGNATED COUPON NO. 38

(Action required on or prior to 31st December, 1979)

Chemical Bank, as Depository (the "Depository") under the Deposit Agreement dated as of May 1st, 1970, among Trio Kenwood Corp. (the "Company"), the Depository and the holders of European Depository Receipts (the "Receipts") issued thereunder in respect of shares of Common Stock, par value \$5 per share, of the Company (the "Common Stock"), HEREBY GIVES NOTICE that at the general meeting of stockholders of the Company held in Tokyo, Japan, on 10th August, 1979, such stockholders approved the payment of a dividend of 6.5 Yen per share of Common Stock.

The Dividend on the shares of Common Stock of record on Deposit with the Custodian under such Deposit Agreement, less a certain amount withheld by the Company on account of Japanese Taxes, has been received by the Custodian, as agent for the Depository, and, pursuant to the provisions of such Deposit Agreement, has been converted into United States Dollars at the rate of 217.05 Yen per United States Dollar. The Depository has been advised by the Company that Japan is a party to international agreements with Australia, Belgium, Canada, Denmark, France, the Federal Republic of Germany, Malaysia, Netherlands, New Zealand, Norway, Singapore, Sweden, Switzerland, the Republic of Korea, the United Arab Republic, the United Kingdom and the United States of America under which certain persons are entitled to a 15% tax withholding rate on dividends such as the dividend in question. The persons so entitled include residents of such countries and companies organized thereunder meeting certain conditions relating to the carrying on of trade or business in Japan. Persons not so entitled to a 15% tax withholding will be paid a dividend on which a 20% tax withholding rate has been applied.

To determine entitlement to the lesser tax withholding rate of 15%, it is necessary that the surrender of Coupon No. 38 be accompanied by a properly completed and signed certificate (copies of the form of which are obtainable at the office of the Depository in London or any Subdepository) as to the residency and trade or business activities in Japan (if applicable) of the holder of Coupon No. 38. Such certificate may be forwarded by the Depository to the Company upon its request.

Payment in United States Dollars of the amount of the dividend payable will be made at the office of the Depository in London or at the office of any Subdepository listed below, upon the surrender of Coupon No. 38.

Name	Address
Chemical Bank	Frankfurt/Main, Germany
Banque Internationale a Luxembourg	Luxembourg City, Luxembourg
Paribas, Waldburg & Paribas	Amsterdam, The Netherlands

The following table sets forth the amounts payable upon presentation of Coupon No. 38 from the various denominations of Receipts.

Coupon No. 38	Dividend payable (less 20% Japanese Withholding tax)	Dividend payable (less 15% Japanese Withholding tax)
100 Depository Shares	0.17	0.16
10 Depository Shares	1.76	1.58
50 Depository Shares	8.81	8.29
100 Depository Shares	17.62	16.58

Payment in United States Dollars in respect of Coupon No. 38 will be made by United States Dollar check drawn on, or transfer to a United States Dollar account maintained by the payee with, a bank in New York City. Dated 22nd September, 1979.

Chemical Bank, as Depository 180 Strand, London WC2

20th May, 1979, has been established as the record date for the determination of the stockholders of the Company entitled to such dividend. All Receipts issued in respect of Common Stock not entitled to share in such dividend will be without Coupon No. 38 attached. Certain holders of Receipts may be entitled under the fulfilment of certain conditions to reductions in the withholding tax rate applicable to them. The Depository will, in its discretion not unduly burdensome and upon payment of all expenses incurred in connection therewith, take such action as it deems appropriate in the circumstances to assist such holders in availing themselves of such reductions.

Because of Japanese tax requirements applicable to the Company, the Custodian has been asked to remit to the Company, shortly after 31st December, 1979, the amount of the dividend over 30% of the dividend payable and allocable to unremitted Coupons No. 38. As a result, persons surrendering Coupon No. 38 after such date will be entitled to receive from the Depository or any Subdepository a dividend on which a 20% tax withholding rate has been applied and, if entitled to a 15% tax withholding, will be required (in order to realize such entitlement) to make application to the Company for an additional 5% Receipt application may, concurrently with the foregoing paragraph, be made through the Depository.

## SOUTH EASTERN ELECTRICITY BOARD REVISION OF TARIFFS

Pursuant to Section 37 of the Electricity Act 1947, as amended by Section 14 of the Electricity Act 1957, the Board hereby gives notice that it has fixed the following tariffs:—

- Standard Domestic Tariff
- Economy 7 Domestic Tariff
- White Meter Domestic Tariff
- V.F. Rate Tariff
- Off Peak Tariff
- Business Tariffs
- Maximum Demand Tariffs

Tariffs i-v listed above shall have effect from the dates of the first normal meter readings taken after 31st August 1979 or the dates on which these readings would ordinarily have been taken whereupon the corresponding present tariffs shall cease to have effect.

The Maximum Demand Tariffs shall have effect from the date of the normal meter reading nearest to 1st September 1979 or the date on which this reading would ordinarily have been taken whereupon the existing Maximum Demand Tariffs shall cease to have effect.

Copies of the new tariffs will shortly be available in all Seaboard shops and offices.

D. A. GREEN, Secretary.

329 Portland Road, Hove, East Sussex, BN3 2JL August 1979

## PUBLIC NOTICES

STANDARD OIL COMPANY UA 40,000,000 \$% 1973/1988  
On August 23, 1979, bonds for the amount of UA 1,600,000 have been issued by the Standard Oil Company (the "Company") in the presence of a Notary Public for redemption on October 15, 1979. The following Bonds will be reimbursed coupon due October 15, 1980, and following attached:  
22918 to 23667 incl. Amount unauthorized UA 22,000,000.  
Outstanding drawn bonds:  
2024 to 2015 incl. 2103 to 2107 incl. 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369,

WORLD STOCK MARKETS

Companies and Markets

Wall St. edges ahead in active early dealings

INVESTMENT DOLLAR PREMIUM

Effective 82.2455 12 1/2% (11 1/2%) OIL STOCKS and take-over targets continued to provide most of the interest as the Wall Street stock market edged higher yesterday morning in another active business.

The Dow Jones Industrial Average was 1.02 firmer at 878.17 at 1 p.m., while the NYSE All Common Index gained 19 cents

Closing prices and market reports were not available for this edition.

to \$61.85 and advanced led declines by a small margin. Turnover amounted to 20.55m shares, compared with last Friday's 21.05m.

Analysts said investors are hopeful that the recent sharp rise in interest rates may have brought their ultimate target closer, although the Prime Rate is still expected to move higher. Most major banks have posted Prime Rates of 12 1/2 or 12 3/4 per cent.

Reports on July consumer credit and August retail sales were due to be announced later in the day, which may shed more light on whether consumers will contribute to the economic downturn. An economic slowdown is

expected to hasten a peak in interest rates.

Six of the 10 most active stocks were Oils. Volume leader Gulf Oil, up 3 1/2 at \$34, continued to advance on its Canadian subsidiary's stake in the Komanor well in the Beaufort Sea. Gulf Canada added 1/2 at \$80 in active American Stock Exchange trading.

Louisiana Land and Exploration rose 1/2 to \$36 1/2. A block of 352,000 shares were traded at \$36. Louisiana Land has found gas in a Louisiana wildcat well. A Louisiana Land subsidiary also holds a 15.5 per cent stake in an oil and gas discovery in the Gulf of Mexico. McWhorter Oil and Gas, which holds the major stake in the find, jumped 2 1/2 to \$83 before a trading halt.

Harrah's put an 1/2 to \$31 1/2. Directors of Harrah's and Holiday Inns have approved an agreement by which Holiday Inns, which gained 1/2 to \$21 1/2, will buy Harrah's for \$35.50 a share.

THE AMERICAN SE Market Value climbed 1.05 further to \$23.54 at 1 p.m. in another large turnover. Volume 3.55m shares (3.50m).

Canada After last Friday's strong performance, stock prices mainly

reacted in further active trading yesterday, but Oil issues continued their upward.

The Toronto Composite Index, up 20 1/2 on Friday, shed 4 1/2 to 1,721.2 at midday yesterday, while Golds receded 9.5 to 2,131.5 and Metals and Minerals 4.9 to 1,500.8. The Oils and Gas index, in contrast, followed Friday's 20.9 advance with a fresh gain of 2.8 to 3,324.0.

In Montreal, Banks retreated 4.32 to 315.29. Papers 1.59 to 181.96 and Utilities 1.92 to 245.85, but Industrials moved up 2.67 to 306.83.

Although expected, analysts said the Bank of Canada's increase in Bank Rate to 12 1/2 per cent from 11 1/2 caused some downward pressure on trading.

Among Oils, Gulf Canada rose 3/2 to C\$82, Imperial Oil "A" 1/2 to C\$41 1/2 and Asamera Oil 1/2 to C\$20 1/2. Petro-Canada, the most active Toronto issue on 203,813 shares, put on 1/2 to C\$55 1/2.

In lower Gold issues, Dome Mines led 1/2 to C\$51 1/2 and Kerr Addison CSI to C\$10 1/2.

Tokyo The market presented a mixed appearance yesterday following a moderate turnover. Declining issues narrowly led gains but the Nikkei-Dow Jones Average

put on 11.92 to 6,410.41 and the Tokyo SE index 0.23 to 452.30. Volume came to 220m shares, against last Friday's 230m.

Machine Manufacturers and Heavy Electricals advanced as investors reacted favourably to reports that Japanese companies have opened revised fiscal 1979 equipment investment plans.

Ohma Machinery rose 1/2 to ¥52. Hitachi Seiki ¥5 to ¥35. Toshiba ¥2 ¥15 and Fuji Electric ¥5 to ¥30.

Cameras firmed on good earnings prospects, with Nippon Kogaku gaining ¥13 to ¥450 and Olympus ¥22 to ¥945.

However, there was a set back on ¥531 late profit-taking after a firm start.

Recently-neglected Oils steadily improved on speculative buying. Arabian Oil moved ahead ¥30 to ¥2,260 and Tsa Nearyo ¥9 to ¥32.

Light Electricals tended higher. Pioneer Electronic hardening ¥20 to ¥1,990, but Motors retreated on profit-taking. Honda Motors declined ¥14 to ¥374 and Nissan Motors ¥7 to ¥681.

Australia Markets were firmer-inclined, with selected Mining issues showing gains. The Sydney All Ordinaries index climbed 3.24 to 662.88, while the

Metals and Minerals sub-group advanced 0.47 to 3,616.41.

Special sales involving leaders dominated trading. There was a share deal worth A\$1.4m completed in BHP involving 1.17m shares changing hands at A\$9.75.

In the market, BHP fell 21 cents to A\$9.94 during the morning, but on renewed support later recovered to A\$10.10, only 5 cents off the day's high.

Associated Pulp and Paper Mills firmed a further 3 cents to A\$2.30 on the increased profits and dividend, announced last Friday, and the take-over of Tasmanian Pulp and Forest Holdings.

Bundaberg Sugar gained 10 cents to A\$6.20, but Pioneer Sugar fell 5 cents to A\$5.75.

Among Coal Producers, Oakbridge rose 15 cents more to A\$2.15 on fresh speculative buying.

Elsewhere in Mining, Hamersley strengthened 17 cents to A\$2.80 on outstanding bright spots elsewhere were Electricals common Siemens, up DM 3.50 to DM 265.60, and Stores (Iris) DM 3.50 higher at DM 133.00.

In the Domestic Bond market, Public Authority Loans were also narrowly mixed. The Bundesbank sold DM 6.1m nominal of paper in open market operations after sales of DM 1.6m last Friday.

Mark-denominated Foreign Loans were steady.

Paris Stocks were inclined to gain further ground in active trading, leaving the Bourse Industrials

However, Steels were noteworthy for Thyssen, which rose DM 1.90 to DM 93.90 on announcing an increase in turnover for the first nine months of its year to September 30. Outstanding bright spots elsewhere were Electricals common Siemens, up DM 3.50 to DM 265.60, and Stores (Iris) DM 3.50 higher at DM 133.00.

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index 1 1/2 higher at a new peak for the year of 95.4.

Oils, after last week's upsurge, showed fresh gains yesterday. Elf Aquitaine added Ffr 10 at Ffr 1,065 after reporting almost doubled first-half profits last Friday. Elf Petrol put on Ffr 4.50 to Ffr 244.8.

Properties, Investment Trusts, Motors and Chemicals were steady and Department Stores mixed, but all other sectors improved.

L'Oréal advanced Ffr 30 to Ffr 716. Legrand Ffr 40 to Ffr 1,700 and Pochard Ffr 7.9 to Ffr 238.9.

Hong Kong The market was featureless in quiet trading, with local activity again centred on the Gold Exchange. The Hang Seng index shed 2 1/2 to 594.34.

Among Properties, Sun Hung Kai Properties were unchanged at HK\$11.80 despite last Friday's announcement of higher consolidated profits and dividend.

Home King Lead lost 10 cents to HK\$9.40.

Jardine Matheson receded 10 cents to HK\$11.00, while Hongkong Bank, HK\$30.25, and Hongkong Wharf, HK\$36.25, were both unchanged. In Utilities, China Light declined 10 cents to HK\$19.70.

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NEW YORK Stock market table with columns for Stock, Sept 8, Sept 9, Sept 10, Sept 11, and various price changes.

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EUROPEAN OPTIONS EXCHANGE table with columns for Series, Vol., Last, and various option prices.

BASE LENDING RATES table listing various banks and their lending rates.

Stock market table with columns for Stock, Sept 8, Sept 9, Sept 10, Sept 11, and various price changes.

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COMMODITIES AND AGRICULTURE

French cut maize crop estimate

PARIS — French 1979/80 maize production will total 10.5m tonnes compared with 10.7m last year, the French Agriculture Ministry said in its latest estimate, reports Reuters.

UK advertising campaign for Danish food

DANISH AGRICULTURAL Producers (DAP) Denmark's main farm produce exporter, will launch an £245,000 attack on the British food market this autumn.

Copper prices advance as stocks fall again

BY JOHN EDWARDS, COMMODITIES EDITOR

COPPER PRICES advanced strongly on the London Metal Exchange yesterday, reversing the downward trend at the end of last week.

Russia catches less Norway cod

BY FAY GJESTER IN OSLO

RUSSIA APPEARS to have moved a significant part of its fishing fleet out of North East Atlantic waters and over to the Pacific, Reported Russian catches in the Barents Sea are sharply down on a year earlier.

India to establish foreign tea warehouses

By Our Own Correspondent NEW DELHI — India is to establish overseas warehouses in support of its campaign to sell more tea.

This was decided by the Government after discussing increasing exports in view of the decline in tea production in other countries.

New chairman for Wool Corporation

CANBERRA — Mr. David Astumias has been appointed chairman of the Australian Wool Corporation (AWC).

Mr. Astumias has been acting chairman since the death of his predecessor, Mr. Alf Maiden, on July 30.

Ghana cocoa purchases

ACCRA — The Ghana Cocoa Marketing Board purchased 1,050 tonnes of cocoa beans

DRIED FRUIT

Demand lower, but prices still rise

BY A CORRESPONDENT

CHRISTMAS SHOPPERS will be paying higher prices for dried fruit this year than ever before.

Although Britain remains the world's largest importer of dried fruit, chiefly from Australia, Greece, Turkey and the U.S., its annual intake of more than 100,000 tons is steadily shrinking.

shrank by this year to around 45,000 tons. Already suffering the disadvantage of a 4 per cent tariff to which Greece and Turkey, as "poor nations," are immune, the Australian industry feels that even the present trickle to Britain may not be worth while.

BRITISH COMMODITY MARKETS

Table with columns for Base Metals (Copper, Tin, Zinc, Lead), Grains (Wheat, Barley, Oats), and other commodities. Includes prices and changes.

PRICE CHANGES

Table showing price changes for various commodities like Metals, Grains, and other goods. Columns include commodity name, price, and change.

AMERICAN MARKETS

Table showing market data for American commodities including Wheat, Corn, Soybeans, and other goods.

EUROPEAN MARKETS

Table showing market data for European commodities including Wheat, Corn, and other goods.

CORAL INDEX: Close 475-480

INSURANCE BASE RATES

Table listing insurance base rates for various categories.

ART GALLERIES

ART GALLERIES listing various art exhibitions and gallery information.

COMMODITY FUTURES: take a fresh look now!

Commodity futures: take a fresh look now! There's never been a better time for appraisal...

C.C.S.T. Commodities Ltd.

C.C.S.T. Commodities Ltd. Walsingham House, 35 Seething Lane, London EC3N 4AH. Tel: 01-480 6841.

SILVER

SILVER — Silver was listed 20.5p an ounce higher for spot delivery in the London Bullion Market yesterday.

RUBBER

RUBBER — The London physical market opened quiet today on a quiet note.

COCOA

COCOA — Continuous short covering throughout the day caused cocoa futures to remain steady in mixed trading.

WOOL FUTURES

WOOL FUTURES — SYDNEY GREASY — Close (in order): buyer, seller, bid, ask.

SOYABEAN MEAL

SOYABEAN MEAL — The London market opened 50p higher and further trading saw prices depressed throughout the session.

TEA AUCTION

TEA AUCTION — LONDON — 90,000 packages were offered at yesterday's auction.

MEAT & VEGETABLES

MEAT & VEGETABLES — SMITHFIELD MARKET — Prices per cwt. Beef Scotch mutton 48.00.

INDICES

Table showing financial indices including Dow Jones and Financial Times.

MOODY'S

Table showing Moody's credit ratings for various companies.

COMMISSIONS

COMMISSIONS — Average list prices at representative markets on September 9.

COFFEE

COFFEE — Robusta opened slightly lower and during a somewhat quiet opening session prices generally tended easier.

GRAINS

GRAINS — Oats: 1,712 (2,410) 100 tonnes. International Coats of Wool Convention (U.S. cents per pound): Daily price Sept. 7: 154.37.

WHEAT

WHEAT — Oats: 1,712 (2,410) 100 tonnes. International Coats of Wool Convention (U.S. cents per pound): Daily price Sept. 7: 154.37.

NEW YORK, September 10

NEW YORK, September 10. Silver down 1/2 cent to 47.25.

CHICAGO, September 10

CHICAGO, September 10. Live Hogs Oct. 37.80-38.00.

PARIS, Sept. 10

PARIS, Sept. 10. Cereals: Wheat 132.15.

BRISBANE, Sept. 10

BRISBANE, Sept. 10. Cattle: 1,200-1,210.

WELLINGTON, Sept. 10

WELLINGTON, Sept. 10. Sheep: 1,100-1,110.

AMSTERDAM, Sept. 10

AMSTERDAM, Sept. 10. Wheat: 132.15.

OSAKA, Sept. 10

OSAKA, Sept. 10. Rice: 1,100-1,110.

SYDNEY, Sept. 10

SYDNEY, Sept. 10. Wool: 1,100-1,110.

LONDON STOCK EXCHANGE

Gold recover sharply as bullion price goes higher Equities also improve with accent on secondary issues

Account Dealing Dates... First Declared Last Account Dealings from Dealings Day... A sharp rebound in South African Gold shares after Friday's slakout and a continuation of the equity sector's underlying firm trend marked the start of the new trading day.

At 10 am, was 2.5 lower; the close, however, was a net 1.5 up at 475.0. Long-dated gilt-edged securities took stock of Friday's new medium and long term issues, the terms of which are pitched in line with the market, and eased marginally in a thin trade.

Metropolitan also improved 3 to 135p, the last named following favourable Press comment. Notion were quoted at 45p ex-all with the new nil paid shares at 10p premium.

FINANCIAL TIMES STOCK INDICES. Table with columns for various indices (Govt Secs, Fixed Interest, Industrial, Gold Mines, etc.) and their values for different periods.

HIGHS AND LOWS. Table showing high and low prices for various stock categories like Govt Secs, Fixed Int., Ind. Ord., etc.

firm. Charter, gaining some benefit from the company's shareholding in Minorco, finished slightly beneath the best at 144p for a rise of 5 p.

ACTIVE STOCKS. Table listing active stocks with columns for Stock, Denomina-tion, Closing price, Change, and 1979 high/low.

OPTIONS. Table with columns for DEALING DATES, RISES AND FALLS YESTERDAY, and various stock options.

LONDON TRADED OPTIONS. Table with columns for Option, Ex's, Closing offer, Vol., Closing offer, Vol., Equity close.

House of Fraser firm. House of Fraser started the new account in the same firm manner as they had finished the old, rising 8 further to 153p on fresh support.

Gold advance. South African Gold resumed their advance after the setback at the end of last week. The renewed strength of the bullion price brought out buying from London, Johannesburg and the Continent.

Senior changes at Alcan (UK). Mr. Donald A. Main, chief financial officer and assistant managing director of ALCAN ALUMINIUM (UK) has become managing director of Alcan Sheet at Rogerton, Gwent.

NEW HIGHS AND LOWS FOR 1979. Table listing new highs and lows for various stocks in 1979, including Alcon, Alcon, etc.

RECENT ISSUES EQUITIES. Table listing recent issues in equities, including Arrow Chemicals, Bank of Wales, etc.

FT-ACTUARIES SHARE INDICES

Table showing FT-Actuaries Share Indices, including Equity Groups & Sub-sections, Fixed Interest Stocks, and Fixed Interest Price Indices.

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Table of stock prices for various food and grocery companies, including items like Borden, Campbell, and various flour brands.

HOTELS AND CATERERS

Table of stock prices for hotels and catering companies, including names like Holiday Inns, Travelodge, and others.

INDUSTRIALS (Misc.)

Large table of stock prices for various industrial companies across multiple sectors, including chemicals, engineering, and food.

ENGINEERING—Continued

Table of stock prices for engineering companies, including firms like Balfour Beatty, BHP, and others.

ELECTRICALS

Table of stock prices for electrical companies, including firms like A.S. Electronics, Arco, and others.

CHEMICALS, PLASTICS—Cont.

Table of stock prices for chemical and plastic companies, including firms like Dow, DuPont, and others.

DRAPERY AND STORES

Table of stock prices for drapery and retail stores, including firms like Arden Day, Debenhams, and others.

BEERS, WINES AND SPIRITS

Table of stock prices for beer, wine, and spirits companies, including firms like Allied Breweries, Carlsberg, and others.

BANKS & HP—Continued

Table of stock prices for banks and hire purchase companies, including firms like Bank of America, Citicorp, and others.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of stock prices for building, timber, and road companies, including firms like Alcon, Balfour Beatty, and others.

CHEMICALS, PLASTICS

Table of stock prices for chemical and plastic companies, including firms like Alcon, Alkerm, and others.

FOREIGN BONDS & RAILS

Table of stock prices for foreign bonds and rail companies, including various international securities.

AMERICANS

Table of stock prices for American companies, including firms like Amstar, Amgen, and others.

CANADIANS

Table of stock prices for Canadian companies, including firms like Alcan, Alcan, and others.

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BRITISH FUNDS

Table of British fund prices, categorized into 'Shorts' (Lives up to Five Years), 'Five to Fifteen Years', 'Over Fifteen Years', and 'Unlisted'.

INTERNATIONAL BANK

Table of international bank stock prices, including companies like Citicorp, Amstar, and others.

CORPORATION LOANS

Table of corporation loan rates and terms, including public bond and financial loan details.

COMMONWEALTH & AFRICAN LOANS

Table of commonwealth and African loan rates and terms, including public bond and financial loan details.

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INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and various manufacturing firms with columns for stock price, change, and volume.

INSURANCE—Continued

Table of insurance stocks including companies like Royal Indemnity, Commercial Union Assurance, and others.

PROPERTY—Continued

Table of property-related stocks including companies like British Land, National Westminster, and others.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British Venture, British Venture, and others.

FINANCE, LAND—Continued

Table of finance and land-related stocks including companies like British Venture, British Venture, and others.

NOMURA The Nomura Securities Co., Ltd. London Office: 100, Old Broad Street, London EC2M 1JG.

MINES—Continued AUSTRALIAN

Table of Australian mining stocks including companies like BHP, Anglo American, and others.

LEISURE

Table of leisure-related stocks including companies like British Venture, British Venture, and others.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Venture, British Venture, and others.

SHIPPING

Table of shipping-related stocks including companies like British Venture, British Venture, and others.

SHOES AND LEATHER

Table of shoes and leather-related stocks including companies like British Venture, British Venture, and others.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo American, Anglo American, and others.

TEXTILES

Table of textile-related stocks including companies like British Venture, British Venture, and others.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like British Venture, British Venture, and others.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including companies like British Venture, British Venture, and others.

PROPERTY

Table of property-related stocks including companies like British Venture, British Venture, and others.

TOBACCO

Table of tobacco-related stocks including companies like British Venture, British Venture, and others.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land-related stocks including companies like British Venture, British Venture, and others.

OILS

Table of oil-related stocks including companies like British Venture, British Venture, and others.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like British Venture, British Venture, and others.

RUBBERS AND SISALS

Table of rubber and sisal stocks including companies like British Venture, British Venture, and others.

TEAS

Table of tea-related stocks including companies like British Venture, British Venture, and others.

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Table of India and Bangladesh stocks including companies like British Venture, British Venture, and others.

SRI LANKA

Table of Sri Lanka stocks including companies like British Venture, British Venture, and others.

AFRICA

Table of African stocks including companies like British Venture, British Venture, and others.

CENTRAL RAND

Table of Central Rand stocks including companies like British Venture, British Venture, and others.

EASTERN RAND

Table of Eastern Rand stocks including companies like British Venture, British Venture, and others.

FAR WEST RAND

Table of Far West Rand stocks including companies like British Venture, British Venture, and others.

O.F.S.

Table of O.F.S. stocks including companies like British Venture, British Venture, and others.

TINS

Table of tin-related stocks including companies like British Venture, British Venture, and others.

COPPER

Table of copper-related stocks including companies like British Venture, British Venture, and others.

MISCELLANEOUS

Table of miscellaneous stocks including companies like British Venture, British Venture, and others.

GOLDS EX-\$ PREMIUM

Table of gold stocks including companies like British Venture, British Venture, and others.

NOTES

Notes section containing various financial notices and company announcements.

REGIONAL MARKETS

Table of regional market data including stock prices and indices for various regions.

OPTIONS

Table of options data including call and put options for various stocks.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including companies like British Venture, British Venture, and others.

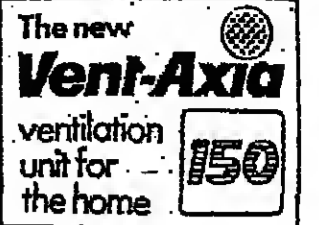
CENTRAL AFRICAN

Table of Central African stocks including companies like British Venture, British Venture, and others.

INSURANCE

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ECONOMIC INDICATORS FOR AUGUST

Retail sales up 3.4%

BY DAVID FREUD

SPENDING in shops appears to have recovered after the drop caused by the increase in value-added tax. However, the retail sector is believed to have absorbed part of the VAT rise, by squeezing profit margins further, in an attempt to keep up the level of sales.

The provisional index for the volume of retail sales rose 3.4 per cent in August to 112.3 (1971 = 100, seasonally adjusted).

The main gain in sales in August seems to have been in the clothing and footwear sector, which has seen a poor year so far. Food appears to have been fairly strong, while durable goods have fallen behind after their high level of sales earlier in the summer.

The latest increase in the index comes after the 9.6 per cent drop in July from the previous month's exceptional index figure of 120.3. June's figure was heavily influenced by spending to beat the increase in VAT to 15 per cent, which took effect on June 18.

Sales have been distorted throughout the year, not only by the boat-the-Budget boom and subsequent slump, but by the winter industrial disruption followed by the spring recovery. The underlying trend is more complicated than usual to assess.

However, the August figure is a sign that the average rate of 11.2 for the first five months of the year. This suggests that while the growth in sales is not

Table with 3 columns: Year, Month, Volume (1971=100), Value % change. Rows for 1978 (1st-4th) and 1979 (1st-4th, April-Aug).

\* provisional estimate. Source: Department of Trade

so rapid as earlier, it is still continuing.

This interpretation is supported by the banking figures for August, which showed that borrowing by the personal sector was still buoyant.

Retail sales are generally a close guide to personal loan demand, which the authorities hope will ease in coming months, taking the pressure off money supply growth and allowing interest rates to come down.

So, if the upward August trend in retail sales continues into the autumn, the authorities are unlikely to be willing to allow a fall in interest rates, even though this will mean that

the announced increase in building society mortgage rates will go ahead in January.

Mr. Richard Weir of the Retail Consortium, which represents a wide range of shops, said present vigorous price promotion indicates that the retailers were fighting for volume. In effect this meant that retailers were absorbing part, probably about half, of the rise in VAT.

The autumn was likely to be very price competitive especially after the launch of Marks and Spencer's price-cutting campaign.

In the first eight months of the year sales were 4.2 per cent higher than in the same period in 1978, and Mr. Weir said it was unlikely that the annual increase of 1979 over 1978 would be any less, especially as tax rebates were due in October.

This increase would not fall far short of the 5.3 per cent rise in 1978 over 1977. However, the prospects for 1980 were much gloomier and Mr. Weir said retailers would do well to increase volume at all over 1979.

Mr. David Johnson, chief executive of the electrical chain Rumbelows, said domestic appliance sales were tight in August, although there were signs of a recovery in the first week of September.

Tesco said food and clothing sales were strong in August. Victoria Wine, the Allied Breweries retail chain subsidiary, said sales were particularly strong.

Editorial Comment, Page 18

Wholesale prices rise more slowly

BY DAVID FREUD

PRICES of British manufactured goods rose more slowly last month, indicating that most of the early summer's oil price rise has been passed on.

The wholesale price index, published yesterday by the Industry Department, show that output prices at the factory gate rose 0.9 per cent in August, after the 2.2 per cent July increase.

The rate of growth in prices of fuel and raw materials bought by manufacturers also eased markedly, although a substantial part of this was due to lower prices for seasonal foods.

The price index covering manufacturers' raw materials and fuel rose by 0.6 per cent in August to 166.4 (1975=100).

However, lower prices for home-produced cereals and imported food oils and coffee meant that food manufacturers' material costs fell by 0.25 per cent.

Excluding the food sector, input costs for manufacturers rose 0.9 per cent in the month. This was still below the average rates for both the last six months, when input prices rose 9.4 per cent, and over the last year, which saw a 15.1 per cent increase.

The key reason for the August increase in input prices was the slight softening of sterling against the dollar, which put up crude oil prices.

The average exchange value

Table with 3 columns: Year, Month, Raw Materials, Output (Home Sales). Rows for 1978 (1st-4th) and 1979 (1st-4th, Apr-May, June-Aug).

\* Provisional. Source: Department of Industry

for sterling in August was 0.9 per cent lower than the July average of about \$2.28. There were also increases in some commodity prices, particularly copper.

Officials are cautiously optimistic about the outlook for commodity prices, since future rises should be tempered in the light of the expected downturn in world demand.

The higher effective price for oil has yet to work through into the output index, which stood at 176.3 (1975=100) in August. This index has risen 14 per cent over the last year and 9.25 per cent in the latest six months.

THE LEX COLUMN

Westward shift to Imps' portfolio

Imperial Group's bid for Howard Johnson is a major investment exercise rather than a corporate merger. Imperial's management has long felt over-exposed to the UK economy, which is still the source of most of its earnings. It has made it clear for some years that it wanted to switch its portfolio investments (notably BAT) into wholly owned assets overseas.

The reason for picking on Howard Johnson is that it fulfils a number of pre-ordained criteria concerning size, market and financial structure.

On the face of it the final choice looks expensive. The offer of \$25 a share is more than double the recent Howard Johnson share price. It is 2.4 times the net worth of the U.S. company and is 17 times the value of its assets.

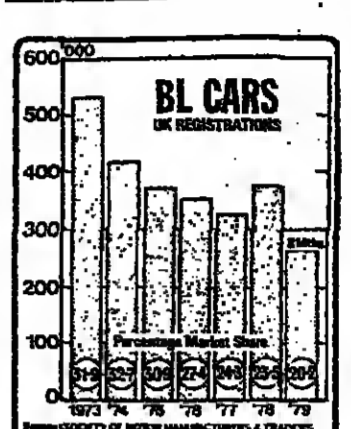
On the face of it the final choice looks expensive. The offer of \$25 a share is more than double the recent Howard Johnson share price. It is 2.4 times the net worth of the U.S. company and is 17 times the value of its assets.

The premium rating would be easier to understand if Imperial intended to inject greater vitality into Howard Johnson. But it appears set on a passive involvement in a company whose image on Wall Street is solid but undynamic and which has built up liquid assets of around \$90m. Instead of accelerating the development of its business.

In the immediate future Howard Johnson will yield Imperial less than an equivalent investment in the money market, either here or in the U.S. Howard Johnson will produce a pretax return this year of 10 per cent on the \$630m purchase price, while Imperial is currently earning more than 20 per cent on its gift portfolio of \$250m. From this short term point of view Imperial can justify the bid only because it will raise a good slice of the purchase price—perhaps £70-£80m—from its sale to BAT of the Mardon packaging business. It is because the effective return on this investment in Mardon was low that Imps will be able to show a small profits improvement if the two deals go through.

A portfolio diversification of this kind can only be justified in the long term. In this sense the bid can be compared with Imperial's bid for Courage in 1979, a much bigger deal in real terms. There, too, Imperial paid a premium price for a somewhat stodgy business.

Index rose 1.5 to 475.0



which is only now beginning to show signs of making enough profit to justify the purchase price. This is Imperial's style; the last thing it would claim to be is an aggressively entrepreneurial group.

Wholesale prices

The economic statistics continue to tell an enigmatic story. Yesterday, along with retail sales figures that suggest a fair rebound in consumer spending in August after the collapse in July—over the June/August period volume sales were 3 per cent above the 1978 level—came unexpectedly good wholesale price data.

Output prices are up by 0.9 per cent in August, a figure which equals the lowest monthly rise of the year so far, and the raw materials index, ignoring the fall in seasonal food prices, rose by a similar amount. This does not look too bad considering that sterling weakened during the month. In the output series, the rise of 4 per cent in June and July looks more than ever like the manufacturers' reaction to the abolition of the Price Commission. At the beginning of August, though, a number of industrialists were still expressing the intention of raising prices. Perhaps the competition has restrained them—or maybe the figures will be revised upwards, as some of the recent ones have been.

The softness at the long end of the gilt-edged market yesterday probably owed more to the impending issue of two new stocks than to any interpretation of the statistics. It does make the new taps look slightly dear, though not so dear that the market could not be nudged towards them today. There has been some brave talk about over-subscription when the lists open tomorrow morning, but the rather stodgy price performance of the last few weeks has made for a much less bullish atmosphere.

State aid for Dow Corning

By John Elliott, Industrial Editor

A £33m PACKAGE of State industrial aid put together by the Government to encourage Dow Corning to go ahead with a £135m expansion of its chemical plant in Bangor, South Wales, is to be announced today.

The package, one of the biggest ever assembled in the UK, demonstrates the willingness of Sir Keith Joseph, Industry Secretary, to modify his basic opposition to Government industrial subsidies to attract major investment projects into Britain.

Dow Corning is a subsidiary of Dow Chemicals and Corning Glas and is based in Michigan in the U.S. Its Barry plant, producing silicones which are used extensively in manufacturing industry, will be expanded.

The highly capital intensive expansion is unlikely to increase the number of people employed there from the present 4,500.

However, the Government believes it is worth putting up the aid to ensure that the company has a long-term future in South Wales. About £100m is expected to be spent by the company in the UK on buildings and plant.

The aid package was designed by the Labour Government at the beginning of this year. It was being vetted for approval in Brussels by the European Commission at the time of the general election.

The amount of regional development grants for the project was reduced from £25m to about £18m because the rate of grants was amended by the present Government.

But the Industry Department has partially offset this reduction by adding between £3m and £8m to the aid allocated under its Selective Investment Scheme which is designed to attract inward investment projects to the UK. Dow Corning will now receive about £18m from this scheme, bringing the total aid package to £33m instead of the £40m originally envisaged.

Further layoffs likely to follow engineering strike

BY ALAN PIKE, LABOUR CORRESPONDENT

MORE LAYOFFS are expected in the engineering industry when workers return tomorrow after the second two-day strike.

Although the Engineering Employers' Federation claimed that about 300,000 engineering workers continued working during yesterday's strike the majority again observed Confederation of Shipbuilding and Engineering Unions instructions.

The employers' federation said that reports from the regions indicated that layoffs were likely to continue when the strike ended. Foundries, heat treatment plants and continuous manufacturing processes would generally be affected first. But there would be a chain effect elsewhere in industry and on suppliers.

The federation is urging its member companies to test shop-floor support for the strike by inviting employees to vote in a confidential ballot if they get to the point where it is "uneconomic or impractical" to remain open only three days a week.

In a letter to chief executives of all 6,500 federated companies yesterday Mr. Anthony Frodsham, director-general, suggested that employees should be consulted in these terms:

"Production at this plant has been seriously dislocated by CSEU industrial action. As a result of this it is impossible to continue operating economically and we have the choice of closing indefinitely or resuming normal working. Are you prepared to work

normally in order to keep your plant open?"

This reflects the employers' belief that many engineering workers are reluctant in their support for the strike. Union leaders, however, remain satisfied with the support they continue to receive.

At Rolls-Royce all 30,000 manual workers are to be laid off from Friday because of the dispute. Mr. Trevor Salt, aero division operations director, yesterday urged employees to put the "greatest possible pressure" in their unions to get the dispute settled.

The unions are seeking a new minimum craft rate of £80 a week, one hour off the working week this year, extra holidays and a common implementation date for the new agreement.

Unions fail to block challenge to Callaghan

By Philip Rawstone

AN ATTEMPT by trades union leaders to block the Labour left-wing challenge to Mr. James Callaghan's leadership failed yesterday.

By 11 votes to six, the party's left-wing dominated organisation committee rejected the unions' demands that controversial votes due to be taken at next month's conference should be deferred.

The votes concern changes in procedures for the election of the party leader, the drafting of future election manifestoes and the re-election of Labour MPs.

If the measures were to be successful, the influence of the left-wing would be greatly increased. Mr. Callaghan and his trades union allies may now be forced into a show-down with the left at the pre-conference meeting of the party's National Executive.

If a last-ditch attempt to change the conference agenda then fails, the trades unions may use their block votes at the conference itself to ensure that the left is defeated.

The union leaders, who met members of the organisation committee earlier yesterday, had hoped to head off a serious row at the conference.

Led by Mr. David Bassnett and Mr. Moss Evans, they proposed that a full inquiry should be set up into the party's finances, organisation and constitution.

They suggested that the inquiry's interim report on the three controversial issues could be debated and voted on at a special conference in the spring.

Any votes at the Brighton conference next month would pre-empt the inquiry's findings and should be postponed, they said.

Mr. Callaghan, who attended the joint meeting, urged that the unions' proposals should be accepted.

Weather

UK TODAY

SUNNY intervals in most areas. London, S. England, E. Anglia, Midlands, S. Wales, Channel Is. Cloudy, sunny intervals later. Max. 22C (72F).

E. N.W. and Cent. N. England, N. Wales. Cloudy, sunny intervals later. Max. 18C (64F).

Lake District, Isle of Man, W. Scotland, Cent. Highlands, N. Ireland. Cloudy, light rain. Max. 17C (63F).

N.E. England, E. Scotland. Cloudy, a few bright periods later. Max. 17C (63F).

N.E., N.W. Scotland, Orkney, Shetland. Bright periods, some showers. Max. 15C (59F).

Outlook: England and Wales dry and warm. Changeable elsewhere.

WORLDWIDE

Table with 3 columns: City, Y'day, Y'day. Lists weather conditions for various cities like Algiers, Amsterdam, Athens, Bahrain, Barcelona, Beirut, Belgrade, Berlin, Birmingham, Bristol, Brussels, Bucharest, Buenos Aires, Cardiff, Casablanca, Cape Town, Chicago, Cologne, Copenhagen, Dublin, Edinburgh, Faro, Frankfurt, Geneva, Gibraltar, Glasgow, Harare, Helsinki, Hong Kong, Innsbruck, Istanbul, Johannesburg, Juba, Lima, Lisbon.



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Form with fields for Name, Address, and checkboxes for company size (5-50 employees, over 50 employees).

BL to cut 25,000 jobs

Continued from Page 1

group's lower-than-expected market share so far this year.

Until the new Metro is available BL's volume next year will be lower than forecast at this time last year.

Sir Michael also pointed out that the strength of sterling compared with other major currencies prevented BL from making up deficiencies in the home market by exporting more.

He maintained that BL had been making progress towards solving its fundamental problems. In the past year some 18,000 jobs had gone and plants at Speke and Southall had been closed. "Without those closures the board would have been thinking about winding up BL."

process of being modernised. The new model programme would give BL five new products in the important medium-sized car market—which accounts for 60 to 65 per cent of total sales in the UK.

The Honda collaborative deal had been extended so that BL could produce more than originally intended, a change made possible by the switch of production from Canley to Cowley.

BL also produced its half-year results yesterday and these showed a taxable profit of £20.1m compared with £17m for the six months to June 30 last year. Net profit was £9.2m (£7.9m) and vehicle sales totalled 414,000 (430,000).

Sir Michael estimated that the hauliers' dispute early in the year had cost BL £30m in lost profit. The current engineering workers' dispute had so far

cost the group £20m while the cost in profit terms of the high value of sterling was £80m for 1979 and 1980.

John Elliott, industrial editor, writes: Sir Keith Joseph, Industry Secretary, has been told about the plans informally by Sir Michael Edwards and can be expected to give them his formal approval later in the year.

But he has not yet been asked for any Government aid on top of the total of £375m provisionally allocated by the NEB for this year and 1980. His response if BL does decide that it needs extra State support is likely to depend partly on how much co-operation the company is obtaining from its workforce for the run-down.

The £375m will bring the total State-funding of BL to £150m. The share for 1979 is £150m, of which about half

has been drawn so far. But the remaining £225m due next year will not be paid automatically by the NEB; it will have to be satisfied first that the company is improving its productivity and market position.

The company therefore faces two possible burdens to future Government aid. First, it must satisfy the NEB that sufficient progress is being made to justify next year's £225m. Then, if it decides it wants more Government cash, it must try to persuade both the Government and the NEB that further State funds should be committed.

The NEB will be officially told about the plans in detail by the beginning of next month after BL has consulted its employees and finalised its corporate plan. The NEB will then pass the plan on to Sir Keith.

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